



Aviation Authority

Capital Improvement Program

Project Status Report

November and December 2021



Prepared by
Planning and Development
and
Finance

Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through December 2021 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report (which now includes the new FY21 approved projects) consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2021.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2021-2025. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Johnson at (813) 801-6030 or e-mail DGJohnson@Tampaairport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

November and December 2021

I. Projects in Planning

#6385 18 HCAA Website Rebuild

Substantial Completion: TBD
Current Budget: \$540,600
Consultant: TBD
Airport: Tampa International, Peter O. Knight,
Tampa Executive, and Plant City

Project Description: The scope of the project is to refresh the Airport's public website. The project will incorporate current design trends and technologies to deliver a more engaging and accessible site for airport patrons.

Project Status: The Authority has cancelled the solicitation and is evaluating and revising the scope pending Executive approval of the effort.

#6565 19 Public Safety System Upgrade

Substantial Completion: November 2020
Current Budget: \$1,111,500
Consultant: TriTech Software Systems
Airport: Tampa International

Project Description: The scope of this project is to upgrade the Public Safety software used by the Police Department. Much of this software is over 18 years old and the upgrades and enhancements will improve the user interface allowing the Authority's Police department to expedite administrative tasks, include robust mobility for officers in the field, provide more accurate location information and more efficient dispatching, and allow more efficient incident reporting and streamlined statistical reporting to enable the creation and sharing of reports.

Project Status: Substantial completion occurred in late October 2020 by bringing the records management system (RMS), the computer-aided dispatch (CAD) system, RMS Mobile, and Field Ops into production. The vendor is completing the final steps needed to complete RMS data migration from the legacy RMS system. Once the data migration is completed the final two interfaces, TRACS and LINX, will be brought live. The last step implementing the IQ Search platform is expected in September 2021.

#6660 19 Noise Study
AIP 03-12-0078-66-2019

Substantial Completion: May 2022
Current Budget: \$627,800
Consultant: Environmental Science Associates
Airport: Tampa International

Project Description: The scope of this project is to formally update the Noise Exposure Map (NEM). The last formal update was completed and approved in 2000. The formal NEM update will be conducted in accordance with 14 C.F.R. Part 150.

Project Status: As of January 2021, Environmental Science Associates (ESA) worked with the Authority to gain FAA approval on the methodology used for the number of aircraft operations used for the current and the five-year look ahead with respect to projected noise impacts. This was especially challenging given COVID and the significant drop in aircraft operations. The FAA published a draft terminal area forecast (TAF), which included projections based on COVID impacts, in November of 2019. The Authority provided a memo to the FAA in January 2021 to gain approval on forecasting methodology. FAA approval was received on the forecast methodology. ESA is on track to have a draft report and noise contours ready for the Public outreach was completed in October with submission of the final report to FAA scheduled for December. The FAA is expected to approve the study in the first quarter of 2022.

#6715 20 Bag Claim Carpet Replacement

Substantial Completion: TBD
Current Budget: \$1,514,100
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to replace the Bag Claim carpet, as well as some of the back of house flooring in the Main Terminal.

Project Status: This project was deferred to a future fiscal year as a cost cutting measure due to COVID-19 impacts. The project is now included as part of the much larger design-build procurement for 8430 22 Baggage Claim Level Ceiling Replacement project. However, it will continue to be tracked and reported on separately as the original 6715 20 project number.

#6740 20 Tampa Executive Airport Master Plan Update

Substantial Completion: September 2023
Current Budget: \$650,000
Consultant: Ricondo
Airport: Tampa Executive

Project Description: The purpose of this project is to update the Airport Master Plan for Tampa Executive Airport (VDF). The update is needed to reassess future projections of airport activity, identify options to capitalize on the Authority’s real estate holdings, define optimal uses for airport property and adjacent land parcels, evaluate the airfield geometry for compliance with FAA AC 150/5300-13A, Change 1, address new environmental and other regulatory constraints, and plan for an appropriate mix of land users to support projected aviation and non-aviation needs.

Project Status: Ricondo assisted the Authority with the establishment of a vision plan for Tampa Executive Airport (VDF). This effort will build on the VDF Master Plan Update (MPU) preplanning tasks that were completed in the fall/winter 2019/2020, which resulted in the development of three possible development strategies for the Airport. Ricondo is finalizing the scope to allow this work to fit in with TPA’s Master Plan Update.

#6745 21 Wildlife Management Program – Phase 1

Substantial Completion: March 2023
Current Budget: \$639,300
Consultant: APTIM/Blue Wing Environmental
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: The Wildlife Hazard Assessment is entering its 9th month of surveys. On-site and off-site fixed point wildlife observations and quarterly terminal/ramp inspections have been conducted by Blue Wing. On July 9, 2021, the project team held a mid-year meeting to review the 6-month data collection summary and discuss the remaining project tasks and schedule. In the first 6 months of data collection, there were 19,771 animals counted with gulls (2,637) being the most numerous group of birds counted. Monthly motion detection wildlife camera images from various locations on the AOA, continued to be collected. Interviews with airport stakeholders will be conducted in September and October as well as the fall mammal trapping event. Data collection will be complete in November. The Draft WHA report will be submitted to the Authority in mid-January 2022.

#6765 22 General Aviation Facilities Rehabilitation

FDOT F.M. #448841-1

<i>Substantial Completion:</i>	September 2023
<i>Current Budget:</i>	\$3,997,000
<i>Consultant:</i>	RS&H
<i>Contractor:</i>	TBD
<i>Airport:</i>	Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrants rehabilitation and to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The Board approved the project at the September 2021 Board meeting and design began in November 2021. The project is currently on schedule for its upcoming 30% design submittal in late January 2022.

#6800 22 Replace Airfield Perimeter Fence

FDOT F.M. #448841-1

<i>Substantial Completion:</i>	October 2024
<i>Current Budget:</i>	\$11,606,000
<i>Consultant:</i>	TBD
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is the replacement of existing airfield perimeter fence with new fence including wildlife exclusion barriers and access control upgrades.

Project Status: RFQ responses for design professional services were received and are in review. The design professional selection will be made at the March 2023 Authority Board meeting.

#6820 21 IT FY21 Capital Commodity Plan

<i>Substantial Completion:</i>	September 2021
<i>Current Budget:</i>	\$1,500,000
<i>Consultant:</i>	N/A
<i>Contractor:</i>	N/A
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to purchase IT equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure.

Project Status: The project has procured most of the required equipment but supply chain delays caused this to be extended out. This will be substantially complete in February and then closed out in March.

#6835 21 Baggage Belt LED Replacement

Substantial Completion: June 2022
Current Budget: \$1,200,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to replace the current rectangular shaped 43-inch monitors that are located above the baggage claim belt tips that display the flight number and the originating city of the bags being delivered on that belt.

Project Status: The project was put on pause to coordinate with the FY22 baggage level ceiling project. The project is now included as part of the much larger design-build procurement for 8430 22 Baggage Claim Level Ceiling Replacement project. However, it will continue to be tracked and reported on separately as the original 6835 21 project number. The Technical Evaluation of the RFQ responses was completed and the selection of the Design-Builder is scheduled for the February Board meeting and the contract award at the April 2022 Board meeting.

#6890 22 Landside Airline Space Rehabilitation

Substantial Completion: August 2022
Current Budget: \$298,600
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to refurbishment of the airline ticket counter, office spaces, break rooms, and baggage service office located within the Main Terminal.

Project Status: The Board approved the project at the September Board meeting.

#6895 22 FedEx Roof Replacement & Exterior Rehabilitation

Substantial Completion: May 2023
Current Budget: \$3,751,500
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is an installation of a new roof on the FedEx Cargo facility and the rehabilitation of additional building envelope components.

Project Status: The Board approved the project at the September 2021 Board meeting and design was kicked off in November 2021. The project is currently on schedule for its upcoming 30% design submittal in March 2022.

#6910 22 LTPG Level 6 Rehabilitation & Stair Tower/Elevator Penthouse Roof Replacement

Substantial Completion: August 2023
Current Budget: \$3,161,000
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long Term Parking Garage.

Project Status: Design is on-going with the 30% submittal expected in late February.

#6915 22 Master Plan Update 2022

FDOT F.M. #444775-1

Substantial Completion: September 2023
Current Budget: \$4,159,000
Consultant: Ricondo
Contractor: NA
Airport: Tampa International

Project Description: The purpose of this project is to update the Airports Master Plan. The Federal Aviation Administration (FAA) recommends that airports update their Master Plans at least every five to ten years or when there has been a significant shift in operations or business model. The last update was the 2012 Master Plan with a 2016 Addendum.

Project Status: The Authority's Master Plan Consultant, Ricondo, has started their initial tasks centering on the data collection and passenger forecasts.

#6920 22 IT FY22 Capital Commodity Plan

Substantial Completion: September 2022
Current Budget: \$1,500,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to purchase information technology equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority's technology infrastructure.

Project Status: This project is underway and due to industry limitations procurements have been slower than normal, but it is on time and on schedule.

#6925 22 CCTV Server and Storage Refresh

Substantial Completion: April 2022
Current Budget: \$1,290,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to replace the servers and storage arrays for the CCTV system.

Project Status: Replacement CCTV Archiver servers have been installed and configured. Migration of data from existing solution has started and as stages of the migration are completed the existing storage will be shut down and removed.

#6930 22 LTPG Elevator Room A/C Replacement

Substantial Completion: January 2023
Current Budget: \$436,200
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to replace the air conditioning units in the elevator equipment rooms in the Long Term Parking Garage.

Project Status: The 30% design submittal was received in December.

#6935 22 East & West Vault Emergency Generator & Switch Replacement

Substantial Completion: November 2022
Current Budget: \$752,200
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to replace the 1990s vintage generators and automatic transfer switches in the east and west airfield lighting vaults that have reached the end of their lifecycle.

Project Status: A change in approach has been identified utilizing a SourceWell government contract to procure the materials and services, as opposed to a design-bid-build process. This approach will shorten the schedule and reduce the design and construction cost. The project team is working with the SourceWell vendor and RS&H to refine the scope and pricing.

**#6945 22 Tampa Executive Airport Chiller System Replacement
FDOT F.M. #436809-1**

Substantial Completion: August 2022
Current Budget: \$609,100
Consultant: RS&H
Contractor: TBD
Airport: Tampa Executive

Project Description: The scope of this project is to replace the air-cooled chiller system and building controls system serving the Main Terminal building at Tampa Executive Airport, which has reached the end of its lifecycle.

Project Status: The 60% design submittal was received in December.

#6955 22 Payroll Timekeeping System Replacement

Substantial Completion: June 2022
Current Budget: \$226,900
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to replace the KABA timekeeping system for hourly employees as the software will be de-supported by the vendor at the end of 2022 and the time clocks have already passed their end of life support.

Project Status: An updated project schedule was submitted and approved by the Development Committee. The project is now starting in January 2022.

#6965 22 ARFF 90-7697 Oshkosh T3000 Vehicle Replacement

Substantial Completion: September 2022
Current Budget: \$825,000
Manufacturer: Pierce

Airport: Tampa International

Project Description: The scope of this project is to replace existing 25 year old ARFF 90-7697 vehicle that is beyond its useful life.

Project Status: The Board approved the project at the September Board meeting.

#8410 21 TPA Real Estate Development

Substantial Completion: September 2022
Current Budget: \$250,000
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: Task No. 1 consisted of a plan in the Drew Park area to restrict access on private roads to discourage illegal dumping on the Authority property. Task No. 2 consisted of the development of a conceptual site layout for a potential future hangar facility located in the Eastside Development Area. Task No. 3 consisted of conceptual site layouts for new MRO and cargo hangar facilities in the Eastside Development area.

#8425 22 Main Terminal Airside D Shuttle Station - Construction

Substantial Completion: March 2025
Current Budget: \$26,425,800
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is for the construction only of the Main Terminal Airside D Shuttle Station as part of the Main Terminal Red Curbside Expansion program.

Project Status: The Design-Builder started the GMP bidding process in October for this element of the 8230 18 Red Side Express Curb Expansion project which will be included as part of the future Supplemental Part 2E Contract.

#8430 22 Bag Claim Ceiling Replacement

AIP 03-12-0078-75-2021

Substantial Completion: April 2024
Current Budget: \$20,100,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to replace the bag claim ceiling system and associated mounted systems in conjunction with updated to the overall ceiling architecture consistent with other recently updated high-traffic public terminal areas.

Project Status: The Request for Qualifications procurement process has been completed and the Design Builder is scheduled to be selected at the February Board meeting with the Part 1 design contract awarded at the April 2022 Board meeting.

#8435 22 Airside A and E Security Screening Checkpoint Expansion

Substantial Completion: March 2024

Current Budget: \$53,910,000

Design-Builder: Suffolk Construction

Airport: Tampa International

Project Description: The scope of this project is to expand the security screening checkpoint areas to meet capacity demands.

Project Status: The selection of the Design-Builder was made at the December Board meeting. The Part 1 contract negotiations then kicked-off with the contract award anticipated at the February 2022 Board meeting.

II. Projects in Design

#5985 13 Commercial Real Estate Development – Preliminary Planning & Design

Substantial Completion: May 2021
Current Budget: \$3,625,000
Consultant: Stantec
Airport: Tampa International

Project Description: The scope of this project is to assist the Authority with investigating the possibility of a multi-phase, multi-year plan to subdivide and develop TPA’s available/underutilized properties for future facilities to meet demand forecast for commercial real estate. This project also includes the development of the project manual for the SkyCenter (formerly the Gateway Development Area) office complex.

Project Status: The vacating of roadways and curing title issues and easements in the Eastside Development Area has been completed. Funding is included for the oversight of projects being constructed by other companies, such as CAE’s new USA Headquarters complex. The consultant’s efforts are also tied to projects 8225 17 and 8226 17. SkyCenter One has reached Substantial Completion, therefore, work in support of this project is winding down. The contract with Stantec has reached its end. Stantec will be completing work progress, no additional work will be added to their contract.

#6500 17 HCAA Enterprise Geographical Information System (eGIS) and Asset Management Program

Substantial Completion: March 2022
Current Budget: \$1,586,000
Consultant: Environmental Systems Research Institute (Esri)
Airport: Tampa International

Project Description: The scope of this project is to implement an enterprise Geographical Information System (eGIS) based on the data delivered in the AGIS Project and make functional use of it within the Authority as mandated by the FAA for all airports. This project will also implement an asset management system for the use of Operations and Maintenance departments to use in daily inspections.

Project Status: The Authority’s Planning and Development staff have scheduled a meeting with Woolpert to review the last of the deliverables. These deliverables include FME Safe software ETL for conversion of CAD standard DWG files to a GIS format. Support and coordination with Ricondo for the update of the Exhibit A and Airport Layout Plan (ALP) GIS data sets is continuing.

#6755 21 STPG, Tug Tunnels, & Quad Decks Rehabilitation

<i>Substantial Completion:</i>	September 2022
<i>Current Budget:</i>	\$2,159,700
<i>Consultant:</i>	Walker Consultants
<i>Contractor:</i>	Restocon Corporation
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Short Term Parking Garage.

Project Status: The construction contract was awarded at the November 4, 2021, Board meeting to Restocon Corporation and the Notice to Proceed with construction was issued on December 6, 2021. Construction is the mobilization phase.

#6780 21 Main Terminal Elevator Modernization

FDOT F.M. #438709-1

<i>Substantial Completion:</i>	June 2023
<i>Current Budget:</i>	\$7,455,000
<i>Consultant:</i>	N/A
<i>Contractor:</i>	Schindler Elevator Company
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate the twenty-four geared traction Landside elevators including replacing the existing geared traction machines with new FMM200 Modular Gearless Machines and cab modernizations of the twenty-four elevators.

Project Status: Long-lead items have been ordered and construction is scheduled to commence in September 2021. In September, Schindler started per the schedule with 2 cabs out at a time at the Yeager and Earhart elevator cores.

#6785 21 Common Shared Use Passenger Processing System (C/SUPPS) – Phase 3

FDOT F.M. #438715-1

<i>Substantial Completion:</i>	July 2022
<i>Current Budget:</i>	\$2,775,000
<i>Consultant:</i>	RS&H
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to provide C/SUPPS for additional airlines, gates, ticket counters, and required technology. Phase 3 deployment will be limited to portions of the Airside, Main Terminal Ticket Level, and Airline operational space.

Project Status: The 60% design submittal occurred September 2021. During the design, it was determined that minimal scope remains but requires air carrier coordination before the construction can be performed on ticket counters and gates. As such, the project will remain open as a funding source and the scope will be completed by Authority ITS staff, with the utilization of State approved contractors. This approach is ultimately anticipated to save cost and allow construction to begin as each unique ticket counter and gate counter have been coordinated with the air carrier.

#6860 21 Airside Guideways & Bridges Rehabilitation

Substantial Completion: September 2022
Current Budget: \$2,497,800
Consultant: Walker Consultants
Contractor: One Source Restoration
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate each of the four Airside guideways and the Taxiway B bridge and a Service Road bridge to extend the service life.

Project Status: The Notice to Proceed with construction was issued November 29, 2021, and construction is in the mobilization phase.

#6875 21 Employee Bus Replacement

AIP 03-12-0078-73-2021

Substantial Completion: August 2023
Current Budget: \$5,569,300
Consultant: RS&H
Contractor: BYD
Airport: Tampa International

Project Description: The purpose of this project is to replace the employee bus fleet for the service user of the North Employee Lot. It will be a mix of leased diesel buses (O&M) along with the purchase of four electric buses.

Project Status: The 100% design for the charging station infrastructure was completed in December 2022. The project will be advertised for bidding in January 2022.

#6950 22 Taxiway Edge Light Replacement

Substantial Completion: July 2022
Current Budget: \$501,200
Consultant: RS&H
Contractor: TBD
Airport: Peter O. Knight

Project Description: The scope of this project is to replace the Taxiway edge lights and cables in the existing base cans and conduits.

Project Status: The project design started on October 4, 2021, with the 60% design submittal received on November 12, 2021, and 100% design submittal received on December 10, 2021. The project will be advertised to bid in January 2022.

#6960 22 Airfield Maintenance Building Interior Refurbishment

Substantial Completion: July 2023
Current Budget: \$3,751,300
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to refurbish the main staff occupied portions and other associated facility improvements. The interior finishes, systems and furniture of the building has reached the end of its useful life and requires replacement.

Project Status: The Board approved the project at the September Board meeting. The design started in October and the 30% design submittal is scheduled to be completed in January 2022.

#8240 19 Air Cargo Expansion

FDOT F.M. #442095-1

Substantial Completion: TBD
Current Budget: \$69,901,300
Design-Builder: Currier TK/The Middlesex Corporation/AECOM
Airport: Tampa International

Project Description: The scope of this project is the development of new air cargo facilities in the East Development Area and will include cargo facilities, site development, taxilanes, taxiways, aircraft parking aprons, ground service equipment storage areas, landside roadway access improvements, aircraft fueling facilities and trailer staging areas.

Project Status: The Part 2 GMP was provided to the Authority in May 2020. Due to the impacts from COVID-19, the Air Cargo Expansion project was deferred. The project has been reactivated to finalize the design and start construction in Q1 of 2022.

In the near term, this project funded the construction of a new Truck Rack Fueling System located at the fuel farm on the behalf of the Tampa Fuel Committee. The estimated cost of this work is \$2,380,000. The construction phase is complete and the truck rack portion of the project is in closeout.

#8330 20 North Remain Overnight (RON) Parking Apron

FDOT F.M. #446920-1

Substantial Completion: TBD
Current Budget: \$23,118,800
Consultant: Kimley-Horn and Associates, Inc.
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to build a Remain Overnight (RON) parking area for up to 12 aircraft and a Ground Service Equipment storage area north of Taxiway A.

Project Status: Design professional services commenced on October 1, 2019. The 90% design documents were submitted on March 31, 2020. This project was deferred due to the COVID-19 pandemic and will be coordinated with the timing of the Airside D Program.

**#8420 21 Airside A and C Shuttle Car and Control System Replacement
FDOT F.M. #447220-1, #448026-1**

Substantial Completion: February 2022
Current Budget: \$74,092,700
Consultant: Alstom (Bombardier Technologies)
Contractor: Lavandera
Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The new shuttle cars is a FY22 initiative and will be an update/increase to the current project budget.

Project Status: Lavandera (electrical sub) has been on-site continuing to make progress on the installation of the infrastructure upgrades. Alstom has shipped numerous hardware components to site and has begun installation of these system components. Factory Acceptance Testing was completed on December 22, 2021.

The Board approved the contract for the purchase of the new shuttle cars and Notice to Proceed was issued to Alstom on November 17, 2021.

**#8805 17 Airport Security System Replacement (ASSR) – Design Only
AIP 03-12-0078-65-2019; FDOT F.M. #425920-2**

Substantial Completion: September 2018
Current Budget: \$2,785,000
Design-Builder: The Beck Group
Airport: Tampa International

Project Description: The scope of the project is to study and design a new Airport Access Control (AAC) and Closed Circuit Television (CCTV) system for the airport. Additionally, a Security Master Plan will be developed.

Project Status: The design for this project is complete. The construction for this project is being conducted per project 8320 19.

III. Projects Undergoing Construction/Implementation

#5991 14 Checked Baggage System Upgrades & Optimization

FDOT F.M. #429607-1, 428057-2

Substantial Completion: September 2022
Current Budget: \$56,124,600
Consultant: Corgan Associates, Inc.
Contractor: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project provides for the design and construction of the checked baggage system upgrades and optimization. The project includes all necessary facility modifications required for the reconstruction and optimization of the Checked Baggage Inspection System (CBIS) to include changes to baggage conveyors systems, programming, mechanical, plumbing, electrical, structural, telecommunications, and other infrastructure as necessary.

Project Status:

Airside C: A significant portion of the mechanical and electrical systems have been installed. Most all of Baggage Handling System (BHS) components (i.e., catwalks, conveyors, peripheral devices) have been installed with the BHS conveyor tie-ins between old and new are on-going. High and low level controls modifications are being made. Inspection and testing of BHS sections (“test loops”) are ongoing. Testing and commissioning of the EDS machines has been completed. The infrastructure for the network is being installed. All systems are being prepared for final testing and Go Live, which is scheduled for early 2022 through July 2022.

A-Sort Building: A significant portion of the mechanical and electrical systems have been installed. Most all of Baggage Handling System (BHS) components (i.e., catwalks, conveyors, peripheral devices) have been installed with the BHS conveyor tie-ins between old and new are on-going. High and low level controls updates are being made. Inspection and testing of BHS sections (“test loops”) are ongoing. The infrastructure for the network is being installed. All systems are being prepared for final testing and Go Live, which is scheduled for early 2022 through July 2022.

Main Terminal: No construction activities currently taking place.

#6155 14 & #6156 15 Replace Parking Revenue Control System – Phase I & Phase II

Substantial Completion: March 2020
Current Budget: \$14,916,600
Design-Builder: Manhattan Construction
Airport: Tampa International

Project Description: The scope of the project is to develop and deploy a new Parking Access Revenue Control System (PARCS) to consolidate all relevant parking and commercial vehicle operations into one fully functional management platform. Included in the project scope is a parking count by level system, license plate recognition, LED signage integration, SunPass Plus, and reconfiguration of the exit plaza for Short and Long term parking.

Project Status: New screens and touchless sensors were installed to facilitate touchless ticket dispensing. Labeling standards are being evaluated for inclusion in new graphic wraps being installed.

#6157 16 Replace Parking Revenue Control System – Phase III

Substantial Completion: March 2020
Current Budget: \$5,430,500
Design-Builder: Manhattan Construction
Airport: Tampa International

Project Description: The scope of this project is to deliver ground transportation system (GTS) software including an automatic vehicle identification (AVI) system. The project also includes a parking count by level parking guidance system (PGS) for the Long Term Parking Garage.

Project Status: The online booking system is in development.

#6495 17 TEA Access Control System Upgrades

FDOT F.M. #429617-1

Substantial Completion: February 2022
Current Budget: \$1,204,400
Consultant: RS&H
Contractor: Foresight
Airport: Tampa Executive

Project Description: The scope of this project is to upgrade the existing system or provide a newer system along with expanded coverage to include the perimeter vehicle gates which currently operate as standalone systems. This expansion will provide a single airport wide system that can control and monitor all secure area access points locally or from a remote location such as the Airport Operations Center at Tampa International Airport.

Project Status: Completion of the project has been delayed due to incompatibility between newly installed equipment and HCAA security protocols. The designers and Authority IT staff are working to make hardware and software adjustments. The anticipated new Substantial Completion date is now February 2022.

#6530 18 North Air Cargo Facility Redevelopment

Substantial Completion: TBD
Current Budget: \$1,318,600
Consultant: RS&H
Contractor: Astra Group Inc.
Airport: Tampa International

Project Description: The scope of this project is to provide temporary cargo operations space. In addition, the North Cargo Road will be widened and some airfield lighting will be added under this project.

Project Status: The project has been de-scoped to provide only interim air cargo support as required until new air cargo facilities are completed. To date this support has included roadway widening to support larger cargo equipment utilizing the roads between the North Air Cargo building and Hardstand D. The scope of work was recently expanded to include construction of a temporary overflow parking lot east of the North Air Cargo building on the southern end of the Authority's construction staging area. The scope of work included widening the asphalt entrance to the overflow parking lot, installing a seven foot security fence, re-grading the existing gravel base for the pavement surface and installing jersey barriers to create drive lanes and parking spaces. In addition, sidewalks will be constructed from the North Cargo building to the new overflow parking lot. Astra was awarded this contract under the JOC program. Further, the Authority issued Astra a RFI to support the installation of four new TECO light poles. The RFI requested pricing from Astra to retrieve and install TECO furnished conduit. In addition, the RFI requested pricing to survey the location of the four new lights poles. All work is complete except for the installation of security fencing, which is a long lead item.

#6535 19 Parkway and Service Road Asphalt Pavement Rehabilitation FDOT F.M. #432974-1

Substantial Completion: February 2022
Current Budget: \$4,176,700
Design-Builder: Cone & Graham, Inc.
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate asphalt roadway pavement consisting of the inbound and outbound George J. Bean Parkway, sections of the Bessie Coleman Boulevard Service Road, and other areas such as ticket/toll plazas asphalt pavement which are showing signs of deterioration and age. This project will be designed and constructed in conjunction with Master Plan Phase 2 project #8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit, so that the design and construction are fully coordinated and timed, thereby, combining the extent of operational impacts.

Project Status: Notice to Proceed was issued on October 11, 2019, as part of the Master Plan Phase 2 project 8235 18. Asphalt pavement rehabilitation work consisting of asphalt milling and overlay was completed on December 10, 2021. Substantial completion for the project was reached on December 22, 2021.

#6595 19 Short Term Parking Garage Helix Lighting Replacement

Substantial Completion: TBD
Current Budget: \$546,600
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate the existing lights in the parapet walls and ceiling on the up and down helixes.

Project Status: The project has been deferred for cost cutting measures due to COVID-19.

#6615 19 Fire Suppression Tank Rehabilitation FDOT F.M. #435233-1

Substantial Completion: February 2022
Current Budget: \$750,900
Consultant: RS&H
Contractor: Johnson-Laux
Airport: Tampa Executive

Project Description: The scope of this project is to rehabilitate the fire suppression systems at Hangars 3700/3800 and 4800. Work will include cleaning and repair of existing fire pump, lines and screen; repair/replacement of the fire pump controllers and tank bladder replacement.

Project Status: As of this reporting period, the contractor has completed installation of new fire suppression equipment at buildings 3700, 4700, and 4800. The project scope has been expanded to include replacement of additional equipment found to be defective during testing. Completion of new work anticipated in February 2022.

#6650 19 Mother's Nursing and Service Animal Relief Areas

Substantial Completion: November 2020
Current Budget: \$1,952,000
Consultant: RS&H
Contractor: Foresight
Airport: Tampa International

Project Description: The scope of this project is to provide new customer service amenities in compliance with current codes and FAA Circular(s). The amenities will include Mother's Nursing Rooms, Service Animals Relief Areas (SARAs), Water Bottle Stations, and Water Dump Stations.

Project Status: The four Main Terminal Service Animal Relief Areas opened on September 9, 2020, along with the Main Terminal, Airside E, and Airside F Mother's Nursing Rooms. Airside A Mother's Nursing Room will open when the restrooms on Airside A south reopen. The Airside C Mother's Nursing Room will be constructed along with the renovation of the Airside C north restroom, scheduled to be completed in mid-February.

#6685 20 Long Term Parking Garage Elevator Rehabilitation

Substantial Completion: September 2021
Current Budget: \$4,840,000
Contractor: Schindler Elevator Company
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the elevator equipment installed in the Long Term Parking Garage (LTPG). Each of the four elevators in the four elevator banks of the LTPG will get new control systems, new microprocessor AC drives, and replace existing gear machines with new Schindler Modular Gearless, FMM-200 Machines.

Project Status: The project is presently in the closeout phase.

#6855 21 Main Terminal Complex Structural Envelope Restoration

Substantial Completion: August 2022
Current Budget: \$2,106,900
Consultant: Walker Consultants
Contractor: One Source Restoration & Building Service, Inc.
Airport: Tampa International

Project Description: The purpose of this project is to conduct restoration on building envelope of each Airside building and the Main Terminal to extend the service life of the building envelopes.

Project Status: The Notice to proceed was issued on October 7, 2021. Construction activities include prep and paint of the Concessions Storage building and stairwells at Airside F.

#6750 21 Pavement Rehabilitation

FDOT F.M. #438715-1

Substantial Completion: June 2022
Current Budget: \$2,578,200
Consultant: RS&H
Contractor: Ajax Paving Industries of Florida
Airport: Tampa International

Project Description: The purpose of this project is to repair, rehabilitate, or replacement of damaged or worn-out pavements throughout the airfield with a focus on asphalt pavements.

Project Status: The construction contract was awarded at the November 4, 2021, Board meeting to Ajax Paving Industries of Florida, LLC and the Notice to Proceed with construction was issued on December 6, 2021. Construction is in the mobilization phase.

#6865 21 Part 139 Airfield Improvements

AIP #03-12-0078-069-2021

<i>Substantial Completion:</i>	June 2022
<i>Current Budget:</i>	\$4,563,600
<i>Consultant:</i>	RS&H
<i>Contractor:</i>	Astra Construction Services, LLC
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to address certain Part 139 deficiencies identified by the FAA as part of their annual Part 139 inspection.

Project Status: The construction contract was awarded at the August Board meeting. Notice to Procure was issued to Astra on August 26, 2021, to allow procurement of materials. The mobilization period began with the issuance of Notice to Proceed on November 4, 2021. Astra continued with procurement of material and submittal of shop drawings for approval in preparation for construction on January 5, 2022.

#8225 17 SkyCenter Development Area

<i>Substantial Completion:</i>	February 5, 2021
<i>Current Budget:</i>	\$81,332,657
<i>Consultant:</i>	Stantec/Gresham Smith
<i>Contractor:</i>	Hensel Phelps Construction
<i>Airport:</i>	Tampa International

Project Description: The scope of this project will design and construct the site development to support Authority Facilities in this area and future uses of the South Terminal Support Area (STSA) as defined in the 2012 Master Plan. The Authority Facilities are the remote commercial curb, atrium, and pedestrian walkway linking the office development and remote commercial curb to the ConRAC Facility and SkyConnect APM system allowing direct access to the airport's Main Terminal.

Project Status: A Certificate of Occupancy was obtained. The main construction activities in the project are complete. Remaining activities on the project are related to punch list work.

#8226 17 SkyCenter Authority Interior Office Fit-Out

<i>Substantial Completion:</i>	April 2022
<i>Current Budget:</i>	\$53,065,736
<i>Design-Builder:</i>	DPR/Gensler
<i>Airport:</i>	Tampa International

Project Description: This project will design and construct the Authority's interior office fit-out on Levels 3, 4 and 5 within the developer provided new SkyCenter office complex.

Project Status: Drywall finishing, painting, and ceiling systems continued during the months of November and December. MEP system modifications, communicating stairs, data center, and AOC infrastructure work also ongoing during the months of October and November. The initial furniture delivery took place in early December.

#8230 18 Main Terminal Curbside Expansion

FDOT F.M. 438753-1

Substantial Completion: March 2025
Current Budget: \$205,192,294
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status: Construction on the Blue Side roadway continued with the road and bridge punch-out and minor barrier wall work. All new overhead roadway sign work was completed. Construction for the Vertical Circulation Building (VCB) continued with interior finishes starting, such as wall panels, terrazzo, and mechanical, electrical, plumbing, and fire protections trim outs.

Construction for the Police and Maintenance Building continued with elevator façade and exterior fire protection system for the east and west elevations as the main critical path items. Interior finishes are wrapping up with an estimated Substantial Completion date of January 4, 2022.

#8200 18 New FAA Parking Lot

#8205 18 Central Utility Plant (CUP) and Loading Dock Replacement

#8900 18 Demolish Administration Building

FDOT F.M. #438753-1

Substantial Completion: FAA Parking Lot: August 2021
CUP/ESB: October 2021
Loading Dock: October 2021
Current Budget: \$109,832,365
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The CUP and the Electrical Service Building (ESB) have completed construction and are currently working through final testing and commissioning. The Loading Dock work has been completed and reached phased Substantial Completion on November 1, 2021.

FAA Parking Lot Canopy: The consultant work order has been completed and design kicked off in December 2021. The project is currently on schedule for its upcoming conceptual design/study deadline at the end of January 2022.

**#8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit
FDOT FM#442344-1**

Substantial Completion: February 2022
Current Budget: \$42,329,712
Design-Builder: Cone & Graham, Inc.
Airport: Tampa International

Project Description: The scope of this project is to construct a new 2-lane roadway exit onto the George J. Bean Parkway from the Economy Parking Road, along with improvements to the existing exit from the Airport Service Road. It also includes widening and rehabilitation of segments of the inbound and outbound Parkway from its most southern end to around the Main Terminal Complex. The improvements were determined to be necessary per the Master Plan Update and will accommodate the increased traffic generated from the SkyCenter development located in the South Terminal Support Area.

Project Status: Work for the new Economy Parking Road exit was completed on September 1, 2021, and the new exit was opened. Paving and other road widening work for both the inbound and outbound George J. Bean Parkway continued, as well as other road widening work for the Economy Parking Road. Several new overhead sign trusses along the Inbound Parkway were completed during this period. The widening and rehabilitation of the George J. Bean Parkway was substantially completed on December 22, 2021.

#8300 20 Airside A, C, and F Restroom Renovations

Substantial Completion: January 2023
Current Budget: \$15,647,500
Design-Builder: The Beck Group
Airport: Tampa International

Project Description: The purpose of this project is to refurbish the boarding level public restrooms and companion restrooms at Airside C and Airside F and the ramp level at Airside A. In addition, the Airside C south restrooms will be expanded to accommodate additional needs and may also include an addition to the Airside C building required to house offices displaced by the expansion of the restrooms. This project is a planned maintenance refurbishment of these public restrooms.

Project Status: The contractor continued the buildout of the Airside C north restrooms. During this period, the Airside F east restrooms were completed and turned over as scheduled prior to the Thanksgiving holiday. Work activities at the Airside C north restrooms included: tile installation, electrical trim-out, and plumbing trim out in both the men's and women's restrooms. Additional activities included: the buildout of the Southwest temporary offices on the ramp level and the buildout of the temporary breakroom for the relocation of Southwest in anticipation of the Airside C south restroom renovation.

#8315 20 Monorail System Replacement

FDOT F.M. #446919-1

<i>Substantial Completion:</i>	March 2023
<i>Current Budget:</i>	\$33,530,000
<i>Design-Builder:</i>	Manhattan
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to install moving walkways on Level 4 of the Long Term Parking Garage (LTPG) and decommission the existing Monorail System running between the Long Term Parking Garage and the Short Term Parking Garage (STPG). Level 4 of the LTPG will also be modified to create a Premium Parking Product, providing guests with an option of enhanced amenities.

Project Status: Level 4 in the Long Term Parking Garage (LTPG) is closed to public parking and the design builder has installed barricades, fencing, and windscreen to designate the construction area. Sections of Level 3 of the LTPG were closed in November and December to allow the steel subcontractor to take field measurements for production of shop drawings. The buck hoist on the southeast corner of the LTPG is expected to be installed in January, following by demolition activities on Level 4.

The remaining element of the project, consisting of the Monorail System Demolition, is scheduled for a February 2022 Supplemental Part 2 Board award. The 90% design deliverable was provided per schedule and the Design-Builder publicly solicited bids for the various scopes of work.

#8405 20 Airside A Boarding Bridges, PCA AHU and GPU Replacement

AIP #03-12-0078-71-2021; 03-12-0078-75-2021; FDOT F.M. #436834-1

<i>Substantial Completion:</i>	July 2022
<i>Current Budget:</i>	\$22,033,200
<i>Design-Builder:</i>	Aero/Manhattan
<i>Airport:</i>	Tampa International

Project Description: This project consists of the design and installation of new Passenger Boarding Bridges (PBBs), Pre-Conditioned Air and Air Handling Units (PCA-AHUs) and Ground Power Units (GPUs) at fifteen gates at Airside A, which includes reusing thirteen PBB AHUs and adding two PBB AHUs at Gates A3 and A10. A survey and analysis of a new parking layout to accommodate the current fleet mix will be required, including existing lead-in lines, stop bars, safety areas, hurricane tie-downs, and hydrant fuel locations. An inventory of the current and proposed fleet mix will also be necessary.

Project Status: Notice to Proceed (for construction) was issued on August 2, 2021. The Authority has issued multiple Purchase Orders for owner direct purchase (ODP) of the boarding bridges, bag slides, control equipment, and air handlers. As of this report period, the contractor completed installation of new boarding bridges at Gates A3, A4, A8, A10, A11, and A12. Installation of new bridges is scheduled to commence at Gates A5 and A14 in January 2022.

IV. Projects Substantially Complete

#5382 16 Site Rehabilitation

	Initial	Estimated Final
<i>Substantial Complete:</i>	9/28/18	9/30/21
<i>Board Approved Budget:</i>	\$650,000	\$1,201,534
<i>Re-baseline Budget:</i>	\$1,270,000	\$1,270,000
<i>Design Amendments:</i>		0
<i>Construction Change Orders:</i>	1	(13,695.04)
<i>D/W/MBE</i>		
<i>Design:</i>	0%	0%
<i>Construction:</i>	8.9%	12.0%
<i>Consultant:</i>	APTIM	APTIM
<i>Contractor:</i>	Astra Construction Services	Astra Construction Services
<i>Airport:</i>	TPA, TPF, PCM	TPA, TPF, PCM

Project Description: The scope of this project included soil and groundwater remediation for properties located at the Authority's four airports, with the exception of TPA's Drew Park acquisition area which was addressed under a different project.

Project Status: All work has been completed successfully. The project was completed under the current budget. The initial budget and schedule were increased to capture the final scope of remediation and FDEP's legal requirements, which were finalized in the 2017 and 2019 timeframe.

#6690 20 IT FY20 Capital Commodity Plan

	Initial	Estimated Final
<i>Substantial Complete:</i>	September 30, 2021	September 30, 2021
<i>Board Approved Budget:</i>	\$2,890,000	\$2,899,082
<i>Re-baseline Budget:</i>		
<i>Design Amendments:</i>		
<i>Construction Change Orders:</i>		
<i>D/W/MBE</i>		
<i>Design:</i>		
<i>Construction:</i>		
<i>Contractor:</i>	ITS Department/JOC (Johnson- Laux)	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to purchase information technology equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority's technology infrastructure.

Project Status: The project was successful. The project went over \$9,000 as a result of a unforeseen infrastructure support for the sign problem found by the contractor. This issued was reviewed by the structural contractor and approved by them and our Planning & Development department.

#7054 12 Airport Support Area Environmental Remediation Phase 6

	Initial	Estimated Final
<i>Substantial Complete:</i>	9/30/19	9/30/21
<i>Board Approved Budget:</i>	\$3,000,000	\$4,986,671
<i>Re-baseline Budget:</i>	\$5,000,000	\$5,000,000
<i>Design Amendments:</i>		0
<i>Construction Change Orders:</i>	2	(688,775.11)
D/W/MBE		
<i>Design:</i>	NA	NA
<i>Construction:</i>	8%	11.7%
<i>Consultant:</i>	APTIM	APTIM
<i>Contractor:</i>	AECOM	AECOM
<i>Airport:</i>	TPA	TPA

Project Description: The scope of this project included soil and groundwater remediation for properties located in the Drew Park Area.

Project Status: All work has been completed successfully. The project was completed slightly under the current budget. The initial budget and schedule were increased to capture the final scope of remediation and FDEP's legal requirements, which were finalized in the 2017 to 2019 timeframe.

ACTIVE PROJECTS NOV - DEC 2021											
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects in Planning											
6385 18	HCAA Website Rebuild (TPA)										
	Design				0	0	0	0	0.0%		
	Other (In House/Misc)				2,824	0	2,824	2,824	100.0%		
	Total Project Costs/Budget Approved	540,600	540,600		2,824	0	2,824	2,824	100.0%		
6545 19	Public Safety System Upgrade										
	Construction	TriTech Software Systems		Resolution No. 2019-96, 10/3/2019	1,017,209	0	1,017,209	712,046	70.0%		
	Construction (Other)				39,814	0	39,814	39,814	100.0%		
	Other (In House/Misc)				49,875	0	49,875	31,342	77.4%		
	Total Project Costs/Budget Approved	1,034,500	1,111,500		1,097,498	0	1,097,498	783,203	71.4%		
6669 19	Noise Study										
	Design	RS&H (note 1)			6,178	0	6,178	6,178	100.0%		
	Design	Environmental Science Associates Corp		Resolution No. 2019-65, 8/1/2019	627,217	0	627,217	319,907	51.0%	10.0%	6.5%
	Other (In House/Misc)				193	0	193	193	100.0%		
	Total Project Costs/Budget Approved	1,000,000	627,800		633,876	0	633,876	326,266	51.5%		
6715 20	Bag Claim Carpet Replacement										
	Design	RS&H (note 1)			7,637	0	7,637	7,637	100.0%		
	Other (In House/Misc)				1,012	0	1,012	1,012	100.0%		
	Total Project Costs/Budget Approved	1,514,100	1,514,100		8,649	0	8,649	8,649	0.0%		
6740 20	Tampa Executive Master Plan Update										
	Design	Ricardo (note 8)			95,178	0	95,178	95,178	100.0%		
	Other (In House/Misc)				0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	650,000	650,000		95,178	0	95,178	95,178	100.0%		
6745 21	Wildlife Management Program - Phase 1										
	Design	Astrim (note 3)			263,492	0	263,492	223,525	84.8%	75.2%	81.5%
	Other (In House/Misc)				1,043	0	1,043	1,043	100.0%		
	Total Project Costs/Budget Approved	639,300	639,300		264,535	0	264,535	224,568	84.9%		
6765 22	General Aviation Facilities Rehabilitation										
	Design	RS&H (note 1)			411,989	0	411,989	87,216	21.2%	12.0%	0.0%
	Design	Jacobs (Note 3)			12,961	0	12,961	12,961	100.0%	10.0%	16.0%
	Design	Stack Johnson			6,450	0	6,450	6,450	100.0%		
	Other (In House/Misc)				41,464	0	41,464	41,464	100.0%		
	Total Project Costs/Budget Approved	3,997,000	3,997,000		472,864	0	472,864	148,091	31.3%		
6800 22	Replace Airfield Perimeter Fence										
	Design	RS&H (note 1)			35,753	0	35,753	19,305	54.0%	12.0%	10.3%
	Other (In House/Misc)				20,624	0	20,624	20,624	100.0%		
	Total Project Costs/Budget Approved	11,606,000	11,606,000		56,378	0	56,378	39,930	70.8%		
6820 21	IT FY21 Capital Commodity Plan										
	Design	RS&H (note 1)			19,579	0	19,579	19,536	99.8%	10.1%	10.1%
	Construction	Audion Visual Innovation			252,010	0	252,010	149,032	59.1%		
	Construction	Frankam Tech			122,012	0	122,012	122,012	100.0%		
	Construction	Dell Marketing			272,158	0	272,158	138,487	50.9%		
	Construction	Presidio Networked			172,206	0	172,206	172,206	99.9%		
	Construction	Spa International			135,636	0	135,636	119,493	87.7%		
	Construction	Convergent Tech			79,866	0	79,866	79,866	100.0%		
	Construction (Other)				219,086	0	219,086	201,711	92.1%		
	Other (In House/Misc)				12,811	0	12,811	12,811	100.0%		
	Total Project Costs/Budget Approved	1,500,000	1,500,000		1,286,365	0	1,286,365	1,009,509	78.5%		
6835 21	Baggage Belt LED Replacement										
	Design	RS&H (note 1)			16,375	0	16,375	16,375	100.0%		
	Construction	Audion Visual Innovation			145,026	0	145,026	125,121	86.3%		
	Construction	COMCO			144,488	0	144,488	144,488	100.0%		
	Other (In House/Misc)				21,695	0	21,695	17,174	79.2%		
	Total Project Costs/Budget Approved	1,200,000	1,200,000		329,583	0	329,583	303,158	92.0%		
6890 22	Landside Airline Space Rehabilitation										
	Design				0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	298,600	298,600		0	0	0	0	0.0%		
6895 22	FoFlo's Roof Replacement & Exterior Rehabilitation										
	Design	Walker (note 7)			249,634	0	249,634	5,890	2.4%	0.0%	0.0%
	Design	RS&H (note 1)			20,381	0	20,381	20,381	100.0%	12.0%	10.3%
	Construction	Albi Apex Roofing			2,500	0	2,500	0	0.0%		
	Other (In House/Misc)				18,274	0	18,274	18,274	100.0%		
	Total Project Costs/Budget Approved	3,751,500	3,751,500		290,889	0	290,889	44,645	15.3%		
6910 22	LTPG Level 6 Rehab & Stair Tower/Elevator Pit Roof Replacement										
	Design	Walker (note 7)			250,090	0	250,090	2,760	1.1%	0.0%	0.0%
	Design	Ricardo (note 8)			14,611	0	14,611	14,611	100.0%		
	Design	RS&H (note 1)			8,006	0	8,006	8,006	100.0%	13.0%	10.3%
	Other (In House/Misc)				26,126	0	26,126	26,126	100.0%		
	Total Project Costs/Budget Approved	3,161,000	3,161,000		299,733	0	299,733	52,402	17.5%		
6915 22	Master Plan Update 2022										
	Design	Ricardo (note 8)			3,920,342	0	3,920,342	71,881	1.8%	24.4%	0.0%
	Other (In House/Misc)				2,367	0	2,367	2,367	100.0%		
	Total Project Costs/Budget Approved	4,159,000	4,159,000		3,923,708	0	3,923,708	75,247	1.9%		
6920 22	IT FY22 Capital Commodity Plan										
	Design				0	0	0	0	0.0%		
	Construction	Dell Marketing			155,288	0	155,288	151,627	97.6%		
	Construction	Audion Visual Innovation			32,536	0	32,536	37,427	84.3%		
	Construction	IFR Inc			47,150	0	47,150	32,000	67.9%		
	Construction	CDW			34,216	0	34,216	34,216	100.0%		
	Construction	Presidio Networked			294,881	0	294,881	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	1,500,000	1,500,000		564,172	0	564,172	245,270	43.5%		
6925 22	CCTV Server and Storage Refresh										
	Design				0	0	0	0	0.0%		
	Construction	Dell Marketing			1,154,159	0	1,154,159	485,803	42.1%		
	Construction (Other)	Presidio Networked			2,147	0	2,147	2,147	100.0%		
	Construction (Other)				3,759	0	3,759	3,759	100.0%		
	Other (In House/Misc)				894	0	894	894	100.0%		
	Total Project Costs/Budget Approved	1,290,000	1,290,000		1,160,958	0	1,160,958	492,603	42.4%		
6930 22	LTPG Level Elevator Room										
	Design	RS&H (note 1)			69,348	0	69,348	16,861	24.3%	12.0%	10.3%
	Other (In House/Misc)				0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	436,200	436,200		69,348	0	69,348	16,861	24.3%		
6935 22	East & West Vault Emergency Generator & Switch Replacement										
	Design	RS&H (note 1)			62,056	0	62,056	1,318	2.1%		

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Project Management (Inspection)	Jacobs (Note 3)				6,785	0	6,785	0	0.0%	10.0%	16.0%	
Other (In House/Misc)					0	0	0	0	0.0%			
Total Project Costs/Budget Approved		752,200	752,200		68,841	0	68,841	1,318	1.9%			
6945 22 Tampa Executive Airport Chiller System Replacement												
Design	RS&H (note 1)				70,598	0	70,598	3,818	5.6%			
Other (In House/Misc)					0	0	0	0	0.0%			
Total Project Costs/Budget Approved		609,100	609,100		70,598	0	70,598	3,818	5.6%			
6955 22 Payroll Timekeeping System Replacement												
Design					0	0	0	0	0.0%			
Construction	Kranes Incorporated			Resolution No. 2021-169, 11/4/2021	151,260	0	151,260	15,870	10.5%			
Other (In House/Misc)					0	0	0	0	0.0%			
Total Project Costs/Budget Approved		226,900	226,900		151,260	0	151,260	15,870	10.6%			
6965 22 ABFP 90-7697 skookh T3000 Vehicle Replacement												
Design					0	0	0	0	0.0%			
Construction	Ten & Fire Equipment			11/14/21	544,423	0	544,423	0	0.0%			
Other (In House/Misc)					0	0	0	0	0.0%			
Total Project Costs/Budget Approved		825,000	825,000		544,423	0	544,423	0	0.0%			
8410 21 TPA Real Estate Development												
Design	RS&H (note 1)				188,658	0	188,658	25,237	13.4%	0.0%	0.0%	
Other (In House/Misc)					21,909	0	21,909	21,909	100.0%			
Total Project Costs/Budget Approved		250,000	250,000		210,567	0	210,567	47,146	22.4%			
8425 22 Main Terminal Airside D Shuttle Station - Construction												
Design					0	0	0	0	0.0%			
Project Management (Inspection)	Jacobs (Note 3)				1,503,380	0	1,503,380	0	0.0%	10.0%	16.0%	
Other (In House/Misc)					14,265	0	14,265	14,265	100.0%			
Total Project Costs/Budget Approved		26,425,800	26,425,800		1,517,646	0	1,517,646	14,265	0.9%			
8430 22 Bag Claim Ceiling Replacement												
Design	RS&H (note 1)				5,477	0	5,477	5,477	100.0%			
Other (In House/Misc)					0	0	0	0	0.0%			
Total Project Costs/Budget Approved		20,100,000	20,100,000		5,477	0	5,477	5,477	100.0%			
8435 22 Airside A and E Security Screening Checkpoint Expansion												
Design	RS&H (note 1)				122,616	0	122,616	122,616	100.0%			
Design	Ricardo (note 8)				164,703	0	164,703	126,694	76.9%			
Other (In House/Misc)					48,884	0	48,884	48,884	100.0%			
Total Project Costs/Budget Approved		53,910,000	53,910,000		336,203	0	336,203	298,194	88.7%			
Sub-Total Planning Master Plan Projects		\$ -	\$ 53,910,000		0	\$ -	\$ -	\$ -	0.00%			
Sub-Total Planning Non-Master Plan Projects		\$ 141,376,800	\$ 141,081,600		25	\$ 13,461,771	\$ -	\$ 13,461,771	\$ 4,254,691	31.61%		
Total Planning		\$ 141,376,800	\$ 141,081,600		25	\$ 13,461,771	\$ -	\$ 13,461,771	\$ 4,254,691	31.61%		

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Projects in Design											
6985 13	Commercial Real Estate Development-Preliminary Planning & Design (TPA)										
	Design	RS&H (note 1)			93,522	0	93,522	93,522	100.0%	1.9%	2.0%
	Design	Stantec			2,771,105	0	2,771,105	2,438,082	88.0%		
	Design	Walker (note 7)			110,358	0	110,358	110,358	100.0%		
	Other (In House/Misc)				207,604	0	207,604	207,604	100.0%		
	Total Project Costs/Budget Approved		3,300,000		3,182,589	0	3,182,589	2,849,566	89.5%		
6900 17	HCAA Enterprise Geographical Information System (eGIS) and Asset Management Program (TPA)										
	Design	Geographic Information Services Inc			627,754	0	627,754	627,754	100.0%		
	Design (Other)				25,800	0	25,800	25,800	100.0%		
	Construction	Adica Systems LLC			151,250	0	151,250	151,250	100.0%		
	Construction	Environmental Systems Research Institute Inc			230,600	0	230,600	230,600	100.0%		
	Construction	Geographic Information Services Inc			192,721	0	192,721	192,721	100.0%		
	Construction	Woodport Inc			161,698	0	161,698	144,872	89.6%		
	Construction (Other)				111,426	0	111,426	111,426	100.0%		
	Other (In House/Misc)				99,402	0	99,402	99,402	96.2%		
	Total Project Costs/Budget Approved		1,389,700		1,600,651	0	1,600,651	1,580,060	98.7%		
6755 21	STPG, Tag Tunnels, & Quaid Decks Rehab										
	Design	Walker (note 7)			185,875	0	185,875	127,692	68.7%		
	Design	Jacobs (Note 3)			16,346	0	16,346	16,346	100.0%	10.0%	16.0%
	Construction	Restcon		Resolution No. 2021-165, 11/4/2021	1,674,895	0	1,674,895	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 3)			76,577	0	76,577	0	0.0%	10.0%	16.0%
	Other (In House/Misc)				43,630	0	43,630	43,630	100.0%		
	Total Project Costs/Budget Approved		2,225,400		1,997,323	0	1,997,323	187,668	9.4%		
6780 21	Main Terminal Elevator Modernization										
	Design	Duncan Elevator Solutions			6,850	0	6,850	6,850	100.0%		
	Construction	Schindler Elevator		Resolution No. 2020-307 approved 12/3/20	7,205,560	0	7,205,560	2,268,034	31.5%		
	Other (In House/Misc)				0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		7,455,000		7,212,410	0	7,212,410	2,274,884	31.5%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3										
	Design	RS&H (note 1)			94,216	0	94,216	53,515	56.8%	3.2%	0.0%
	Project Management (Inspection)	Jacobs (Note 3)			38,594	0	38,594	0	0.0%	10.0%	16.0%
	Other (In House/Misc)				656,499	0	656,499	412,610	62.9%		
	Total Project Costs/Budget Approved		2,775,000		789,309	0	789,309	466,125	59.1%		
6860 21	Airside Guideways & Bridges Rehabilitation										
	Design	RS&H (note 1)			70,453	0	70,453	51,293	72.8%	12.0%	10.2%
	Design	Walker (note 7)			178,881	0	178,881	119,896	67.0%	0.0%	0.0%
	Design	Jacobs (Note 3)			16,346	0	16,346	16,346	100.0%	10.0%	16.0%
	Construction	Dine Source Restoration		Resolution 2021-153, 10/7/2021	1,706,980	0	1,706,980	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 3)			56,705	0	56,705	4,026	7.2%	10.0%	16.0%
	Other (In House/Misc)				69,924	0	69,924	69,924	100.0%		
	Total Project Costs/Budget Approved		2,102,800		2,089,270	0	2,089,270	252,467	12.1%		
6875 21	Employee Bus Replacement										
	Design	RS&H (note 1)			216,579	0	216,579	95,722	44.2%		
	Construction	BFD Coach and Bus		Board Item 9/22/2021	3,76,488	0	3,76,488	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 3)			10,218	0	10,218	0	0.0%	10.0%	16.0%
	Other (In House/Misc)				22,176	0	22,176	22,176	100.0%		
	Total Project Costs/Budget Approved		5,492,000		3,525,461	0	3,525,461	117,898	3.3%		
6950 22	Tadway Edge Light Replacement										
	Design	RS&H (note 1)			57,684	0	57,684	26,203	45.7%	0.0%	0.0%
	Other (In House/Misc)				10,264	0	10,264	10,264	100.0%		
	Total Project Costs/Budget Approved		420,700		67,948	0	67,948	35,466	52.2%		
6960 22	Airfield Maintenance Building Interior Refurbishment										
	Design	RS&H (note 1)			399,215	0	399,215	79,183	19.8%	6.4%	0.0%
	Other (In House/Misc)				10,718	0	10,718	10,718	100.0%		
	Total Project Costs/Budget Approved		3,751,300		409,933	0	409,933	89,901	20.5%		
8240 19	Air Cargo Expansion										
	Design	The Middlesex Corporation		Resolution No. 2018-115, 12/6/2018	1,469,509	619,182	4,088,691	3,549,200	86.8%	9.7%	8.8%
	Design	Aircraft Service International		MOU signed 8/27/2020	200,000	0	200,000	163,700	81.9%		
	Design	RS&H (note 1)			68,411	0	68,411	68,411	100.0%	11.0%	8.6%
	Construction	Aircraft Service International		MOU signed 8/27/2020	2,095,109	0	2,095,109	1,927,248	92.0%		
	Project Management (Inspection)	Jacobs (Note 3)			63,095	0	63,095	63,095	100.0%	10.0%	16.0%
	Other (In House/Misc)				336,321	0	336,321	336,321	100.0%		
	Total Project Costs/Budget Approved		72,283,500		6,232,445	619,182	6,851,627	6,107,974	89.1%		
8330 20	North Remain Overnight (RON) Parking Apron										
	Design	Timley Holm		Resolution No. 2019-50, 6/6/19	1,618,639	0	1,618,639	741,949	45.8%	19.9%	18.6%
	Design	RS&H (note 1)			47,800	0	47,800	47,800	100.0%		
	Construction	GLP		Resolution No. 2019-37, 5/2/2019	0	1,071,240	1,071,240	1,071,240	100.0%	11.4%	11.6%
	Other (In House/Misc)				83,046	0	83,046	83,046	100.0%		
	Total Project Costs/Budget Approved		23,118,800		1,749,485	1,071,240	2,820,725	1,944,095	68.9%		
8420 21	Airside A and C Shuttle Car and Control System Replacement										
	Design	Walker (note 7)			216,645	0	216,645	183,690	84.8%	9.9%	8.0%
	Construction	Bombardier (Phase 1)		Resolution No.2020-266 approve 10/1/2020	13,018,834	0	13,018,834	15,554,518	119.5%		
	Construction	Bombardier (Phase 2)		Resolution No. 2021-163, 11/4/2021	50,882,858	0	50,882,858	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 3)			222,900	0	222,900	134,649	60.4%	10.0%	16.0%
	Other (In House/Misc)				119,086	0	119,086	100,967	84.8%		
	Total Project Costs/Budget Approved		74,092,700		64,460,323	0	64,460,323	15,973,825	24.8%		
8905 17	Airport Security Systems Replacement (ASSR) (TPA)										
	Design	HCBECK		Resolution No. 2017-53, 8/3/2017	804,658	1,437,937	2,242,595	2,242,595	100.0%	47.3%	52.7%
	Other (In House/Misc)				135,570	0	135,570	135,570	100.0%		
	Total Project Costs/Budget Approved		2,785,000		940,228	1,437,937	2,378,165	2,378,165	100.0%		
Sub-Total Design Master Plan Projects			\$ 2,785,000		\$ 2,785,000	\$ 1	\$ 940,228	\$ 2,378,165	\$ 2,378,165	100.0%	
Sub-Total Design Non-Master Plan Projects			\$ 196,404,900		\$ 197,033,100	\$ 12	\$ 93,317,148	\$ 1,690,422	\$ 95,007,570	\$ 31,873,866	33.5%
Total Design			\$ 199,189,900		\$ 199,818,100	\$ 13	\$ 94,257,375	\$ 3,128,360	\$ 97,385,735	\$ 34,252,031	35.2%

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Projects Undergoing Construction/Implementation											
5991 14	Checked Baggage System Upgrades and Optimization Construction (TPA)										
Design	Corgan	Resolution No. 2017-40, 6/1/2017	4,708,593		6,127,668	4,496,364	73.4%	10.4%	10.2%		
Design	Jacobs (Note 3)		208,925	0	208,925	208,927	99.9%	10.0%	16.0%		
Design	Michael Baker Inc.		14,505	0	14,505	14,500	100.0%				
Design	RS&H (note 1)		125,238	0	125,238	99,447	79.4%	36.2%	35.0%		
Design	Skanska	Resolution No. 2014-106, 9/4/2014	4,219,043	1,477,127	5,696,170	5,696,170	100.0%	12.0%	12.0%		
Design	Walker (note 7)		75,359	0	75,359	13,662	18.1%	84.0%	84.7%		
Construction	Hensel Phelps	Resolution No. 2018-27, 4/5/18	35,248,898	3,292,005	38,540,903	33,742,227	87.5%	9.2%	13.4%		
Project Management	Jacobs (Note 3)		2,561,894	0	2,561,894	2,213,408	86.4%	10.0%	16.0%		
Other (In House/Misc)			1,362,324	0	1,362,324	1,278,770	93.9%				
Total Project Costs/Budget Approved		58,000,000	56,124,600		48,544,768	6,188,227	54,732,995	47,763,141	87.3%		
6155 14	Replace Parking Revenue Control System Phase I & II (TPA)										
Design (Other)			132,893	0	132,893	123,225	92.7%				
Design-Builder (Part 1)	Manhattan Construction	Resolution No. 2014-91, 9/4/2014	1,081,342	83,616	1,164,958	989,776	85.0%	19.1%	24.0%		
Design-Builder (Part 2)	Manhattan Construction	Resolution No. 2015-171, 5/7/2015	2,446,387	8,718,974	11,165,361	11,165,361	100.0%	11.5%	12.7%		
Project Management (Inspection)	Jacobs (Note 3)		1,188	0	1,188	1,188	100.0%	10.0%	16.0%		
Other (In House/Misc)			2,188,376	0	2,188,376	2,163,858	98.9%				
Total Project Costs/Budget Approved		13,885,400	14,916,600		5,850,137	8,802,589	14,652,726	14,443,408	98.6%		
6157 16	Replace Parking Revenue Control System (PARCS) Phase 2 (TPA)										
Design-Builder (Part 1)	Manhattan Construction	Resolution No. 2014-91, 9/4/2014	309,723	8,301	317,823	287,837	90.4%	19.1%	24.0%		
Design-Builder (Part 2)	Manhattan Construction	08/04/16	3,762,237	907,500	4,669,737	4,669,737	100.0%	11.5%	12.7%		
Other (In House/Misc)			535,363	0	535,363	522,823	97.7%				
Total Project Costs/Budget Approved		4,518,500	5,490,500		4,606,322	915,601	5,521,823	5,478,998	99.2%		
6495 17	TEA Access Control System Upgrades (TEA)										
Design	RS&H (note 1)		120,628	0	120,628	112,761	93.5%	10.0%	10.7%		
Design	WDCSC		0	21,796	21,796	21,796	100.0%	47.2%	52.7%		
Construction	DBM Construction	Resolution No. 2017-53, 8/5/2017	826,568	0	826,568	718,170	86.9%	41.8%	48.2%		
Other (In House/Misc)			160,541	0	160,541	160,541	100.0%				
Total Project Costs/Budget Approved		771,700	1,204,400		1,107,738	21,796	1,129,534	1,013,268	89.7%		
6530 18	North Air Cargo Facility Redevelopment (TPA)										
Design	RS&H (note 1)		237,339	0	237,339	184,217	77.6%				
Design (Other)			1,200	0	1,200	1,200	100.0%				
Construction	Astra Cons. Serv LLC	08/02/18	448,073	24,461	472,534	288,516	61.1%	12.2%	12.2%		
Construction	Skanska	Resolution No. 2015-113, 6/4/2015	417,298	0	417,298	417,298	100.0%	17.8%	21.2%		
Other (In House/Misc)			119,212	0	119,212	119,212	100.0%				
Total Project Costs/Budget Approved		8,916,800	1,315,600		1,223,642	24,461	1,248,103	1,013,004	81.0%		
6535 19	Parkway and Service Road Asphalt Pavement Rehabilitation										
Design	Cone & Graham, Inc.	Resolution No. 2018-47, 5/3/18	422,471	0	422,471	422,405	100.0%	12.9%	0.0%		
Project Management	Jacobs (Note 3)		10,338	0	10,338	10,000	100.0%	10.0%	16.0%		
Construction	Cone & Graham, Inc.	Resolution No. 2019-100, 10/9/19	3,942,248	358,326	3,741,074	2,750,925	73.5%	15.4%	14.2%		
Project Management (Inspection)	Jacobs (Note 3)		57,988	0	57,988	51,375	88.6%	10.0%	16.0%		
Other (In House/Misc)			8,978	0	8,978	8,928	100.0%				
Total Project Costs/Budget Approved		4,683,000	4,176,700		3,882,173	358,326	4,240,599	3,243,221	76.5%		
6595 19	Short Term Parking Garage - Helix Lighting Replacement										
Design	RS&H (note 1)		87,280	0	87,280	87,280	100.0%	8.0%	9.2%		
Project Management	Jacobs (Note 3)		46,087	0	46,087	46,087	100.0%	10.0%	16.0%		
Construction (Other)	MCS	Resolution No. 2019-69, 8/1/19	153,253	0	153,253	0	0.0%	86.0%			
Other (In House/Misc)			37,120	0	37,120	37,120	100.0%				
Total Project Costs/Budget Approved		850,800	846,600		323,853	0	323,853	170,597	52.7%		
6415 19	Fire Suppression Tank Rehabilitation (TEA)										
Design	RS&H (note 1)		137,856	0	137,856	114,982	83.4%	6.3%	7.4%		
Construction	Johnson-Laux		218,767	0	218,767	218,767	100.0%				
Other (In House/Misc)			174,493	0	174,493	174,493	100.0%				
Total Project Costs/Budget Approved		508,400	750,900		531,116	0	531,116	508,242	95.7%		
6650 19	Airport Amenities										
Design	RS&H (note 1)		229,741	0	229,741	229,741	100.0%	9.1%	9.1%		
Design	Jacobs (Note 3)		603	0	603	603	100.0%	10.0%	16.0%		
Project Management (Inspection)	Jacobs (Note 3)		67,886	0	67,886	67,886	100.0%	10.0%	16.0%		
Construction	DBM Cons.	Resolution No. 2019-134, 12/5/2019	1,346,750	-1,274	1,345,476	1,345,476	100.0%				
Other (In House/Misc)			136,707	0	136,707	136,707	100.0%				
Total Project Costs/Budget Approved		1,598,000	1,952,000		3,803,687	-1,274	1,800,413	1,800,413	100.0%		

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6685 20	Long Term Garage Elevator Rehabilitation										
Design	Durican Elevator		9,200		9,200	0	9,200	9,200	100.0%		
Construction	Schindler Elevator Corp		4,724,951	Resolution 2019-137, 12/5/2019	4,724,951	0	4,724,951	3,869,927	81.9%		
Other (In House/Misc)			11,377		11,377	0	11,377	11,377	100.0%		
Total Project Costs/Budget Approved		4,840,000	4,840,000		4,745,528	0	4,745,528	3,890,504	82.0%		
6750 21	Pavement Rehabilitation										
Design	RS&H (note 1)		248,856		248,856	0	248,856	175,693	70.6%	18.3%	9.0%
Construction	Aakx Paving		1,721,725	Resolution No. 2021-164, 11/4/2021	1,721,725	0	1,721,725	0	0.0%		
Project Management (Inspection)	Jacobs (Note 3)		113,369		113,369	0	113,369	0	0.0%	10.0%	16.0%
Other (In House/Misc)			63,061		63,061	0	63,061	63,061	100.0%		
Total Project Costs/Budget Approved		2,759,900	2,578,200		2,147,010	0	2,147,010	238,753	11.1%		
6855 21	Main Terminal Complex Structural Envelope Restoration										
Design	Walker (note 7)		189,764		189,764	0	189,764	146,992	77.5%	0.0%	0.0%
Construction	Restcon		13,660		13,660	0	13,660	13,660	100.0%		
Construction	One Source		1,393,686	Resolution No. 2021-135	1,393,686	0	1,393,686	76,770	5.5%	23.9%	0.0%
Project Management (Inspection)	Jacobs (Note 3)		57,864		57,864	0	57,864	14,851	25.7%	10.0%	16.0%
Other (In House/Misc)			69,354		69,354	0	69,354	69,354	100.0%		
Total Project Costs/Budget Approved		2,439,000	2,106,900		1,724,328	0	1,724,328	321,628	18.7%		
6865 21	Part 139 Airfield Improvements										
Design	RS&H (note 1)		541,591		541,591	0	541,591	467,853	86.4%	12.0%	10.3%
Construction	Astra Cons Serv LLC		1,629,000	Resolution No. 2021-109 8/9/2021	1,629,000	0	1,629,000	0	0.0%	58.4%	
Project Management (Inspection)	Jacobs (Note 3)		149,209		149,209	0	149,209	0	0.0%	10.0%	16.0%
Other (In House/Misc)			89,253		89,253	0	89,253	89,253	100.0%		
Total Project Costs/Budget Approved		4,455,700	4,563,600		4,404,150	0	4,404,150	556,106	12.6%		
8225 17	Gateway Development Area										
Design	Stantec		6,901,821	Resolution No. 2013-48, 5/2/2013	6,901,821	0	6,901,821	6,803,327	98.6%	18.2%	18.5%
Design	Jacobs (Note 3)		178,843		178,843	0	178,843	175,317	98.0%	10.0%	16.0%
Design	RS&H (note 1)		98,105		98,105	0	98,105	84,307	85.7%	10.0%	10.7%
Design (Other)			113,211		113,211	0	113,211	91,448	80.8%		
Construction	Hensel Phelps		66,016,000	Resolution No. 2018-117, 12/6/2018	66,016,000	-3,559,704	62,456,296	62,456,296	100.0%	14.6%	18.9%
Construction (ODP)			1,984,286		1,984,286	0	1,984,286	1,974,586	99.5%		
Project Management (Inspection)	Jacobs (Note 3)		2,735,589		2,735,589	0	2,735,589	96,616	3.5%	10.0%	16.0%
Other (In House/Misc)			5,737,240		5,737,240	0	5,737,240	5,383,273	93.8%		
Total Project Costs/Budget Approved		79,269,000	81,937,120		84,262,432	-3,559,704	80,702,728	80,194,342	99.4%		
8226 17	135A Office Complex										
Design	RS&H (note 1)		1,707		1,707	0	1,707	1,707	100.0%		
Design	Agim (note 3)		10,815		10,815	0	10,815	0	0.0%		
Design	Jacobs (Note 3)		735,824		735,824	0	735,824	668,407	90.8%	10.0%	16.0%
Design	DPR		3,482,803	Resolution No. 2019-114, 11/7/2019	3,482,803	161,368	3,644,171	3,407,090	93.5%	22.3%	25.7%
Design	Hensel Phelps		0	Resolution No. 2018-57, 6/7/2018	0	806,497	806,497	787,832	97.7%	16.8%	16.2%
Design	Stantec		710,236	Resolution No. 2013-48, 5/2/2013	710,236	0	710,236	700,336	98.6%	14.0%	16.1%
Construction	Hensel Phelps		5,639,911	Resolution No. 2020-159, 8/9/2020	5,639,911	-331,662	5,328,249	4,890,189	91.8%	8.6%	19.1%
Construction	DPR		34,385,266	Resolution No. 2021-18, 3/4/2021	34,385,266	8,885,446	25,499,820	12,019,823	47.1%	10.0%	10.5%
Construction	Mitsubishi		0	Resolution No. 2018-122, 12/6/18	0	814,304	814,304	243,375	29.9%	0.0%	0.0%
Construction (ODP)			7,495,801		7,495,801	0	7,495,801	4,017,616	53.6%		
Project Management (Inspection)	Jacobs (Note 3)		1,132,420		1,132,420	0	1,132,420	569,768	50.3%	10.0%	16.0%
Other (In House/Misc)			4,769,096		4,769,096	0	4,769,096	3,231,224	67.8%		
Total Project Costs/Budget Approved		42,500,000	42,381,641		58,384,076	-7,434,939	50,949,137	30,537,385	59.9%		
8230 18	Main Terminal Curbside Expansion (TPA)										
Design	Hensel Phelps		17,864,576	Resolution No. 2018-57, 6/7/18	17,864,576	4,010,476	21,875,051	21,855,919	99.9%	16.8%	16.2%
Design	Jacobs (Note 3)		1,786,256		1,786,256	0	1,786,256	1,678,715	93.7%	10.0%	16.0%
Design	RS&H (note 1)		214,330		214,330	0	214,330	165,893	77.4%	10.0%	10.7%
Design	Stantec		324,722	Resolution No. 2013-48, 5/2/2013	324,722	0	324,722	324,722	100.0%	15.3%	10.9%
Design (Other)			103,866		103,866	0	103,866	87,615	84.4%		
Construction	Hensel Phelps		81,460,496	Resolution No. 2020-159, 8/9/2020	81,460,496	21,687,010	103,147,506	73,167,276	70.9%	8.6%	19.1%
Construction	Johnsen Laur Co.		711,276	08/02/18	711,276	0	711,276	711,276	100.0%	10.0%	41.7%
Construction (Other)			6,627,336		6,627,336	0	6,627,336	6,498,329	98.1%		
Project Management (Inspection)	Jacobs (Note 3)		4,615,747		4,615,747	0	4,615,747	2,080,593	45.1%	10.0%	16.0%
Other (In House/Misc)			4,162,879		4,162,879	0	4,162,879	3,364,759	80.8%		
Total Project Costs/Budget Approved		183,839,000	186,583,207		121,766,482	25,697,466	147,463,948	109,935,056	74.6%		
8205 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement - Demolish Administration Building (TPA)										
Design	Hensel Phelps		6,865,394	Resolution No. 2018-57, 6/7/18	6,865,394	0	6,865,394	6,860,393	99.9%	16.8%	16.2%
Design	Jacobs (Note 3)		1,390,331		1,390,331	0	1,390,331	1,302,470	93.7%	10.0%	16.0%
Design	RS&H (note 1)		1,742		1,742	0	1,742	1,742	100.0%		
Design	Walker (note 7)		69,999		69,999	0	69,999	6,099	8.6%		
Construction	Hensel Phelps		80,689,531	Resolution No. 2020-159, 8/9/2020	80,689,531	-14,407,217	66,282,314	62,743,797	94.7%	8.6%	19.1%
Construction (ODP)			12,639,993		12,639,993	0	12,639,993	12,187,805	96.4%		
Project Management (Inspection)	Jacobs (Note 3)		1,831,599		1,831,599	0	1,831,599	2,623,922	68.5%	10.0%	16.0%
Other (In House/Misc)			5,108,920		5,108,920	0	5,108,920	2,570,750	50.3%		
Total Project Costs/Budget Approved		119,896,000	109,833,365		110,623,508	-14,407,217	96,216,291	88,238,879	91.8%		
8235 18	Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit (TPA)										
Design	Cone & Graham		4,303,085	Resolution No. 2018-47, 5/3/18	4,303,085	0	4,303,085	4,302,811	100.0%	13.9%	19.8%
Design	Jacobs (Note 3)		825,221		825,221	0	825,221	804,407	97.5%	10.0%	16.0%
Design	RS&H (note 1)		74,226		74,226	0	74,226	51,919	69.9%	10.0%	10.7%
Design (Other)			28,427		28,427	0	28,427	28,427	100.0%		
Construction	Cone & Graham		34,771,432	Resolution No. 2019-100, 10/3/19	34,771,432	-2,287,461	32,483,971	30,366,283	93.5%	15.4%	14.2%
Construction (Other)			933,187		933,187	0	933,187	884,793	94.8%		
Project Management (Inspection)	Jacobs (Note 3)		2,061,845		2,061,845	0	2,061,845	1,722,993	83.6%	10.0%	16.0%
Other (In House/Misc)			726,584		726,584	0	726,584	684,285	94.2%		
Total Project Costs/Budget Approved		49,821,000	47,379,712		43,724,119	-2,287,461	41,436,657	38,845,878	93.7%		
8300 20	Aliside A, C, and F Restroom Renovations										
Design	Jacobs (Note 3)		13,413		13,413	0	13,413	13,413	100.0%	10.0%	16.0%
Design	RS&H (note 1)		82,035		82,035	0	82,035	82,035	100.0%	7.0%	11.2%
Design	HCBECK		2,125,814	Resolution No. 2020-02, 2/6/2020	2,125,814	448,100	2,573,914	2,116,394	82.2%	35.1%	25.2%
Construction	HCBECK		3,748,339	Resolution No. 2020-263, 10/01/2020	3,748,339	6,558,280	10,306,619	6,091,762	59.1%	23.2%	27.3%
Construction (ODP)			414,420		414,420	0	414,420	377,562	91.1%		
Project Management (Inspection)	Jacobs (Note 3)		65,136		65,136	0	65,136	65,136	100.0%	10.0%	16.0%
Other (In House/Misc)			873,675		873,675	0	873,675	744,010	85.2%		
Total Project Costs/Budget Approved		21,386,000	15,647,500		7,322,951	7,006,380	14,329,332	9,490,212	66.3%		
8315 20	Monorail System Decommissioning and Moving Walkway Installation										
Design	Manhattan		2,053,369	Resolution No. 2020-148, 6/4/20	2,053,369	0	2,053,369	1,837,213	89.6%	22.7%	17.4%
Design	RS&H (note 1)		95,888		95,888	0	95,888	87,944	86.5%		
Design	Walker (note 7)		31,927		31,927	0	31,927	15,731	49.3%	0.0%	0.0%
Construction	Manhattan		14,137,731	Resolution No. 2021-1							

ACTIVE PROJECTS NOV - DEC 2021											
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Design	ES&H (note 1)				9,959	0	9,959	9,959	100.0%		
Construction	Manhattan			Resolution No. 2021-26, 4/01/21	20,052,119	-10,724,267	9,327,852	3,543,997	38.0%	4.2%	2.6%
Construction (ODP)					10,116,462	0	10,116,462	4,423,108	43.7%		
Other (In House/Misc)					372,711	0	372,711	372,711	100.0%		
Total Project Costs (Budget Approved)		23,587,606	22,093,200		31,576,062	-10,724,267	20,851,795	9,374,178	45.0%		
Sub-Total Construction Master Plan Projects		\$ 533,315,000	\$ 524,236,645		6	\$ 467,303,384	\$ 4,196,392	\$ 471,499,777	\$ 395,575,214	83.9%	
Sub-Total Construction Non-Master Plan Projects		\$ 130,763,800	\$ 115,592,700		15	\$ 87,872,646	\$ 6,403,811.93	\$ 94,276,458	\$ 55,441,596	58.3%	
Total Construction		\$ 664,078,800	\$ 639,829,345		21	\$ 555,176,031	\$ 10,600,204.27	\$ 565,776,235	\$ 451,016,910	79.7%	
Total - Projects in process Master Plan Projects		\$ 536,100,000	\$ 527,021,645		7	\$ 468,243,612	\$ 5,634,329	\$ 473,877,941	\$ 397,953,479	84.0%	
Total - Projects in process Non-Master Plan Projects		\$ 468,545,500	\$ 453,707,400		52	\$ 194,651,565	\$ 8,094,234	\$ 202,745,799	\$ 91,570,153	45.2%	
Grand Total		\$ 1,004,645,500	\$ 980,729,045		59	\$ 662,895,177	\$ 13,728,564	\$ 676,623,740	\$ 489,523,632	72.3%	

PROJECTS SUBSTANTIALLY COMPLETE 2021 through DECEMBER																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/Agmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																

PROJECTS SUBSTANTIALLY COMPLETE 2021 through DECEMBER

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
6580 19	Rehabilitate and Enhance Airfield Lighting															
	Design	RS&H (note 1)		169,641		169,641	0	0	0	169,641	161,015					
	Project Management (Inspection)	Jacobs (Note 3)		104,094		104,094	0	0	0	104,094	67,518				5.6%	3.7%
	Construction	HL Pruitt Corp.	08/01/19	656,894	195,658	656,894	195,658	0	195,658	852,552	834,567				8.8%	8.8%
	Other (in House/Misc)			122,977	0	122,977	0	0	0	122,977	122,977					
	Total Project Costs/Budget Approved		3/31/2020	1,133,500	1,416,600	1,053,606	195,658	0	195,658	1,249,264	1,186,077	40,363	1,226,440	13.4%		
6590 19	Short Term Parking Garage - Level 9 & Tug Tunnels Rehabilitation															
	Design	Walker Consultants (Note 7)		155,886	0	155,886	0	0	0	155,886	155,886				14.0%	14.0%
	Construction	Concrete Protection	02/06/20	1,524,064	-1,170	1,522,894	-1,170	-1,170	0	1,522,894	1,522,894				0.0%	0.0%
	Project Management (Inspection)	Jacobs (Note 3)		205,601	0	205,601	0	0	0	205,601	205,601					
	Other (in House/Misc)			77,565	0	77,565	0	0	0	77,565	77,565					
	Total Project Costs/Budget Approved		12/16/2020	2,480,900	1,961,946	1,963,116	-1,170	-1,170	0	1,961,946	1,961,946	11,754	1,973,700	-0.6%		
6635 19	General Aviation Maintenance Facility Rehabilitation (PCA, TEA, POK)															
	Design	RS&H (note 1)		148,724	0	148,724	0	0	0	148,724	129,247				9.5%	11.2%
	Project Management	Jacobs (Note 3)		59,526	0	59,526	0	0	0	59,526	59,526					
	Construction	Reno	03/05/20	771,102	42,051	813,153	42,051	42,051	0	813,153	813,153				14.3%	16.3%
	Other (in House/Misc)			184,312	0	184,312	0	0	0	184,312	182,997					
	Total Project Costs/Budget Approved		1/12/2021	900,000	1,246,800	1,163,664	42,051	42,051	0	1,205,714	1,184,922	-4,645	1,180,277	5.3%		
6645 19	Hangar 4000/E Rehabilitation (POK)															
	Design	RS&H (note 1)		107,981	0	107,981	0	0	0	107,981	104,846				9.3%	9.5%
	Construction	Odyssey Global	05/07/20	699,000	-14,261	684,739	-14,261	-14,261	0	684,739	684,739				26.3%	75.5%
	Other (in House/Misc)			84,118	0	84,118	0	0	0	84,118	84,118					
	Total Project Costs/Budget Approved		11/20/2020	807,400	949,800	891,099	-14,261	-14,261	0	876,838	873,703	7,497	881,200	7.2%		
6705 20	ARFF 1988 T1500 Vehicle Replacement															
	Design			0	0	0	0	0	0	0	0					
	Construction	Oshkosh Corporation		993,973	0	993,973	0	0	0	993,973	993,973					
	Other (in House/Misc)			0	0	0	0	0	0	0	0					
	Total Project Costs/Budget Approved		11/16/2020	1,100,000	993,973	993,973	0	0	0	993,973	993,973	0	993,973	0.0%		
8100 14	Main Terminal Airport Concessions Redevelopment Program (TPA)															
	Design	Jacobs (Note 3)		1,339,682	0	1,339,682	0	0	0	1,339,682	1,339,682				25.8%	30.5%
	Design	RS&H (note 1)		702,885	0	702,885	0	0	0	702,885	512,636					
	Design	Bombardier	07/10/14	406,314	0	406,314	0	0	0	406,314	406,314					
	Design (Other)			165,438	0	165,438	0	0	0	165,438	152,438					
	Design-Builder (Design Part 1&2)	Skanska	04/03/14	8,717,578	2,019,524	1,324,480	695,044	10,737,102	10,737,102	10,737,102	10,737,102				17.9%	21.2%
	Design-Builder (Construction)	Skanska	06/04/15	28,007,331	85,175,723	406,485	84,769,238	113,183,054	113,183,054	113,183,054	113,183,054				17.9%	21.2%
	Construction	Johnson Laux	08/02/18	853,580	0	853,580	0	0	0	853,580	853,664					
	Construction (ODP & Other)			5,623,729	0	5,623,729	0	0	0	5,623,729	5,988,090					
	Project Management (Inspection)	Jacobs (Note 3)		5,834,310	0	5,834,310	0	0	0	5,834,310	5,834,310					
	Other (in House/Misc)			14,950,748	0	14,950,748	0	0	0	14,950,748	14,091,419					
	Total Project Costs/Budget Approved		10/15/2018	122,500,000	131,303,410	66,601,595	87,195,247	1,730,966	85,464,282	153,796,842	152,690,709	3,969,078	156,659,787	-19.3%		
8545 19	Airside F Roof Replacement - Design															
	Design-Builder (Design Part 1&2)	HCBECK	11/01/18	2,237,288	-195,402	2,041,886	-195,402	0	0	2,041,886	2,041,886				14.9%	12.0%
	Design (Other)	RS&H (note 1)		12,382	0	12,382	0	0	0	12,382	12,382					
	Design	Jacobs (Note 3)		147,909	0	147,909	0	0	0	147,909	147,909					
	Design-Builder (Construction)	HCBECK	10/03/19	14,152,578	-2,139,028	12,013,550	-2,139,028	0	0	12,013,550	12,013,550				16.5%	21.0%
	Construction (Other)			1,198,045	0	1,198,045	0	0	0	1,198,045	1,198,045					
	Project Management (Inspection)	Jacobs (Note 3)		1,652	0	1,652	0	0	0	1,652	1,652					
	Other (in House/Misc)			610,286	0	610,286	0	0	0	610,286	610,286					
	Total Project Costs/Budget Approved		4/30/2021	19,525,400	18,442,100	18,360,140	-2,334,430	-2,334,430	0	16,025,710	16,025,710	231,090	16,256,800	11.8%		
8820 19	Security System Replacement (Construction)															
	Design	RS&H (note 1)		77,608	0	77,608	0	0	0	77,608	7,733					
	Design-Builder (Design Part 1&2)	HCBeck	08/01/19	733,971	0	733,971	0	0	0	733,971	693,475				47.3%	59.8%
	Design-Builder (Construction)	HCBeck	08/01/19	10,478,618	-1,123,822	9,354,796	-1,123,822	0	0	9,354,796	9,149,419				12.3%	13.8%
	Project Management	Jacobs (Note 3)		3,652	0	3,652	0	0	0	3,652	3,652					
	Other (in House/Misc)			3,709,856	0	3,709,856	0	0	0	3,709,856	3,247,658					
	Total Project Costs/Budget Approved		3/5/2021	15,903,300	15,903,300	15,003,704	-1,123,822	-1,123,822	0	13,879,883	13,101,927	656,753	13,758,680	13.5%		
6700 20	Runway 5-23 and Connector Taxiways Rehabilitation															
	Design	AVCON	10/03/19	846,804	0	846,804	0	0	0	846,804	840,873				23.2%	23.2%
	Design	RS&H		13,932	0	13,932	0	0	0	13,932	13,932					
	Construction	CW Roberts Contracting	08/06/20	5,902,073	-103,182	5,798,890	-103,182	0	0	5,798,890	5,446,995				11.0%	10.4%
	Project Management (Inspection)	Jacobs (Note 3)		46,301	0	46,301	0	0	0	46,301	48,301					
	Other (in House/Misc)			744,345	0	744,345	0	0	0	744,345	744,345					
	Total Project Costs/Budget Approved		5/1/2021	9,208,200	7,902,700	7,555,455	-103,182	-103,182	0	7,452,273	7,094,446	505,554	7,600,000	3.8%		
6735 20	Oracle Enterprise Business Solution Upgrade															
	Design	Manage Software		2,520,120	0	2,520,120	0	0	0	2,520,120	2,520,120					
	Construction	Manage Software		434,064	0	434,064	0	0	0	434,064	434,064					
	Construction	Oracle America		139,500	0	139,500	0	0	0	139,500	139,500					
	Construction	Qsoftware		68,500	0	68,500	0	0	0	68,500	68,500					
	Construction (Other)			36,871	0	36,871	0	0	0	36,871	36,871					
	Other (in House/Misc)			193,447	0	193,447	0	0	0	193,447	193,447					
	Total Project Costs/Budget Approved		7/14/2021	2,900,000	3,393,000	3,392,502	0	0	0	3,392,502	3,392,502	0	3,392,502	0.0%		
6475 19	Main Terminal Ticket Level Interior Refurbishment															
	Design	RS&H (note 1)		299,625	0	299,625	0	0	0	299,625	299,625				4.7%	3.6%
	Project Management (Inspection)	Jacobs (Note 3)		1,298	0	1,298	0	0	0	1,298	1,298					

PROJECTS SUBSTANTIALLY COMPLETE 2021 through DECEMBER

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
	Design	DPR			07/14/19	538,807	0	0	0	538,807	538,807				12.5%	17.2%
	Construction	DPR			12/05/19	5,883,399	-1,298,217	-1,298,217	0	4,585,182	4,330,289				19.7%	29.7%
	Construction (Other)					384,875	0	0	0	384,875	384,875					
	Other (In House/Misc)					434,151	0	0	0	434,151	434,151					
	Total Project Costs/Budget Approved		11/16/2020	6,570,000	8,270,000	7,542,156	-1,298,217	-1,298,217	0	6,243,939	5,989,046	329,654	6,318,700	23.6%		
6605 19	Baggage Claim Walls Technology															
	Design	Corbin				18,252	0	0	0	18,252	18,252					
	Construction	Audio Visual Innovations				1,432,345	0	0	0	1,432,345	1,432,345					
	Construction	BPG Staging Services				9,370	0	0	0	9,370	9,370					
	Construction	Presidio Networked				32,648	0	0	0	32,648	32,648					
	Other (In House/Misc)					6,940	0	0	0	6,940	6,940					
	Total Project Costs/Budget Approved		5/31/2021	800,000	1,500,000	1,499,555	0	0	0	1,499,555	1,499,555	0	1,499,555	0.0%		
8825 18	New Taxiway A and Bridge (TPA)															
	Design	RS&H (Note 1)				20,015	0	0	0	20,015	20,015					
	Design	Jacobs (Note 3)				425,109	0	0	0	425,109	410,397					
	Design / Inspection	AECOM			02/01/18	5,984,696	0	0	0	5,984,696	5,892,795				32.6%	37.6%
	Construction	GLF			05/02/19	43,678,939	-6,779,827	-6,779,827	0	36,899,111	36,775,649				11.1%	11.4%
	Construction (Other)					5,238,778	0	0	0	5,238,778	5,075,175					
	Project Management (Inspection)	Jacobs (Note 3)				1,921,838	0	0	0	1,921,838	1,750,031					
	Other (In House/Misc)					194,288	0	0	0	194,288	192,720					
	Total Project Costs/Budget Approved		5/21/2021	57,840,000	53,725,783	57,463,664	-6,779,827	-6,779,827	0	50,683,837	50,116,782	757,001	50,873,783	5.3%		
9310 19	Main Terminal Drive Lanes Ceiling Replacement															
	Design	Hensel Phelps			06/07/18	522,561	0	0	0	522,561	513,165					
	Design	Jacobs (Note 3)				1,853	0	0	0	1,853	1,853					
	Design	Walker Consultants (Note 7)				2,154	0	0	0	2,154	2,154					
	Construction	Hensel Phelps			08/09/20	10,099,289	-3,000,000	-3,000,000	0	7,099,289	6,811,233					
	Construction (Other)					2,579,852	0	0	0	2,579,852	2,545,946					
	Project Management (Inspection)	Jacobs (Note 3)				305,545	0	0	0	305,545	177,334					
	Other (In House/Misc)					332,532	0	0	0	332,532	327,201					
	Total Project Costs/Budget Approved		7/30/2021	11,346,300	11,757,900	13,843,786	-3,000,000	-3,000,000	0	10,843,786	10,378,887	1,379,013	11,757,900	0.0%		
9710 20	EFSD (Emergency Fuel Shut Off)															
	Design	Aircraft Service International			MOU signed 8/27/2020	6,000	0	0	0	6,000	6,000					
	Construction	Aircraft Service International			MOU signed 8/27/2020	544,000	0	0	0	544,000	544,000					
	Other (In House/Misc)					15,283	0	0	0	15,283	15,283					
	Total Project Costs/Budget Approved		4/1/2021	615,000	615,000	565,283	0	0	0	565,283	565,283	0	565,283	8.1%		
6165 19	Airfield Maintenance Equipment Storage Building Addition															
	Design	RS&H (note 1)				219,478	0	0	0	219,478	212,039				16.9%	16.9%
	Design	Walker				1,605	0	0	0	1,605	1,605					
	Project Management (Inspection)	Jacobs (Note 3)				145,215	0	0	0	145,215	145,215				10.0%	15.8%
	Construction	E&L			Resolution No. 2020-13, 3/5/2020	1,273,892	3,952	3,952	0	1,277,844	1,174,302				29.0%	29.2%
	Other (In House/Misc)					258,977	0	0	0	258,977	258,977					
	Total Project Costs/Budget Approved		9/3/2021	2,043,000	1,968,400	1,899,167	3,952	3,952	0	1,903,119	1,792,138	-6,449	1,785,689	9.3%		
8705 19	Purchase Additional SkyConnect Trains															
	Design	Lea + Elliott			Resolution No. 2016-98, 11/3/16	455,107	0	0	0	455,107	360,185					
	Construction	Mitsubishi			Resolution No. 2018-122, 12/6/18	12,524,000	168,000	168,000	0	12,692,000	12,675,838					
	Other (In House/Misc)					8,167	0	0	0	8,167	8,167					
	Total Project Costs/Budget Approved		2/3/2021	13,000,000	13,168,000	12,987,274	168,000	168,000	0	13,155,274	13,044,190	111,084	13,155,274	0.1%		
9615 18	Airsides A and F Air Handler Replacement (TPA)															
	Design	RS&H (note 1)				213,377	0	0	0	213,377	202,817				4.7%	5.0%
	Construction	Caladesi			Resolution No. 2016-66, 6/2/2016	485,738	-29,036	-29,036	0	456,702	456,702				11.2%	12.2%
	Construction	Bernhard			Resolution No. 2020-306, 12/3/2020	1,898,155	-40,000	-40,000	0	1,858,155	1,802,852					
	Other (In House/Misc)					45,379	0	0	0	45,379	45,379					
	Total Project Costs/Budget Approved		2/28/2019	1,992,500	2,817,000	2,642,649	-69,036	-69,036	0	2,573,613	2,507,749	-114,421	2,393,328	15.0%		
9382 16	STSA Development Area Environmental Remediation (TPA)															
	Design	CB&I/Aptim (Note 3)				477,548	0	0	0	477,548	477,548					
	Design	Walker Consultants (Note 7)				2,727	0	0	0	2,727	2,727					
	Construction	Cliff Berry				95,626	0	0	0	95,626	95,626					
	Construction	Astra Cons Serv LLC			Resolution No. 2016-66, 6/2/2016	484,507	-13,695	-13,695	0	470,812	470,812				8.9%	12.0%
	Other (In House/Misc)					154,821	0	0	0	154,821	154,821					
	Total Project Costs/Budget Approved		9/30/2021	650,000	1,270,000	1,215,230	-13,695	-13,695	0	1,201,535	1,201,535	-1	1,201,534	5.4%		
6690 20	IT FY 20 Capital Commodity Plan															
	Design	RS&H (note 1)				10,214	0	0	0	10,214	10,214					
	Construction	Audio Visual Innovations				1,110,035	0	0	0	1,110,035	1,110,035					
	Construction	Convergent Technologies				364,403	0	0	0	364,403	364,403					
	Construction	Dell Marketing				405,567	0	0	0	405,567	405,567					
	Construction	Presidio Networked				478,860	0	0	0	478,860	478,860					
	Construction (Other)					516,859	0	0	0	516,859	516,224					
	Other (In House/Misc)					13,779	0	0	0	13,779	13,779					
	Total Project Costs/Budget Approved		5/31/2022	1,500,000	2,890,000	2,899,717	0	0	0	2,899,717	2,899,082	0	2,899,082	0.0%		
7054 12	Airport Support Area Environmental Remediation Phase 6 (TPA)															
	Design	CDM (Note 4)				503,203	0	0	0	503,203	503,203				20.0%	19.7%
	Design	ECT (Note 5)				272,474	0	0	0	272,474	272,474				23.0%	27.4%
	Design	URS (Note 6)				46,071	0	0	0	46,071	46,071				28.1%	31.8%
	Design	CB&I / APTIM (Note 3)				1,235,602	0	0	0	1,235,602	1,235,602				10.0%	26.0%

PROJECTS SUBSTANTIALLY COMPLETE 2021 through DECEMBER																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
Design-Builder	Aecom Technical Svcs				Resolution No. 2011-127, 10/6/2011	2,908,781	-688,775	-688,775	0	2,220,006	2,220,006				8.0%	11.1%
Construction (Other)						104,432	0	0	0	104,432	104,432					
Other (In House/Misc)						604,893	0	0	0	604,893	604,893					
Total Project Costs/Budget Approved			9/30/2021	3,000,000	5,000,000	5,675,454	-688,775	-688,775	0	4,986,679	4,986,679	-8	4,986,671	0.3%		
Sub-Total Substantially Complete Master Plan Projects				\$ 199,865,400	\$ 203,471,293	3	\$ 142,425,399	\$ 78,080,990	\$ (7,383,292)	\$ 85,464,282	\$ 220,506,389	\$ 218,833,201	\$ 4,957,170	\$ 223,790,370	-10%	
Sub-Total Substantially Complete Non-Master Plan Projects				\$ 75,950,100	\$ 83,024,419	18	\$ 82,787,390	\$ (5,902,497)	\$ (6,098,156)	\$ 195,658	\$ 76,884,893	\$ 74,653,640	\$ 2,916,148	\$ 77,569,788	7%	
Total Substantially Complete				\$ 275,815,500	\$ 286,495,712	21	\$ 225,212,790	\$ 72,178,493	\$ (13,481,447)	\$ 85,659,940	\$ 297,391,282	\$ 293,486,840	\$ 7,873,318	\$ 301,360,158	-5%	

- (1) RS&H Inc. Consulting Agreement started on 11/5/16, with an overall D/W/MBE target of 10%. DEC 2021 reported achievement on completed projects and projects in process of 11.0% and 10.6%, respectively, with an overall achievement of 10.7%. A new contract was executed on 6/4/2020 with an overall D/W/MBE target of 12%. DEC 2021 reported achievement on completed projects and projects in process of 14.9% and 16.8%, respectively, with an overall achievement of 16.0%.
- (2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. DEC 2021 reported achievement on completed projects and projects in process is 21.7% and 61.9%, respectively, with an overall achievement of 29.8%.
- (3) CB&I/APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. DEC 2021 reported achievement on completed projects and projects in process is 21.7% and 61.9%, respectively, with an overall achievement of 29.8%.
- (4) CDM Engineering Services Agreement (Drew Park) started on 10/1/1993 and ended on 12/31/15 with an overall D/W/MBE target of 20%. Final reported overall achievement is 19.7%.
- (5) ECT Engineering Services Agreement (Drew Park) started on 10/1/1993 with an overall D/W/MBE target of 23% and ended on 12/31/15. Final reported overall achievement is 27.4%.
- (6) URS Corp Southern Consulting Agreement started on 10/7/10, ended on 9/30/13 with an overall D/W/MBE target of 10%. Final reported overall achievement is 10.5%.
- (7) Walker Consulting Agreement started on 7/2/2015, with an overall D/W/MBE target of 10%. DEC 2021 reported achievement on completed projects and projects in process is 6.8% and 7.1%, respectively, with an overall achievement of 7.0%. A new contract was executed 8/6/2020 with an overall D/W/MBE target of 5%. DEC 2021 reported achievement on completed projects and projects in process is 0.0% and 0.0%, respectively, with an overall achievement of 0.0%.
- (8) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. DEC 2021 reported overall achievement is 0%.

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2021							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$16,660,000	\$0	\$7,125,380	\$9,534,620	\$0	\$0	\$0
Main Terminal Elevator Modernization	\$7,455,000		\$3,182,750		\$4,272,250		
Employee Bus Replacement	\$5,492,000	\$0			\$5,492,000		
Part 139 Airfield Improvements	\$4,455,700				\$4,455,700		
Structural and Pavement Rehabilitation	\$2,792,900		\$931,500		\$1,861,400		
Common/Shared Use Passenger Processing System - Ph 3	\$2,775,000		\$852,000		\$1,923,000		
Main Terminal Complex Structural Envelope Restoration	\$2,439,000				\$2,439,000		
Short Term Parking Garage Rehab, Tug Tunnels and Quad Decks Rehabilitation	\$2,223,400				\$2,223,400		
Airside Guideways & Bridge Repairs	\$2,102,800				\$2,102,800		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Baggage Belt LCD Signage Replacement with LED	\$1,200,000				\$1,200,000		
Wildlife Assessment	\$639,300				\$639,300		
Maintenance and Tenant Contingency	\$372,800				\$372,800		
TPA Real Estate Development - Ph 1	\$250,000			\$250,000	\$0		
Airside C Airline and TSA Space Rehabilitation	\$200,000				\$200,000		
Fiscal Year 2021	\$50,557,900	\$0	\$12,091,630	\$9,784,620	\$28,681,650	\$0	\$0

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2022							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$33,000,000			\$33,000,000			
Main Terminal AS-D Shuttle Station	\$25,000,000			\$25,000,000			
Baggage Claim Level Ceiling Replacement	\$23,299,700			\$23,299,700			
Replace Airfield Perimeter Fence	\$7,532,223	\$4,000,000			\$3,532,223		
GA Hangar Rehabilitation: Hangar Rehabs:6800/S & Shade Hangar 4200/F-TPF; Shade Hangar 3200/F- PCA; Hangar 5300/N & Bulk Hangars 3700/A & 3800/B - VDF	\$3,221,699		\$600,000		\$2,621,699		
Tampa International Airport Master Plan Update	\$3,100,000		\$0		\$3,100,000		
Airfield Slab Replacement	\$3,000,000	\$0	\$1,500,000		\$1,500,000		
FedEx Roof and Structure Rehabilitation	\$2,700,000				\$2,700,000		
LTPG Level 6 & Stairway/Elevators Cores	\$2,695,000				\$2,695,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 3	\$2,000,000		\$852,000		\$1,148,000		
CCTV Server and Storage Refresh	\$1,713,700		\$856,850		\$856,850		
Lightning Warning System Replacement	\$1,500,000				\$1,500,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Replace ARFF Vehicle (ARFF 8 T-3000 1996)	\$1,160,200				\$1,160,200		
Repaint Airside E Shuttle Superstructure	\$1,105,900				\$1,105,900		
Chiller System Replacement - (VDF)	\$505,200		\$0		\$505,200		
GA Hangar Rehabs - 500/B & 2600/I (PCM); 4700/3 & 1900/13 (VDF)	\$448,000		\$0		\$448,000		
Admin Bldg 2800 Rehabilitation (TPF)	\$430,000				\$430,000		
Maintenance and tenant contingency	\$382,900				\$382,900		
East & West Vault Emergency Generators & Switch Replacement	\$372,800				\$372,800		
Landside Airline Space Rehabilitation	\$298,650				\$298,650		
LTPG Elevator Room Air Conditioning Replacement	\$242,400				\$242,400		
Fiscal Year 2022	\$115,208,372	\$4,000,000	\$3,808,850	\$81,299,700	\$26,099,822	\$0	\$0

Tampa International Airport & General Aviation Airports Capital Improvement Program - 2023							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Main Terminal LED Technology Refresh	\$5,135,000				\$5,135,000		
Overlay Taxiway F, Apron C and other Pavements - (VDF)	\$4,708,600	\$0	\$0		\$4,708,600		
Overlay Runway 10/28 (East of RW 1R/19L)	\$4,201,300	\$0	\$1,349,920		\$2,851,380		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,360,000		\$0		\$3,360,000		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,358,300		\$0		\$3,358,300		
Taxiway E Rehabilitation (VDF)	\$3,252,300	\$1,651,100	\$0	\$0	\$1,601,200		
Baggage handling systems servers upgrade/enhancement	\$3,000,000		\$1,089,150		\$1,910,850		
Runway 1R/19L & Taxiway Slab Rehabilitation and Replacement	\$3,000,000				\$3,000,000		
STPG Level 6 & Helixes	\$2,231,800		\$500,000		\$1,731,800		
Structural and pavement rehabilitation	\$1,964,900		\$982,400		\$982,500		
Shooter Detection System	\$1,705,500				\$1,705,500		
East Airfield Service Road Rehabilitation	\$1,642,000				\$1,642,000		
Airfield Drainage Rehabilitation	\$1,542,554	\$0	\$187,700		\$1,354,854		
Part 150 Noise Study (follow-on to FY19 project)	\$1,540,500				\$1,540,500		
CCTV Enhancement/Replacement	\$1,540,500		\$750,000		\$790,500		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Walter Corporate Hangar Rehabilitation	\$1,495,600				\$1,495,600		
Vandenberg Airport Road Rehabilitation - VDF	\$1,316,830				\$1,316,830		
LTPG Levels 1-4	\$1,269,900		\$350,000		\$919,900		
Replace ARFF Vehicle (ARFF 4 Striker 1500 2006)	\$1,191,500				\$1,191,500		
Runway 18/36 Lighting Circuits Rehabilitation; REILS & PAPI's (VDF)	\$1,180,000		\$590,000		\$590,000		
Ramp FedEx / Emory and Taxiway K concrete joint and slab rehabilitation	\$1,108,215		\$485,000		\$623,215		
LTPG Switchgear Replacement	\$995,500				\$995,500		
Ramp Red (Pemco) concrete joint and slab rehabilitation	\$799,743		\$350,000		\$449,743		
Airside Agati Seating	\$783,200				\$783,200		
Ramp Blue (Pemco) concrete joint and slab rehabilitation	\$754,043		\$330,000		\$424,043		
Self Service Bag Drop	\$590,000				\$0	\$590,000	
Landside building control system retrofit	\$564,300		\$282,150		\$282,150		
Taxiway J east of runway 19L concrete joint and slab rehabilitation	\$466,707		\$233,353		\$233,354		
Terminal 3000 and administration 2800 buildings rehabilitation (TPF)	\$423,200				\$423,200		
Replace Automatic Doors in Main Terminal	\$372,800				\$372,800		
Baggage System PLC Replacement	\$348,700				\$348,700		
Airside E roof rehabilitation	\$348,500		\$174,250		\$174,250		
Airside F bag sort roof rehabilitation	\$348,500				\$348,500		
Way Finding Touch Screen Replacement	\$270,820				\$270,820		
Airside F airline and TSA space rehabilitation	\$251,350				\$251,350		
Terminal Parking Toll Plaza Chillers Replacement	\$238,600				\$238,600		
DeBartelo Corporate Hangar Refurbishment	\$114,900				\$114,900		
EG roof rehabilitation	\$108,900				\$108,900		
Subtotal Priority 1	\$59,025,062	\$1,651,100	\$7,653,923	\$0	\$49,130,039	\$590,000	\$0
Priority 2 or 3 Projects					-		
PARCS Equipment Replacement	5,272,945				5,272,945		
Subtotal Priority 2	5,272,945	-	-	-	5,272,945	-	-
Fiscal 2023	\$64,298,007	\$1,651,100	\$7,653,923	\$0	\$54,402,984	\$590,000	\$0

Tampa International Airport & General Aviation Airports Capital Improvement Program - FY 2024							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Checked Baggage System Relocation & Upgrade (West)	\$60,002,532		\$6,000,000	\$42,001,772	\$0		\$12,000,760
TPA Real Estate Development - Ph 2	\$7,100,000			\$7,100,000			
New Terminal Building (TPF)	\$5,273,700				\$5,273,700		
Landside and Airside E Baggage Handling System Pushers Replacement	\$3,532,800		\$1,000,000		\$2,532,800		
Taxiways A,C, D, J, V and W asphalt shoulder rehabilitation	\$2,847,900	\$2,135,900	\$356,000		\$356,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 4	\$2,000,000		\$1,000,000		\$1,000,000		
Airside E interior finishes refurbishment	\$1,991,700				\$1,991,700		
Runway & taxiway edge lighting replacement(TPF)	\$1,664,000		\$832,000		\$832,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
EG Lots Pavement Rehabilitation	\$1,420,000		\$710,000		\$710,000		
Replace Traffic Coating on Curbside Drives	\$1,345,000				\$1,345,000		
Taxiway B concrete joint and slab rehabilitation	\$1,230,000	\$922,500	\$153,700		\$153,800		
RPZ and Approach Areas-Aerials & Tree Trimming (All Airports)	\$812,400		\$407,600		\$404,800		
Perimeter Service Roads Rehabilitation (VDF)	\$737,400				\$737,400		
Hangar 6600/E Rehabilitation (TPF)	\$703,500				\$703,500		
Hangar 4600/H Rehabilitation (TPF)	\$650,000				\$650,000		
LTPG Level X Rehab	\$550,600		\$275,300		\$275,300		
Cargo/GSE ramp concrete joint & slab rehabilitation	\$468,000		\$234,000		\$234,000		
Maintenance and tenant contingency	\$403,800				\$403,800		
Airside F emergency generator replacement	\$396,200				\$396,200		
Operations Interactive Employee Training System Replacement	\$378,800				\$378,800		
Airside A sort building roof rehabilitation	\$306,700		\$153,350		\$153,350		
Airside A airline and TSA space rehabilitation	\$262,800				\$262,800		
Terminal Building Rehab (PCM)	\$255,900		\$204,720		\$51,180		
Perimeter Fence Rehab - (VDF)	\$242,400				\$242,400		
Airside E Passenger Boarding Bridges Painting	\$232,000				\$232,000		
GA Hangar Rehabilitation - Bulk Hangar 3400/C (TPF) & 4800/C (VDF)	\$205,400				\$205,400		
Seal coat West Apron, Access Road & Parking Lot - (PCM)	\$197,200				\$197,200		
GA Hangar Rehabilitation (3600/D & 3000/G (PCM) & 1800/14 (VDF)	\$185,000				\$185,000		
EG A/C replacement	\$134,200				\$134,200		
Runway 36 PAPI lights replacement (TPF)	\$115,500		\$92,400		\$23,100		
Fiscal Year 2024	\$97,145,432	\$3,058,400	\$11,419,070	\$49,101,772	\$21,565,430	\$0	\$12,000,760

Tampa International Airport & General Aviation Airports Capital Improvement Program - FY 2025							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside D Development	\$787,923,140	\$0	\$150,000,000	\$637,923,140	\$0	\$0	\$0
Airside E Shuttle Cars, Running Surface, Power and Signal Rail Replacement	\$22,801,500		\$4,000,000	\$18,801,500	\$0		\$0
Airside A Roof Rehabilitation	\$13,581,944		\$2,300,000		\$11,281,944		
Authority Warehouse Expansion	\$8,010,000				\$8,010,000		
TW A & V and ramps A, B, C, & E Concrete Pavement Rehabilitation	\$6,500,000	\$0	\$702,800	\$0	\$5,797,200		
Improve Infrastructure for Drew Park Area	\$4,000,000			\$4,000,000			
Garage Rehab/Repairs (ST/LT/Econ & ConRAC)	\$3,872,400				\$3,872,400		
Airfield Slab Replacement	\$3,250,000	\$0	\$1,500,000		\$1,750,000		
Airside A baggage system sort devices and pushers replacement	\$2,940,800		(\$910,000)		\$3,850,800		
Airside C interior finishes refurbishment	\$2,100,125				\$2,100,125		
Structural and pavement rehabilitation	\$2,072,400		\$1,036,200		\$1,036,200		
FY ITS Commodity Purchases	\$1,800,000				\$1,800,000		
Airside A interior finishes refurbishment	\$1,615,000				\$1,615,000		
Airside F bag sort devices and pushers replacement	\$1,470,100		\$735,050		\$735,050		
Replace ARFF Vehicle (ARFF 1 Striker 3000 2011)	\$1,256,700				\$1,256,700		
GA Master Plan Update	\$1,094,000				\$1,094,000		
Authority-wide Petroleum Storage Systems Refurbishment	\$1,054,700	\$0	\$500,000		\$554,700		
LTPG Level 5, Helixes & Vehicle Bridge	\$1,052,800		\$350,000		\$702,800		
Seawall rehabilitation (TPF)	\$1,021,700		\$817,360		\$204,340		
Airside F field carpet and boarding bridge carpet replacement	\$1,000,500				\$1,000,500		
Carpet replacement for shuttles, monorail and monorail lobby carpet	\$677,700				\$677,700		
Terminal Toll Plaza Roof Rehabilitation	\$630,000		\$250,000		\$380,000		
LTPG Fire Suppression System Refurbishment	\$541,600		\$270,800		\$270,800		
Crack seal RW 4-22, Taxiways A,C, E & G (TPF)	\$529,000		\$423,200		\$105,800		
New Monument Signs for all GA Airports	\$527,400				\$527,400		
GA Hangar Rehab (5200/A PCM) & 3000/4 & 2900/5 VDF)	\$455,000				\$455,000		
Maintenance and tenant contingency	\$414,700				\$414,700		
Airside E airline and TSA space rehabilitation	\$222,250				\$222,250		
Airside A sort facility light fixtures replacement	\$210,100				\$210,100		
Black Diamond corporate hangar MEP refurbishing	\$161,500				\$161,500		
K-9 Facility Roof Rehabilitation	\$140,000				\$140,000		
Firing Range Facility Roof Rehabilitation	\$140,000				\$140,000		
Cargo/GSE roof rehabilitation	\$114,900				\$114,900		
Fiscal Year 2025	\$873,181,959	\$0	\$161,975,410	\$660,724,640	\$50,481,909	\$0	\$0