UNITED CONTRACT





Peter O. Knight Airport Plant City Airport Tampa Executive Airport

April 4, 2019

Hillsborough County Aviation Authority P.O. Box 22287 Tampa, Florida 33622 phone/ 813-870-8700 fax/ 813-875-6670 TampaAirport.com

Mr. Peter Froehlich Managing Director, Corporate Real Estate United Airlines, Inc. 233 South Wacker Drive, 11th Floor Chicago, IL 60606

Adam R. Kokas
Executive Vice President / General Counsel
Atlas Air, Inc.
2000 Westchester Ave
Purchase, NY 10577

RE: Letter of Agreement (LOA)

Cargo Building Space Rental Agreement – Suite 1500 (Premises)

Tampa International Airport

Dear Mr. Froehlich and Mr. Kokas:

The following constitutes an LOA between United Airlines, Inc. (United) and Atlas Air, Inc. (Atlas) regarding the Cargo Building Space Rental Agreement between United and the Hillsborough County Aviation Authority (Authority), dated October 7, 2010 (Agreement). The purpose of this LOA is to clarify the responsibility for repayment to Authority of Company's Improvements Rent (CIR) for the Premises, as those terms are defined in the Agreement, before, during, and after the proposed future tenancy of the Premises by Atlas.

Whereas, the Agreement, in part, requires United to repay Authority for the cost of CIR for the Premises constructed by Authority at United's request until such time as the balance of CIR is paid in full or Authority executes a Space Rental Agreement for the Premises with a replacement tenant (see Section 5.02(B)(1) and (2) of the Agreement); and

Whereas, Atlas desires to lease the Premises for a period from April 4, 2019 through September 30, 2020 (Term); and

Whereas, Atlas agrees to pay to Authority the Cargo Building Rent, O&M Rent, and CIR, as those terms are defined in the Agreement, during the Term of this LOA.

Now, therefore, the parties agree as follows:

If Atlas leases the Premises from Authority, Atlas thereby assumes the obligation for payment of the Cargo Building Rent, O&M Rent, and CIR during the Term of this LOA, unless terminated earlier as provided for in this LOA. Upon completion of the Term or earlier termination of this LOA, United will retain the obligation to repay the outstanding balance of CIR to Authority. United's obligation will continue thereafter until the CIR is paid in full or until Authority United Airlines, Inc. Atlas Air, Inc. April 4, 2019 Page 2 of 5

executes a subsequent space rental agreement with a replacement tenant for the payment of all Rents, including payment of the outstanding balance of CIR; and

- 2) United grants permission to Atlas to modify/demolish any or all of Company's Improvements, as such term is defined in the Agreement. Upon termination of this LOA, and at United's request, Atlas will restore Company's Improvements to their condition at the commencement of this LOA, all at Atlas's own expense. Atlas and United understand and agree that such modification/demolition and restoration will not reduce or otherwise impact Atlas's or United's obligation to repay the CIR to Authority under this LOA or under the Agreement; and
- Atlas understands and agrees that it will repair, to the satisfaction of Authority, any damage caused to the Premises by such modifications or demolition and restoration; and
- 4) This LOA represents the entire understanding between the parties relative to the CIR for the Premises as defined in the Agreement; and
- 5) The parties expressly warrant that each signatory is vested with the necessary authority to sign this LOA and is a bona fide representative of the named party; and
- 6) This LOA can be amended only by written instrument executed by all of the parties hereto.
- 7) This Agreement may be executed in multiple counterparts, each of which will be deemed to be an original, but all of which together will constitute one and the same instrument.

(The remainder of this page is intentionally left blank)

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In witness whereof, the parties have set their hands and seals on the date of execution by each.

ATTEST:	HILLSBOROUGH COUNTY AVIATION AUTHORIT			
Lesley "Les" Miller, Jr., Secretary Signed, sealed, and delivered in the presence of:	By:Robert I. Watkins, Chairman Dated:			
	LEGAL FORM APPROVED:			
Witness Signature	By: David Scott Knight Assistant General Counsel			
Print Name				
Witness Signature				
Print Name				
HILLSBOROUGH COUNTY AVIATIO	N AUTHORITY			
STATE OF FLORIDA				
COUNTY OF HILLSBOROUGH				
by Robert I. Watkins in the capacity Secretary, of the Board of Directors,	of Chairman, and by Lesley "Les" Miller, Jr. in the capacity on Hillsborough County Aviation Authority, a public body corporate on its behalf. They are personally known to me and they did no			
(Stamp or seal of Notary)				
	Signature of Notary			
	Type or print name of Notary			
	Date of Commission Expiration (if not on stamp or seal)			

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	UNITED AIRLINES, ING.
	Ву:
	Peter Froehlich Managing Director Title: Airport Affairs
Signed in the presence of:	100
Witness Signature	Date: 12, 2019
Vidiess Signature	
Laura H. Harlussen	
Print Name	
+In (C)	
Witness Signature	
TREVOI Crais	
Print Name	
UNITED AIRLINES, INC.	
STATE OF	
4.2	
COUNTY OF Kane	
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	edged before me this, 2019, the capacity of Managing Director,
(Individual's Name)	Airport(Individual's Title)
	inc, a l'or poration
(Name of organization or company, if on its behalf.	any) (Corporation/Partnership/Sole Proprietor/Other)
(He is/She is) (pe	ersonally known to me / not personally known to me)
the following document of identification	n/a
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(Stamp of Seal gexpetary)	_ selati Vos
SARAH VOSS	Signature of Notary
NOTARY PUBLIC, STATE OF ILLINOIS	
My Commission Expires August 1, 2021	Type or print name of Notary
	Date of Commission Expiration (if not on stamp or seal)
	Date of Continuesion Expiration (it not on stamp of seal)

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ATLAS AIR, INC.

	Ву:			
Signed in the presence of:	Title:			
	Date:			
Witness Signature				
Print Name				
Witness Signature				
Print Name				
ATLAS AIR, INC.				
STATE OF				
COUNTY OF				
The foregoing instrument was acknown By	wledged before in the capac	ore me this		
			·	
(Name of organization or company	y, if any)	a	(Corporation/Partnership/So	ole Proprietor/Other) and has produced
on its behalf. (He is/She is) the following document of identification	(personally kno on	own to me / <u>no</u>	t personally known to me)	·
(Stamp or seal of Notary)				
, , ,	Signatur	e of Notary		
	Type or	print name	of Notary	
	Date of 0	Commission	Expiration (if not on sta	amp or seal)

CERTIFICATE

(Corporation)

The undersigned hereby certifies that the following are true and correct statements:

- 1. That I, Erin Conway, am Assistant Secretary of United Airlines, Inc. (formerly known as Continental Airlines, Inc. and successor in interest, by merger, to United Air Lines, Inc.), a corporation organized and existing in good standing under the laws of the State of Delaware, hereinafter referred to as the "Corporation"; and
- 2. That, pursuant to the Corporation's corporate matrix establishing signatory authority for the Corporation, Peter Froehlich, a Managing Director Airport Affairs, Corporate Real Estate of the Corporation, is hereby authorized and instructed to execute certain Letter of Agreement dated April 4, 2019 between Hillsborough County Aviation Authority, Atlas Air, Inc. and the Corporation, a copy of which is attached hereto.

IN WITNESS WHEREOF, the undersigned has set his hand and affixed the Corporate Seal of the Corporation the day of where 2019.

Erin Conway, Assistant Secretary

Corporate Seal