



Aviation Authority

Capital Improvement Program

Project Status Report

July and August 2021



Prepared by
Planning and Development
and
Development Program Services

Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through August 2021 activity.

The Capital Improvement Project Status Report is organized into following categories:

I. Projects in Planning	3
II. Projects in Design	8
III. Projects Undergoing Construction / Implementation	14
IV. Projects Substantially Complete.....	24
V. Active Projects Spreadsheet and the Substantially Complete Spreadsheet	28
VI. Five-Year Capital Improvement Program Outlook.....	36

The Capital Improvement Project Status Report (which now includes the new FY21 approved projects) consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2021.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2021-2025. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Johnson at (813) 801-6030 or e-mail DGJohnson@Tampaairport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

July and August 2021

I. Projects in Planning

#6385 18 HCAA Website Rebuild

Substantial Completion: TBD
Current Budget: \$540,600
Consultant: TBD
Airport: Tampa International, Peter O. Knight,
Tampa Executive, and Plant City

Project Description: The scope of the project is to refresh the Airport's public website. The project will incorporate current design trends and technologies to deliver a more engaging and accessible site for airport patrons.

Project Status: The Authority has cancelled the solicitation and is evaluating and revising the scope pending Executive approval of the effort.

#6565 19 Public Safety System Upgrade

Substantial Completion: November 2020
Current Budget: \$1,111,500
Consultant: TriTech Software Systems
Airport: Tampa International

Project Description: The scope of this project is to upgrade the Public Safety software used by the Police Department. Much of this software is over 18 years old and the upgrades and enhancements will improve the user interface allowing the Authority's Police department to expedite administrative tasks, include robust mobility for officers in the field, provide more accurate location information and more efficient dispatching, and allow more efficient incident reporting and streamlined statistical reporting to enable the creation and sharing of reports.

Project Status: Substantial completion occurred in late October 2020 by bringing the records management system (RMS), the computer-aided dispatch (CAD) system, RMS Mobile, and Field Ops into production. The vendor is completing the final steps needed to complete RMS data migration from the legacy RMS system. Once the data migration is completed the final two interfaces, TRACS and LINX, will be brought live. The last step implementing the IQ Search platform is expected in September 2021.

#6660 19 Noise Study
AIP 03-12-0078-66-2019

Substantial Completion: July 2021
Current Budget: \$627,800
Consultant: Environmental Science Associates
Airport: Tampa International

Project Description: The scope of this project is to formally update the Noise Exposure Map (NEM). The last formal update was completed and approved in 2000. The formal NEM update will be conducted in accordance with 14 C.F.R. Part 150.

Project Status: As of January 2021, Environmental Science Associates (ESA) worked with the Authority to gain FAA approval on the methodology used for the number of aircraft operations used for the current and the five-year look ahead with respect to projected noise impacts. This was especially challenging given COVID and the significant drop in aircraft operations. The FAA published a draft terminal area forecast (TAF), which included projections based on COVID impacts, in November of 2019. The Authority provided a memo to the FAA in January 2021 to gain approval on forecasting methodology. FAA approval was received on the forecast methodology. ESA is on track to have a draft report and contours ready for the second and final round of public outreach in the August/September 2021 timeframe, with final report submission to the FAA by the end of CY 2021.

#6690 20 IT FY20 Capital Commodity Plan

Substantial Completion: October 2021
Current Budget: \$2,890,000
Contractor: ITS Department / JOC (Johnson-Laux)
Airport: Tampa International

Project Description: The scope of this project is to purchase information technology equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority's technology infrastructure.

Project Status: The project timetable has been extended to allow for the relocation of the meeter/greeter sign located at the entrance area to the Airside E shuttle lobby on the Transfer Level of the Main Terminal.

#6715 20 Bag Claim Carpet Replacement

Substantial Completion: TBD
Current Budget: \$1,514,100
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to replace the Bag Claim carpet, as well as some of the back of house flooring in the Main Terminal.

Project Status: This project has been deferred to a future fiscal year to be determined as a cost cutting measure due to COVID-19 impacts. The project will be included into a larger FY22 Baggage Claim Level Ceiling Replacement project.

#6740 20 Tampa Executive Airport Master Plan Update

Substantial Completion: TBD
Current Budget: \$650,000
Consultant: Ricondo
Airport: Tampa Executive

Project Description: The purpose of this project is to update the Airport Master Plan for Tampa Executive Airport (VDF). The update is needed to reassess future projections of airport activity, identify options to capitalize on the Authority’s real estate holdings, define optimal uses for airport property and adjacent land parcels, evaluate the airfield geometry for compliance with FAA AC 150/5300-13A, Change 1, address new environmental and other regulatory constraints, and plan for an appropriate mix of land users to support projected aviation and non-aviation needs.

Project Status: Ricondo assisted the Authority with the establishment of a vision plan for Tampa Executive Airport (VDF). This effort will build on the VDF Master Plan Update (MPU) preplanning tasks that were completed in the fall/winter 2019/2020, which resulted in the development of three possible development strategies for the Airport. In August 2021, Ricondo presented Airport development strategies to the Executive Team and the strategies were unanimously approved, allowing the Master Planning process to begin.

#6745 21 Wildlife Management Program – Phase 1

Substantial Completion: March 2023
Current Budget: \$639,300
Consultant: APTIM/Blue Wing Environmental
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: The Wildlife Hazard Assessment is entering its 9th month of surveys. On-site and off-site fixed point wildlife observations and quarterly terminal/ramp inspections have been conducted by Blue Wing. On July 9, 2021, the project team held a mid-year meeting to review the 6-month data collection summary and discuss the remaining project tasks and schedule. In the first 6 months of data collection, there were 19,771 animals counted with gulls (2,637) being the most numerous group of birds counted. Monthly motion detection wildlife camera images from various locations on the AOA, continued to be collected. Interviews with airport stakeholders will be conducted in September and October as well as the fall mammal trapping event. Data collection will be complete in November. The Draft WHA report will be submitted to HCAA in mid-January 2022.

#6820 21 IT FY21 Capital Commodity Plan

Substantial Completion: September 2021
Current Budget: \$1,500,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to purchase IT equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure.

Project Status: The project has procured approximately 80% of the FY 21 equipment and is within budget and on schedule. This project may be extended by three months due to the large resource requirements associated with the current SkyCenter implementations.

#6835 21 Baggage Belt LED Replacement

Substantial Completion: June 2022
Current Budget: \$1,200,000
Consultant: RS&H
Contractor: JOC (Johnson-Laux)
Airport: Tampa International

Project Description: The purpose of this project is to replace the current rectangular shaped 43-inch monitors that are located above the baggage claim belt tips that display the flight number and the originating city of the bags being delivered on that belt.

Project Status: The project has currently been put on pause in order to coordinate with the FY22 baggage level ceiling project. The project will be included into a larger FY22 Baggage Claim Level Ceiling Replacement project.

**#6875 21 Employee Bus Replacement
AIP 03-12-0078-73-2021**

Substantial Completion: August 2023
Current Budget: \$5,492,000
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to replace the employee bus fleet for the service user of the North Employee Lot. It will be a mix of leased diesel buses (O&M) along with the purchase of four electric buses.

Project Status: The Authority's Technical Evaluation team completed the qualifications review on both respondents and negotiated the terms and pricing. The contract will be awarded at the September Board meeting. The charging station siting analysis and layout began in August and design will be complete in early 2022.

#8410 21 TPA Real Estate Development

Substantial Completion: September 2022
Current Budget: \$250,000
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design and construction for the future commercial development of various locations.

Project Status: Task No. 1 consisted of a plan in the Drew Park area to restrict access on private roads to discourage illegal dumping on the Authority property. Task No. 2 consisted of the development of a conceptual site layout for a potential future hangar facility located in the Eastside Development Area.

II. Projects in Design

#5985 13 Commercial Real Estate Development – Preliminary Planning & Design

Substantial Completion: May 2021
Current Budget: \$3,625,000
Consultant: Stantec
Airport: Tampa International

Project Description: The scope of this project is to assist the Authority with investigating the possibility of a multi-phase, multi-year plan to subdivide and develop TPA’s available/underutilized properties for future facilities in order to meet demand forecast for commercial real estate. This project also includes the development of the project manual for the SkyCenter (formerly the Gateway Development Area) office complex.

Project Status: The vacating of roadways and curing title issues and easements in the Eastside Development Area has been completed. Funding is included for the oversight of projects being constructed by other companies, such as CAE’s new USA Headquarters complex. The consultant’s efforts are also tied to projects 8225 17 and 8226 17. SkyCenter One has reached Substantial Completion, therefore, work in support of this project is winding down. The contract with Stantec has reached its end. Stantec will be completing work progress, no additional work will be added to their contract.

#6500 17 HCAA Enterprise Geographical Information System (eGIS) and Asset Management Program

Substantial Completion: March 2022
Current Budget: \$1,586,000
Consultant: Environmental Systems Research Institute (Esri)
Airport: Tampa International

Project Description: The scope of this project is to implement an enterprise Geographical Information System (eGIS) based on the data delivered in the AGIS Project, and make functional use of it within the Authority as mandated by the FAA for all airports. This project will also implement an asset management system for the use of Operations and Maintenance departments to use in daily inspections.

Project Status: Height Zoning and Land Use Management received and accepted the updated Part 77 data. Staff are now using this updated data in GIS maps for height zoning permit analysis and approvals. Support and coordination with Ricondo for the update of the Exhibit A and Airport Layout Plan (ALP) GIS data sets is continuing. Work will start in October on the task to develop FME Safe software tools and procedures.

#6750 21 Pavement Rehabilitation

FDOT F.M. #438715-1

Substantial Completion: February 2022
Current Budget: \$2,792,900
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to repair, rehabilitate, or replacement of damaged or worn-out pavements throughout the airfield with a focus on asphalt pavements.

Project Status: The final submittal for the bidding documents was received on July 16, 2021 and the project is currently in the bidding phase. Bids are due on September 29, 2021.

#6755 21 STPG, Tug Tunnels, & Quad Decks Rehabilitation

Substantial Completion: September 2022
Current Budget: \$2,247,000
Consultant: Walker Consultants
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Short Term Parking Garage.

Project Status: The 100% design submittal was received on August 2, 2021 and was reviewed by staff.

#6780 21 Main Terminal Elevator Modernization

FDOT F.M. #438709-1

Substantial Completion: November 2022
Current Budget: \$7,455,000
Consultant: N/A
Contractor: Schindler Elevator Company
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the twenty-four geared traction Landside elevators including replacing the existing geared traction machines with new FMM200 Modular Gearless Machines and cab modernizations of the twenty-four elevators.

Project Status: Long-lead items have been ordered and construction is scheduled to commence in September 2021.

**#6785 21 Common Shared Use Passenger Processing System (C/SUPPS) – Phase 3
FDOT F.M. #438715-1**

Substantial Completion: July 2022
Current Budget: \$2,775,000
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to provide C/SUPPS for additional airlines, gates, ticket counters, and required technology. Phase 3 deployment will be limited to portions of the Airside, Main Terminal Ticket Level, and Airline operational space.

Project Status: The 30% design submittal was received in July 2021. The 60% design submittal is scheduled for September 27, 2021. The construction scope will be a low bid and is currently anticipated to be awarded at the March 2022 Board meeting.

#6855 21 Main Terminal Complex Structural Envelope Restoration

Substantial Completion: August 2022
Current Budget: \$2,439,000
Consultant: Walker Consultants
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to conduct restoration on building envelope of each Airside building and the Main Terminal to extend the service life of the building envelopes.

Project Status: The bids were received on July 28, 2021 and were reviewed. The project will be awarded at the September Board meeting.

#6860 21 Airside Guideways & Bridges Rehabilitation

Substantial Completion: September 2022
Current Budget: \$2,497,800
Consultant: Walker Consultants
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate each of the four Airside guideways and also the Taxiway B bridge and a Service Road bridge to extend the service life.

Project Status: The final submittal for bid documents was made on July 14, 2021 and the project is in the bidding phase. Bids are due on September 1, 2021.

#6865 21 Part 139 Airfield Improvements

AIP #03-12-0078-069-2021

Substantial Completion: May 2022
Current Budget: \$4,563,600
Consultant: RS&H
Contractor: Astra Construction Services, LLC
Airport: Tampa International

Project Description: The purpose of this project is to address certain Part 139 deficiencies identified by the FAA as part of their annual Part 139 inspection.

Project Status: The construction contract was awarded at the August Board meeting.

#8240 19 Air Cargo Expansion

FDOT F.M. #442095-1

Substantial Completion: TBD
Current Budget: \$69,901,300
Design-Builder: Currier TK/The Middlesex Corporation
Airport: Tampa International

Project Description: The scope of this project is the development of new air cargo facilities in the East Development Area and will include cargo facilities, site development, taxilanes, taxiways, aircraft parking aprons, ground service equipment storage areas, landside roadway access improvements, aircraft fueling facilities and trailer staging areas.

Project Status: The Part 2 GMP was provided to the Authority in May 2020. Due to the impacts from COVID-19, the Air Cargo Expansion project was deferred until required as an enabling project for new Airside D construction.

In the near term, this project will fund the construction of a new Truck Rack Fueling System located at the fuel farm on the behalf of the Tampa Fuel Committee. The estimated cost of this work is \$2,380,000. The construction phase has commenced. The contractor started underground utility work and site civil and grading work.

#8315 20 Monorail System Replacement

FDOT F.M. #446919-1

<i>Substantial Completion:</i>	March 2023
<i>Current Budget:</i>	\$33,530,000
<i>Design-Builder:</i>	Manhattan
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to install moving walkways on Level 4 of the Long Term Parking Garage and decommission the existing Monorail System running between the Long Term Parking Garage and the Short Term Parking Garage. Level 4 of the Long Term Parking Garage will also be modified to create a Premium Parking Product, providing guests with an option of enhanced amenities.

Project Status: The Part 2 Contract for the Moving Sidewalks was awarded at the August Board meeting and the Notice to Proceed was subsequently issued to Manhattan.

The remaining element of the project, consisting of the Monorail System Demolition, is scheduled for a February 2022 supplemental Part 2 Board award. The 60% design submittal was delivered in July 2021 and the 90% design submittal is currently under development and scheduled for delivery in September 2021.

#8330 20 North Remain Overnight (RON) Parking Apron

FDOT F.M. #446920-1

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$23,118,800
<i>Consultant:</i>	Kimley-Horn and Associates, Inc.
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to build a Remain Overnight (RON) parking area for up to 12 aircraft and a Ground Service Equipment storage area north of Taxiway A.

Project Status: Design professional services commenced on October 1, 2019. The 90% design documents were submitted on March 31, 2020. This project was deferred due to the COVID-19 pandemic and will be coordinated with the timing of the Airside D program.

**#8420 21 Airside A and C Shuttle Car and Control System Replacement
FDOT F.M. #447220-1, #448026-1**

Substantial Completion: February 2022
Current Budget: \$13,577,700
Consultant: Alstom (Bombardier Technologies)
Contractor: Lavandera
Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The new shuttle cars is a FY22 initiative and will be an update/increase to the current project budget.

Project Status: Lavandera (electrical sub) has been on-site continuing to make progress on the installation of the infrastructure upgrades, including the installation of conduit in the new SkyCenter Data Center/AOC. Alstom (formerly Bombardier) is procuring the system components and factory testing of the system is scheduled for October 2021.

Negotiations with Alstom for the purchase of new shuttle cars and signaling are still underway. This work is anticipated to be presented at the November Board meeting.

**#8805 17 Airport Security System Replacement (ASSR) – Design Only
AIP 03-12-0078-65-2019; FDOT F.M. #425920-2**

Substantial Completion: September 2018
Current Budget: \$2,785,000
Design-Builder: The Beck Group
Airport: Tampa International

Project Description: The scope of the project is to study and design a new Airport Access Control (AAC) and Closed Circuit Television (CCTV) system for the airport. Additionally, a Security Master Plan will be developed.

Project Status: The design for this project is complete. The construction for this project is being conducted per project 8320 19.

III. Projects Undergoing Construction/Implementation

#5382 16 Site Rehabilitation

Substantial Completion: September 2021
Current Budget: \$1,270,000
Consultant: APTIM
Contractor: Astra Construction Services
Airport: Tampa International

Project Description: The scope of this project is to ensure that the subsurface site conditions at the South Terminal Support Area (STSA) meet environmental requirements and industry standards for commercial redevelopment.

Project Status: At the former Rental Car site, FDEP issued the final closure order in August. At eleven state cleanup petroleum facilities, FDEP and their agency term contractors are continuing to perform various phases of drilling, testing, and reporting under FDEP's Limited Site Assessment programs.

#5615 18 Airsides A and F Air Handler Replacement

Substantial Completion: August 2021
Current Budget: \$2,817,000
Consultant: RS&H
Contractor: Caladesi Construction Co. / Bernhard MCC
Airport: Tampa International

Project Description: The scope of this project includes replacing the air handling units (AHU) at Airside F and the outdoor air handling units at Airside A with new modular, high efficiency units, variable frequency drives and upgraded controls, and auxiliary equipment.

Project Status: The majority of the AHU's have been replaced in both air handler rooms.

Airside F: The project is expected to be substantially complete mid-September.

#5991 14 Checked Baggage System Upgrades & Optimization
FDOT F.M. #429607-1, 428057-2

Substantial Completion: November 2021
Current Budget: \$52,559,300
Consultant: Corgan Associates, Inc.
Contractor: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project provides for the design and construction of the checked baggage system upgrades and optimization. The project includes all necessary facility modifications required for the reconstruction and optimization of the Checked Baggage Inspection System (CBIS) to include changes to baggage conveyors systems, programming, mechanical, plumbing, electrical, structural, telecommunications, and other infrastructure as necessary.

Project Status:

Airside C: A significant portion of the mechanical and electrical systems have been installed. Most all of Baggage Handling System (BHS) components (i.e., catwalks, conveyors, peripheral devices) have been installed with the BHS conveyor tie-ins between old and new are on-going. High and low level controls updates are being made. Inspection and testing of BHS sections (“test loops”) are ongoing. Testing and commissioning of the EDS machines has been completed. Due to the Pandemic delays have been encountered with consultant not being able to travel to the site.

A-Sort Building: A significant portion of the mechanical and electrical systems have been installed. Most all of Baggage Handling System (BHS) components (i.e., catwalks, conveyors, peripheral devices) have been installed with the BHS conveyor tie-ins between old and new are on-going. High and low level controls updates are being made. Inspection and testing of BHS sections (“test loops”) are ongoing. Testing and commissioning of the EDS machines has been completed.

Main Terminal: No construction activities currently taking place.

#6155 14 & #6156 15 Replace Parking Revenue Control System – Phase I & Phase II

Substantial Completion: March 2020
Current Budget: \$14,916,600
Design-Builder: Manhattan Construction
Airport: Tampa International

Project Description: The scope of the project is to develop and deploy a new Parking Access Revenue Control System (PARCS) to consolidate all relevant parking and commercial vehicle operations into one fully functional management platform. Included in the project scope is a parking count by level system, license plate recognition, LED signage integration, SunPass Plus, and reconfiguration of the exit plaza for short and long term parking.

Project Status: New touch screens and touchless sensors were installed to facilitate touchless ticket dispensing. Labeling standards are being evaluated for inclusion in new graphic wraps being installed.

#6157 16 Replace Parking Revenue Control System – Phase III

Substantial Completion: March 2020
Current Budget: \$5,430,500
Design-Builder: Manhattan Construction
Airport: Tampa International

Project Description: The scope of this project is to deliver ground transportation system (GTS) software including an automatic vehicle identification (AVI) system. The project also includes a parking count by level parking guidance system (PGS) for the Long Term Parking Garage.

Project Status: The online booking system is in development.

#6165 19 Airfield Maintenance Equipment Storage Building Addition

Substantial Completion: January 2021
Current Budget: \$1,968,400
Consultant: RS&H
Contractor: E&L Construction Group
Airport: Tampa International

Project Description: The scope of this project is to design and construct a new 10,000 sf storage building adjacent to the existing Airfield Maintenance Facility. The new storage building addition will house a new car/truck wash replacement, an equipment wash area and storage area for maintenance equipment.

Project Status: Installation of the pre-engineered metal building and the carwash are complete. Asphalt paving is complete and contractor to address areas of identified deficiencies. Final inspections and issuance of the Certificate of Substantial Completion are expected in early September.

#6495 17 TEA Access Control System Upgrades

FDOT F.M. #429617-1

Substantial Completion: August 2021
Current Budget: \$1,204,400
Consultant: RS&H
Contractor: Foresight
Airport: Tampa Executive

Project Description: The scope of this project is to upgrade the existing system or provide a newer system along with expanded coverage to include the perimeter vehicle gates which currently operate as standalone systems. This expansion will provide a single airport wide system that can control and monitor all secure area access points locally or from a remote location such as the Airport Operations Center at Tampa International Airport.

Project Status: During this period, the contractor installed security card/key pads in the VDF Terminal Building and VDF perimeter vehicle gates. Complete system will be online and project will be substantially complete in mid-September.

#6530 18 North Air Cargo Facility Redevelopment

Substantial Completion: TBD
Current Budget: \$1,150,000
Consultant: RS&H
Contractor: Astra Group Inc.
Airport: Tampa International

Project Description: The scope of this project is to provide temporary cargo operations space. In addition, the North Cargo Road will be widened and some airfield lighting will be added under this project.

Project Status: The project has been de-scoped to provide only interim air cargo support as required until new air cargo facilities are completed. To date this support has included roadway widening to support larger cargo equipment utilizing the roads between the North Air Cargo building and Hardstand D.

#6535 19 Parkway and Service Road Asphalt Pavement Rehabilitation

FDOT F.M. #432974-1

Substantial Completion: February 2022
Current Budget: \$4,176,700
Design-Builder: Cone & Graham, Inc.
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate asphalt roadway pavement consisting of the inbound and outbound George J. Bean Parkway, sections of the Bessie Coleman Boulevard Service Road, and other areas such as ticket/toll plazas asphalt pavement which are showing signs of deterioration and age. This project will be designed and constructed in conjunction with Master Plan Phase 2 project #8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit, so that the design and construction are fully coordinated and timed, thereby, combining the extent of operational impacts.

Project Status: Notice to Proceed was issued on October 11, 2019 as part of the Master Plan Phase 2 project 8235 18. Asphalt pavement rehabilitation work consisting of asphalt milling and overlay is currently scheduled for July to December of 2021.

#6595 19 Short Term Parking Garage Helix Lighting Replacement

Substantial Completion: TBD
Current Budget: \$546,600
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate the existing lights in the parapet walls and ceiling on the up and down helixes.

Project Status: The project has been deferred for cost cutting measures due to COVID-19.

**#6615 19 Fire Suppression Tank Rehabilitation
FDOT F.M. #435233-1**

Substantial Completion: Aug. 2021
Current Budget: \$519,400
Consultant: RS&H
Contractor Johnson-Laux
Airport: Tampa Executive

Project Description: The scope of this project is to rehabilitate the fire suppression systems at Hangars 3700/3800 and 4800. Work will include cleaning and repair of existing fire pump, lines and screen; repair/replacement of the fire pump controllers and tank bladder replacement.

Project Status: The Notice to Proceed was issued on June 11, 2021. The mobilization phase is complete and the contractor has begun replacement of the fire suppression equipment at buildings 3700, 4700, 4800. The project scope will be slightly expanded by Change Order to approve replacement of additional equipment found to be defective during demolition.

#6650 19 Mother’s Nursing and Service Animal Relief Areas

Substantial Completion: February 2022
Current Budget: \$1,952,000
Consultant: RS&H
Contractor Foresight
Airport: Tampa International

Project Description: The scope of this project is to provide new customer service amenities in compliance with current codes and FAA Circular(s). The amenities will include Mother’s Nursing Rooms, Service Animals Relief Areas (SARAs), Water Bottle Stations, and Water Dump Stations.

Project Status: The four Main Terminal Service Animal Relief Areas opened on September 9, 2020, along with the Main Terminal, Airside E, and Airside F Mother’s Nursing Rooms. Airside A Mother’s Nursing Room will open when the restrooms on Airside A south reopen. The Airside C Mother’s Nursing Room will be constructed along with the renovation of the Airside C north restroom.

#6685 20 Long Term Parking Garage Elevator Rehabilitation

Substantial Completion: September 2021
Current Budget: \$4,840,000
Contractor: Schindler Elevator Company
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the elevator equipment installed in the Long Term Parking Garage (LTPG). Each of the four elevators in the four elevator banks of the LTPG will get new control systems, new microprocessor AC drives, and replace existing gear machines with new Schindler Modular Gearless, FMM-200 Machines.

Project Status: In July and August Schindler was working on the final 4 elevator cars of the Long Term Parking Garage (Charles Lindberg cars 5 & 6 and Tony Jannus cars 9 & 10) when they discovered a bad/damaged part for the last car (Tony Jannus car9) that will delay the project until November 2021. Charles Lindberg cars 5 & 6 and Tony Jannus car 10 will be completed in September.

#6710 20 EFSO (Emergency Fuel Shut Off)

Substantial Completion: April 2021
Current Budget: \$1,021,749
Design-Builder: Currier TK
Airport: Tampa International

Project Description: The scope of this project is to upgrade the Emergency Fuel Shut Off (EFSO) systems at Airsides A, C, and E.

Project Status: Construction phase continued in July and August. Substantial completion is scheduled for July 2021.

#7054 12 Airport Support Area Environmental Remediation Phase 6

Regulatory Completion: September 2021
Current Budget: \$5,000,000
Consultant: AECOM and APTIM
Contractor: AECOM Technical Service
Airport: Tampa International

Project Description: The scope of this project includes soil and groundwater remediation for properties located in the Drew Park Area.

Project Status: At Parcel 6002, the long-term monitoring program continued. APTIM and the Authority are preparing final closeout packages for submittal to FDEP to meet the requirements of the Drew Park Voluntary Cleanup Agreement.

#8225 17 SkyCenter Development Area FDOT Multimodal Grant F.M. #444181-1

Substantial Completion: February 5, 2021
Current Budget: \$81,937,120
Consultant: Stantec/Gresham Smith
Contractor: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project will design and construct the site development to support Authority Facilities in this area and future uses of the South Terminal Support Area (STSA) as defined in the 2012 Master Plan. The Authority Facilities are the remote commercial curb, atrium, and pedestrian walkway linking the office development and remote commercial curb to the ConRAC Facility and SkyConnect APM system allowing direct access to the airport's Main Terminal.

Project Status: The main construction activities in the project are complete. For this period, the main activities consisted of preparation for final building inspections. Elevators, escalators, and moving walkways, all achieved final approval from State inspections and are fully operational. Remaining activities on the project are related to punch list work and final building inspections.

#8226 17 SkyCenter Authority Interior Office Fit-Out

Substantial Completion: January 2022
Current Budget: \$42,381,641
Design-Builder: DPR/Gensler
Airport: Tampa International

Project Description: This project will design and construct the Authority’s interior office fit-out on Levels 3, 4 and 5 within the developer provided new SkyCenter office complex.

Project Status: Wall framing, modifications to the base building mechanical, electrical and plumbing systems continued during the months of July and August. Drywall, raised flooring in the Airport Operations Center, demolition of the demising wall on Level 4, and installation of bkyfold partition steel were in progress during the month of August. Delivery and installation of the Communicating Stairway steel commenced in mid-August.

#8230 18 Main Terminal Curbside Expansion

FDOT F.M. 438753-1

Substantial Completion: December 2021
Current Budget: \$186,581,207
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status: Construction on the Blue Side roadway continued with the completion of the elevated roadway concrete. The entry and exit sections continued punch-out and minor barrier wall work. Construction for the Vertical Circulation Building (VCB) continued with the Phase 1 building envelope roofing, curtain wall, and metal panels being installed. Mechanical, electrical, plumbing, and fire protection rough-in’s also continued in the VCB on all three levels. Finishes started inside the bathrooms and in the main building area.

Construction for the Police and Maintenance Building continued with the elevator bank equipment installation starting as the main critical path item. Interior framing, ductwork insulation, plumbing, electrical, drywall, and ceiling installation continued and interior finishes started in area 1 (Maintenance) and shared restrooms.

#8200 18 New FAA Parking Lot
#8205 18 Central Utility Plant (CUP) and Loading Dock Replacement
#8900 18 Demolish Administration Building
FDOT F.M. #438753-1

Substantial Completion: FAA Parking Lot: August 2021
CUP/ESB: October 2021
Loading Dock: October 2021
Current Budget: \$108,591,472
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The CUP and cooling towers have been structurally complete as the mechanical and electrical systems continue to be finalized. Systems are being brought online as preliminary start-ups, flushings and testing of the systems are beginning. Exterior facades and lighting are also nearing completion. The Electrical Service Building (ESB) exterior metal panel systems are nearing completion. The Loading Dock work continued with the completion of the concrete and CMU block work. The roof steel and decking have been installed. The freight and service elevator work has started in addition to the completion of the Phase 1 portion of the Marriott parking lot.

#8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit
FDOT FM#442344-1

Substantial Completion: February 2022
Current Budget: \$47,379,712
Design-Builder: Cone & Graham, Inc.
Airport: Tampa International

Project Description: The scope of this project is to construct a new 2-lane roadway exit onto the George J. Bean Parkway from the Economy Parking Road, along with improvements to the existing exit from the Airport Service Road. It also includes widening and rehabilitation of segments of the inbound and outbound Parkway from its most southern end to around the Main Terminal Complex. The improvements were determined to be necessary per the Master Plan Update and will accommodate the increased traffic generated from the SkyCenter development located in the South Terminal Support Area.

Project Status: Work for the new Economy Parking Road exit is currently projected for completion by August 27, 2021 and the widening and rehabilitation of the George J. Bean Parkway is currently projected for completion by December 13, 2021. Paving and other road widening work for both the inbound and outbound George J. Bean Parkway continued, as well as drainage, paving, and other road widening for the Economy Parking Road. Several new overhead sign trusses along the Inbound Parkway were completed during this period.

#8300 20 Airside A, C, and F Restroom Renovations

Substantial Completion: January 2023
Current Budget: \$15,647,500
Design-Builder: The Beck Group
Airport: Tampa International

Project Description: The purpose of this project is to refurbish the boarding level public restrooms and companion restrooms at Airside C and Airside F and the ramp level at Airside A. In addition, the Airside C south restrooms will be expanded to accommodate additional needs and may also include an addition to the Airside C building required to house offices displaced by the expansion of the restrooms. This project is a planned maintenance refurbishment of these public restrooms.

Project Status: The contractor completed and turned over Airsides A and Airside F west restrooms. The contractor continued the buildout of Airside C north and Airside F east restrooms. During this period at Airside F east, the contractor completed all framing, electrical rough-in, plumbing rough-in, HVAC rough-in, and drywall. At the Airside C north restroom, the contractor continued framing, installation of the structural steel, electrical rough-in, and plumbing rough-in. Additional activities included turnover of the Charter Lounge restrooms to be used by the general public to add restroom occupancy to the Airside.

#8405 20 Airside A Boarding Bridges, PCA AHU and GPU Replacement

AIP #03-12-0078-71-2021; FDOT F.M. #436834-1

Substantial Completion: July 2022
Current Budget: \$22,645,500
Design-Builder: Aero/Manhattan
Airport: Tampa International

Project Description: This project consists of the design and installation of new Passenger Boarding Bridges (PBBs), Pre-Conditioned Air and Air Handling Units (PCA-AHUs) and Ground Power Units (GPUs) at fifteen gates at Airside A, which includes reusing thirteen PBB AHUs and adding two PBB AHUs at Gates A3 and A10. A survey and analysis of a new parking layout to accommodate the current fleet mix will be required, including existing lead-in lines, stop bars, safety areas, hurricane tie-downs, and hydrant fuel locations. An inventory of the current and proposed fleet mix will also be necessary.

Project Status: Notice to Proceed (for construction) was issued on August 2, 2021. The Authority has issued multiple Purchase Orders for owner direct purchase (ODP) of the boarding bridges, bag slides, control equipment, and air handlers. The mobilization phase is complete and the contractor will begin construction beginning at Airside A10 in early September. In addition to replacement of the boarding bridges, the work will include relocation of one existing fueling pit.

#8705 19 Purchase Additional SkyConnect Trains

<i>Substantial Completion:</i>	July 2021
<i>Current Budget:</i>	\$13,168,000
<i>Consultant:</i>	Lea & Elliot
<i>Contractor</i>	Mitsubishi Heavy Industries of America (MHIA)
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to purchase two additional Mitsubishi APM trains (i.e., four cars) for the SkyConnect system, which are needed to provide additional capacity to support an increased passenger traffic.

Project Status: The new trains arrived on February 16, 2021. MHIA has commissioned the new vehicles and issued the safety certification. They are currently in the system demonstration phase, which is the final phase of the project. The system demonstration was restarted in August. Substantial Completion is now estimated to be September 2021.

IV. Projects Substantially Complete

#6475 19 Main Terminal Ticket Level Interior Refurbishment

	<u>Initial</u>	<u>Estimated Final</u>
<i>Substantial Complete:</i>	September 21, 2020	November 16, 2020
<i>Board Approved Budget:</i>	\$6,570,000	
<i>Re-baseline Budget:</i>	\$8,270,000	\$6,318,700
<i>Design Amendments:</i>	0	
<i>Construction Change Orders:</i>	2	(\$1,298,217)
<i>D/W/MBE:</i>		
<i>Design:</i>	12.5%	17.2%
<i>Construction:</i>	19.7%	29.7%
<i>Design-Builder:</i>	DPR	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project was to refurbishment of the Main Terminal Ticket level and the establishment of a new design standard to enable signature carriers to enhance their respective brands while maintaining an overall aesthetically pleasing and consistent design style.

Project Performance: The Board approved budget was increased by \$1,700,000 due to design changes with the lighting, ceilings and soffit removal. The final cost estimates are projected to be \$1,951,300 under the revised budget due to efficiencies in construction resulting from reduced traffic levels, lower than anticipated design fees, unused construction contingency, reduced in house design and inspection hours, and lower technology costs. The final change order returned unused Owner’s Allowance, sub-contractor buy-out savings and lower General Conditions.

#6665 19 Baggage Claim Video Walls Technology Refresh

	<u>Initial</u>	<u>Estimated Final</u>
<i>Substantial Complete:</i>	May 31, 2021	May 31, 2021
<i>Board Approved Budget:</i>	\$1,500,000	
<i>Re-baseline Budget:</i>		\$1,499,555
<i>Design-Builder:</i>	AVI-SPL/Corbin Design Group, LLC	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to replace the four video walls in the baggage claim area. These video walls are currently comprised of twelve 46” monitors and would be replaced by a solid LED canvas. The balance of the screens will be replaced in 2020.

Project Performance: The project was completed on time and on budget.

#8825 18 New Taxiway A and Bridge

	<u>Initial</u>	<u>Estimated Final</u>
<i>Substantial Complete:</i>	August 25, 2020	May 21, 2021
<i>Board Approved Budget:</i>	\$57,840,000	
<i>Re-baseline Budget:</i>		\$50,873,783
<i>Design Amendments:</i>	N/A	
<i>Construction Change Orders:</i>	9	\$(6,069,321.86)
D/W/MBE		
<i>Design:</i>	32.6%	37.6%
<i>Construction:</i>	11.1%	11.4%
<i>Consultant:</i>	AECOM	
<i>Contractor:</i>	GLF Construction	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project was to design and construct a new crossfield Taxiway A from Runway 1L-19R/Taxiway V to Runway 1R-19L/Taxiway C north of and parallel to existing crossfield Taxiway B.

Project Performance: This project was part of the Phase 2 Master Plan. The final estimated costs are \$6,966,217 under the Board Approved budget. This variance was primarily due to the competitive bidding process, which allowed the contingency to be reduced by \$5,026,000, lower design fees, reduced in house design / inspection costs and final quantities for the constructed project. The project was completed 9 months later than the initial schedule due to the design and construction duration being longer than original anticipated.

#8310 19 Main Terminal Drive Lanes Ceiling Replacement

	<u>Initial</u>	<u>Estimated Final</u>
<i>Substantial Complete:</i>	November 1, 2022	July 30, 2021
<i>Board Approved Budget:</i>	\$11,346,300	
<i>Re-baseline Budget:</i>	\$11,757,900	\$11,757,900
<i>Design Amendments:</i>	N/A	N/A
<i>Construction Change Orders:</i>	05	\$351,035.79
D/W/MBE		
<i>Design:</i>	N/A*	N/A*
<i>Construction:</i>	N/A*	N/A*
<i>Design-Builder:</i>	Hensel Phelps Construction	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project was to replace the ceiling and lighting over the Main Terminal arrivals and departures drive lanes and included the addition of fire protection. In addition to the original scope, work orders were issued to include review, evaluation, design, engineering, and repair of the above ceiling areas on the Blue and Red side departure and arrival roadways that were previously concealed by the existing ceiling system.

Project Performance: The Board approved budget was increased by \$411,600 due to the addition of new drive lane signage and work associated with accommodating the future Airside D baggage conveyor system located above the Red Side departure level ceilings. This was partially offset by savings negotiated in the GMP. The project is expected to utilize all of the budgeted funds.

The project reached Substantial Completion fifteen months earlier than the initial schedule due to efficiencies in constructing the project under one contract rather than two independent contracts as originally anticipated.

*WMBE goals and achievement included as part of the Main Terminal Curbside Expansion project

ACTIVE PROJECTS MAY - JUN 2021													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects in Planning													
6385 18	HCAA Website Rebuild (TPA)												
	Design				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				2,824	0	0	0	2,824	2,824	100.0%		
	Total Project Costs/Budget Approved	540,600	540,600		2,824	0	0	0	2,824	2,824	100.0%		
6565 19	Public Safety System Upgrade												
	Construction			Resolution No. 2019-96, 10/3/2019	1,017,209	0	0	0	1,017,209	712,046	70.0%		
	Construction (Other)				39,814	0	0	0	39,814	39,814	100.0%		
	Other (In House/Misc)				31,607	0	0	0	31,607	23,518	74.4%		
	Total Project Costs/Budget Approved	1,034,500	1,111,500		1,088,630	0	0	0	1,088,630	775,378	71.2%		
6660 19	Noise Study												
	Design			Resolution No. 2019-65, 9/1/2019	617,778	0	0	0	617,778	61,778	100.0%		
	Design			Environmental Science Associates Corp.	637,517	0	0	0	637,517	211,706	33.2%	20.6%	7.2%
	Other (In House/Misc)				181	0	0	0	181	181	100.0%		
	Total Project Costs/Budget Approved	1,000,000	627,800		633,876	0	0	0	633,876	218,065	34.4%		
6690 20	FT FY 20 Capital Commodity Plan												
	Design			RS&H (note 1)	10,214	0	0	0	10,214	10,214	100.0%		
	Construction			Audio Visual Innovations	1,110,038	0	0	0	1,110,038	1,110,038	100.0%		
	Construction			Convergent Technologies	364,403	0	0	0	364,403	364,403	100.0%		
	Construction			Dell Marketing	405,567	0	0	0	405,567	405,567	100.0%		
	Construction			Presidio Networked	478,860	0	0	0	478,860	478,860	100.0%		
	Construction (Other)				517,044	0	0	0	517,044	502,664	97.2%		
	Other (In House/Misc)				10,027	0	0	0	10,027	10,027	100.0%		
	Total Project Costs/Budget Approved	1,500,000	2,890,000		2,896,150	0	0	0	2,896,150	2,881,279	99.5%		
6715 20	Bag Claim Carpet Replacement												
	Design			RS&H (note 1)	2,150	0	0	0	2,150	2,150	100.0%		
	Other (In House/Misc)				1,012	0	0	0	1,012	1,012	100.0%		
	Total Project Costs/Budget Approved	1,514,100	1,514,100		3,172	0	0	0	3,172	3,172	0.0%		
6740 20	Tampa Executive Master Plan Update												
	Design			Ricordo (note 3)	95,197	0	0	0	95,197	89,709	94.2%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	650,000	650,000		95,197	0	0	0	95,197	89,709	94.2%		
6745 21	Wildlife Management Program - Phase 1												
	Design			Agdm (note 3)	263,492	0	0	0	263,492	139,914	53.1%	74.1%	93.3%
	Other (In House/Misc)				824	0	0	0	824	824	100.0%		
	Total Project Costs/Budget Approved	639,300	639,300		264,316	0	0	0	264,316	140,739	53.2%		
6820 21	FT FY21 Capital Commodity Plan												
	Design			RS&H (note 1)	19,579	0	0	0	19,579	17,648	90.1%	10.1%	11.2%
	Construction			Audion Visual Innovation	284,870	0	0	0	284,870	121,126	42.5%		
	Construction			Proseark Tech	122,012	0	0	0	122,012	122,012	100.0%		
	Construction			Dell Marketing	239,500	0	0	0	239,500	109,542	45.7%		
	Construction			Presidio Networked	173,380	0	0	0	173,380	170,571	98.4%		
	Construction			SH International	116,689	0	0	0	116,689	69,573	59.6%		
	Construction			Convergent Tech	79,866	0	0	0	79,866	59,812	74.9%		
	Construction (Other)				219,086	0	0	0	219,086	157,393	71.8%		
	Other (In House/Misc)				12,025	0	0	0	12,025	12,025	100.0%		
	Total Project Costs/Budget Approved	1,500,000	1,500,000		1,267,006	0	0	0	1,267,006	839,201	66.3%		
6835 21	Baggage Belt LED Replacement												
	Design			RS&H (note 1)	59,638	0	0	0	59,638	16,375	27.5%	0.0%	0.0%
	Construction			Audion Visual Innovation	145,026	0	0	0	145,026	125,121	86.3%		
	Construction			COMED	144,488	0	0	0	144,488	144,488	100.0%		
	Other (In House/Misc)				21,695	0	0	0	21,695	17,214	79.3%		
	Total Project Costs/Budget Approved	1,200,000	1,200,000		372,847	0	0	0	372,847	303,158	81.3%		
6875 21	Employee Bus Replacement												
	Design			RS&H (note 1)	216,579	0	0	0	216,579	15,317	7.1%		
	Construction			BYD Coach and Bus	3,276,488	0	0	0	3,276,488	0	0.0%		
	Other (In House/Misc)				13,637	0	0	0	13,637	13,637	100.0%		
	Total Project Costs/Budget Approved	5,492,000	5,569,300		3,506,704	0	0	0	3,506,704	28,554	0.8%		
6910 21	TPA Real Estate Development												
	Design			RS&H (note 1)	188,658	0	0	0	188,658	18,219	9.7%	0.0%	0.0%
	Other (In House/Misc)				20,589	0	0	0	20,589	20,589	100.0%		
	Total Project Costs/Budget Approved	250,000	250,000		209,247	0	0	0	209,247	38,809	18.5%		
Sub-Total Planning Master Plan Projects		\$ 250,000	\$ 250,000		\$ 0	\$ -	\$ -	\$ -	\$ 209,247	\$ 38,809	0.0%		
Sub-Total Planning Non-Master Plan Projects		\$ 15,320,500	\$ 16,492,600		\$ 11	\$ 10,339,968	\$ -	\$ -	\$ 10,339,968	\$ 5,322,279	51.47%		
Total Planning		\$ 15,320,500	\$ 16,492,600		\$ 11	\$ 10,339,968	\$ -	\$ -	\$ 10,339,968	\$ 5,322,279	51.47%		

ACTIVE PROJECTS MAY - JUN 2021													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target	DBE W/MBE Percent Achieved to Date
Projects in Design													
9985 13	Commercial Real Estate Development-Preliminary Planning & Design (TPA)												
	Design	RS&H (note 1)			93,522	0	0	0	93,522	93,522	100.0%	1.9%	2.0%
	Design	Stantec			2,771,105	0	0	0	2,771,105	2,430,472	87.7%		
	Design	Walker (note 7)			119,331	0	0	0	119,331	110,338	92.5%		
	Other (In House/Misc)				295,541	0	0	0	295,541	295,541	100.0%		
	Total Project Costs/Budget Approved		1,300,000	3,625,000	3,189,498	0	0	0	3,189,498	2,839,892	89.0%		
6500 17	HCAA Enterprise Geographical Information System (eGIS) and Asset Management Program (TPA)												
	Design	Geographic Information Services Inc			627,754	0	0	0	627,754	627,754	100.0%		
	Design (Other)				25,800	0	0	0	25,800	25,800	100.0%		
	Construction	Asteca Systems LLC			131,250	0	0	0	131,250	131,250	100.0%		
	Construction	Environmental Systems Research Institute Inc			230,600	0	0	0	230,600	230,600	100.0%		
	Construction	Geographic Information Services Inc			192,721	0	0	0	192,721	192,721	100.0%		
	Construction	Woodport Inc			161,698	0	0	0	161,698	103,958	64.3%		
	Construction (Other)				111,426	0	0	0	111,426	109,926	98.7%		
	Other (In House/Misc)				81,243	0	0	0	81,243	79,819	98.2%		
	Total Project Costs/Budget Approved		1,389,700	1,586,000	1,582,512	0	0	0	1,582,512	1,521,827	96.2%		
6790 21	Pavement Rehabilitation												
	Design	RS&H (note 1)			248,856	0	0	0	248,856	167,750	67.4%	18.3%	9.4%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				46,712	0	0	0	46,712	46,712	100.0%		
	Total Project Costs/Budget Approved		2,792,900	2,792,900	295,568	0	0	0	295,568	214,462	72.6%		
6755 21	STPO, Tag Tunnel, & Quad Decks Rehab												
	Design	Walker (note 7)			185,875	0	0	0	185,875	117,208	63.1%	0.0%	0.0%
	Design	Jacobs (note 3)			16,346	0	0	0	16,346	16,346	100.0%	24.3%	21.8%
	Other (In House/Misc)				25,322	0	0	0	25,322	25,322	100.0%		
	Total Project Costs/Budget Approved		2,223,400	2,247,000	227,543	0	0	0	227,543	158,876	69.8%		
6780 21	Main Terminal Elevator Modernization												
	Design	Duncan Elevator Solutions			6,850	0	0	0	6,850	6,850	100.0%		
	Construction	Schindler Elevator		Resolution No. 2020-307 approved 12/3/20	7,205,560	0	0	0	7,205,560	1,080,834	15.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		7,455,000	7,455,000	7,212,410	0	0	0	7,212,410	1,087,684	15.1%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3												
	Design	RS&H (note 1)			210,616	0	0	0	210,616	27,734	13.2%	3.2%	0.0%
	Project Management (Inspection)	Jacobs (note 3)			98,594	0	0	0	98,594	0	0.0%	10.0%	15.7%
	Other (In House/Misc)				406,165	0	0	0	406,165	366,759	90.3%		
	Total Project Costs/Budget Approved		2,775,000	2,775,000	715,375	0	0	0	715,375	394,493	55.1%		
6855 21	Main terminal Complex Structural Envelope Restoration												
	Design	Walker (note 7)			189,764	0	0	0	189,764	138,764	73.1%	0.0%	0.0%
	Construction	Bectacon			13,560	0	0	0	13,560	13,560	100.0%		
	Construction	One Source		Resolution No. 2021-135	1,393,686	0	0	0	1,393,686	0	0.0%	23.9%	0.0%
	Other (In House/Misc)				42,891	0	0	0	42,891	42,891	100.0%		
	Total Project Costs/Budget Approved		2,439,000	2,106,900	1,640,001	0	0	0	1,640,001	195,315	11.9%		
6860 21	Airside Guideways & Bridges Rehabilitation												
	Design	RS&H (note 1)			70,453	0	0	0	70,453	49,137	69.7%	12.0%	3.5%
	Design	Walker (note 7)			178,881	0	0	0	178,881	114,094	63.8%	0.0%	0.0%
	Design	Jacobs (note 3)			16,346	0	0	0	16,346	16,346	100.0%	10.0%	15.7%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				43,448	0	0	0	43,448	43,448	100.0%		
	Total Project Costs/Budget Approved		2,102,800	2,497,800	399,128	0	0	0	399,128	223,026	72.1%		
6865 21	Part 129 Airfield Improvements												
	Design	RS&H (note 1)			533,862	0	0	0	533,862	410,026	76.8%	9.4%	10.3%
	Construction	Astra Cons Serv LLC		Resolution No. 2021-109 8/8/2021	3,625,000	0	0	0	3,625,000	0	0.0%	58.4%	0.0%
	Project Management (Inspection)	Jacobs (note 3)			70,937	0	0	0	70,937	0	0.0%	10.0%	15.7%
	Other (In House/Misc)				43,490	0	0	0	43,490	43,490	100.0%		
	Total Project Costs/Budget Approved		4,455,700	4,563,600	4,273,289	0	0	0	4,273,289	453,516	10.6%		
6240 19	Air Cargo Expansion												
	Design	The Middlesex Corporation		Resolution No. 2019-115, 12/6/2018	3,469,950	619,182	170,312	448,870	4,089,131	3,549,200	86.8%	9.7%	8.8%
	Design	Aircraft Service International		MOU signed 8/27/2020	200,000	0	0	0	200,000	163,700	81.9%		
	Design	RS&H (note 1)			68,411	0	0	0	68,411	68,411	100.0%	11.0%	8.6%
	Construction	Aircraft Service International		MOU signed 8/27/2020	2,095,109	0	0	0	2,095,109	598,221	28.6%		
	Project Management (Inspection)	Jacobs (note 3)			61,095	0	0	0	61,095	61,095	100.0%	10.0%	15.7%
	Other (In House/Misc)				295,042	0	0	0	295,042	295,042	100.0%		
	Total Project Costs/Budget Approved		72,283,500	69,901,300	6,191,607	619,182	170,312	448,870	6,810,788	4,737,671	69.6%		
6315 20	Monorail System Decommissioning and Moving Walkway Installation												
	Design	Manhattan		Resolution No. 2020-148, 6/4/20	2,051,369	0	0	0	2,051,369	1,695,140	82.6%	22.7%	14.7%
	Design	RS&H (note 1)			45,968	0	0	0	45,968	45,968	100.0%		
	Design	Walker (note 7)			31,927	0	0	0	31,927	12,451	39.0%		
	Construction	Manhattan		Resolution No. 2021-108 8/5/2021	14,137,731	0	0	0	14,137,731	148,472	1.1%	12.0%	0.0%
	Other (In House/Misc)				212,835	0	0	0	212,835	212,835	100.0%		
	Total Project Costs/Budget Approved		33,530,000	33,530,000	16,531,730	0	0	0	16,531,730	2,150,590	13.0%		
6330 20	North Remain Overnight (RON) Parking Apron												
	Design	Kimley-Horn		Resolution No. 2019-50, 6/6/19	1,618,639	0	0	0	1,618,639	741,949	45.8%	19.9%	16.6%
	Design	RS&H (note 1)			47,800	0	0	0	47,800	47,800	100.0%		
	Construction	GLF		Resolution No. 2019-37, 5/2/2019	0	1,083,080	0	1,083,080	1,083,080	1,071,240	98.9%	11.9%	10.5%
	Other (In House/Misc)				83,046	0	0	0	83,046	83,046	100.0%		
	Total Project Costs/Budget Approved		23,118,800	23,118,800	1,749,485	1,083,080	0	1,083,080	2,932,566	1,944,035	66.6%		
6420 21	Airside A and C Shuttle Car and Control System Replacement												
	Design	Walker			196,645	0	0	0	196,645	152,063	77.3%	92.3%	78.0%
	Construction	Bombardier		Resolution No.2020-246 approve 10/1/2020	13,018,834	0	0	0	13,018,834	7,653,437	58.8%	0.0%	0.0%
	Project Management (Inspection)	Jacobs (note 3)			206,221	0	0	0	206,221	72,594	35.2%	10.0%	15.7%
	Other (In House/Misc)				55,617	0	0	0	55,617	55,617	100.0%		
	Total Project Costs/Budget Approved		13,119,000	13,577,700	13,477,337	0	0	0	13,477,337	7,933,732	58.9%		
6885 17	Airport Security Systems Replacement (ASRR) (TPA)												
	Design	HCBECK		Resolution No. 2017-53, 8/3/2017	894,658	1,437,937	0	1,437,937	2,242,595	2,242,595	100.0%	47.3%	52.7%
	Other (In House/Misc)				135,570	0	0	0	135,570	135,570	100.0%		
	Total Project Costs/Budget Approved		2,785,000	2,785,000	940,228	1,437,937	0	1,437,937	2,378,165	2,378,165	100.0%		
Sub-Total Design Master Plan Projects			\$ 2,785,000	\$ 2,785,000	1	\$ 940,228	\$ 1,437,937	\$ 0	\$ 1,437,937	\$ 2,378,165	\$ 2,378,165	100.0%	
Sub-Total Design Non-Master Plan Projects			\$ 168,984,800	\$ 169,777,000	13	\$ 57,395,483	\$ 1,702,262	\$ 170,312	\$ 1,531,950	\$ 59,097,744	\$ 23,855,119	40.4%	
Total Design			\$ 171,769,800	\$ 172,562,000	14	\$ 58,335,711	\$ 3,140,200	\$ 170,312	\$ 2,969,888	\$ 61,475,909	<		

ACTIVE PROJECTS MAY - JUN 2021													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects Undergoing Construction/Implementation													
5382 16	STSA Development Area Environmental Remediation (TPA)												
	Design	CS&J/Actim (Note 3)	576,048	0	0	0	0	0	576,048	467,168	81.3%		
	Design	Walker Consultants (Note 7)	2,727	0	0	0	0	0	2,727	2,727	100.0%		
	Construction	Cliff Berry	95,626	0	0	0	0	0	95,626	95,626	100.0%		
	Construction	Astra Cons Serv LLC	464,507	13,695	Resolution No. 2016-66, 6/2/2016	-13,695	0	0	470,812	470,812	100.0%	9.1%	12.0%
	Other (In House/Misc)		166,732	0	0	0	0	0	166,732	152,644	91.6%		
	Total Project Costs/Budget Approved		650,000	1,270,000		1,225,640	-13,695	-13,695	0	1,231,945	1,186,977	96.6%	
6615 18	Airside & F Air Handler Replacement (TPA)												
	Design	RS&H (note 1)	213,377	0	0	0	0	0	213,377	194,390	91.1%	4.7%	5.2%
	Construction	Caladesi	485,738	-29,036	Resolution No. 2016-66, 6/2/2016	-29,036	0	0	456,702	456,702	100.0%	11.2%	12.2%
	Construction	Bernhard	1,898,155	0	Resolution No. 2020-306, 12/3/2020	0	0	0	1,898,155	1,862,852	98.1%		
	Other (In House/Misc)		37,902	0	0	0	0	0	37,902	37,902	100.0%		
	Total Project Costs/Budget Approved		1,992,500	2,817,000		2,635,172	-29,036	-29,036	0	2,606,136	2,491,846	95.6%	
9991 14	Checked Baggage System Upgrades and Optimization Construction (TPA)												
	Design	Corgan	4,708,593	0	Resolution No. 2017-40, 6/1/2017	0	0	0	4,708,593	4,085,774	86.8%	8.4%	5.3%
	Design	Jacobs (Note 3)	173,234	0	0	0	0	0	173,234	173,968	99.3%	10.0%	15.7%
	Design	Michael Baker Inc.	14,506	0	0	0	0	0	14,506	14,500	100.0%		
	Design	RS&H (note 1)	126,277	0	0	0	0	0	126,277	73,611	58.3%	36.2%	35.0%
	Design	Skanska	4,219,043	1,477,127	Resolution No. 2014-106, 9/4/2014	0	1,477,127	0	5,696,170	5,696,170	100.0%	12.0%	12.0%
	Design	Walker Consultants (Note 7)	73,070	0	0	0	0	0	73,070	11,373	15.6%	84.0%	84.7%
	Construction	Hensel Phelps	35,268,898	2,152,228	Resolution No. 2018-27, 4/5/18	1,231,235	91,239	37,421,426	32,813,372	87.7%	9.2%	13.7%	
	Project Management	Jacobs (Note 3)	2,241,275	0	0	0	0	0	2,241,275	1,987,031	88.7%	10.0%	15.7%
	Other (In House/Misc)		1,307,935	0	0	0	0	0	1,307,935	1,224,722	93.6%		
	Total Project Costs/Budget Approved		58,000,000	52,559,300		48,112,830	3,629,655	1,231,235	2,398,421	51,762,485	46,056,501	89.0%	
6155 14	Replace Parking Revenue Control System Phase I & II (TPA)												
6156 15	Replace Parking Revenue Control System Phase I & II (TPA)												
	Design (Other)		132,893	0	0	0	0	0	132,893	121,225	92.7%		
	Design-Builder (Part 1)	Manhattan Construction	1,081,342	83,616	Resolution No. 2014-81, 9/4/2014	-8,101	91,716	1,164,958	989,776	85.0%	19.1%	24.0%	
	Design-Builder (Part 2)	Manhattan Construction	2,446,387	9,154,257	Resolution No. 2015-171, 5/7/2015	-565,217	9,719,774	11,600,944	11,150,507	96.1%	11.2%	12.8%	
	Project Management (Inspection)	Jacobs (Note 3)	3,188	0	0	0	0	3,188	3,188	100.0%	10.0%	15.7%	
	Other (In House/Misc)		2,189,118	0	0	0	0	0	2,189,118	2,163,858	98.8%		
	Total Project Costs/Budget Approved		13,885,400	14,916,600		8,850,929	9,238,173	-573,317	9,811,490	15,089,102	14,428,555	95.6%	
6157 16	Replace Parking Revenue Control System (PARCS) Phase 3 (TPA)												
	Design-Builder (Part 1)	Manhattan Construction	309,721	8,101	Resolution No. 2014-91, 9/4/2014	8,101	0	317,822	287,437	90.4%	19.1%	24.0%	
	Design-Builder (Part 2)	Manhattan Construction	4,702,104	1,008,867	08/04/16	1,008,867	0	5,710,971	4,668,737	81.8%	11.2%	12.8%	
	Other (In House/Misc)		536,156	0	0	0	0	536,156	522,823	97.5%			
	Total Project Costs/Budget Approved		4,518,500	5,430,500		4,607,114	1,008,967	1,008,967	0	5,616,081	5,478,998	97.6%	
6165 19	Airfield Maintenance Equipment Storage Building Addition												
	Design	RS&H (note 1)	219,478	0	0	0	0	0	219,478	212,039	96.6%	16.9%	17.5%
	Project Management (Inspection)	Jacobs (Note 3)	129,637	0	0	0	0	0	129,637	129,637	100.0%	10.0%	15.7%
	Construction	EBL	1,273,892	3,952	Resolution No. 2020-13, 3/5/2020	3,952	0	1,277,844	1,174,302	91.9%	29.2%	33.6%	
	Other (In House/Misc)		247,857	0	0	0	0	0	247,857	247,857	100.0%		
	Total Project Costs/Budget Approved		2,043,000	1,968,400		1,880,874	3,952	3,952	0	1,884,826	1,773,846	94.1%	
6495 17	TEA Access Control System Upgrades (TEA)												
	Design	RS&H (note 1)	120,628	0	0	0	0	0	120,628	105,316	87.3%	10.2%	0.0%
	Design	MCBECK	0	21,796	Resolution No. 2017-53, 8/3/2017	21,796	0	21,796	21,796	21,796	100.0%	47.3%	52.7%
	Construction	DBM Construction	826,568	0	Resolution No. 2021-21, 3/4/2021	0	0	826,568	697,252	84.4%	41.8%	41.4%	
	Other (In House/Misc)		118,898	0	0	0	0	118,898	106,300	89.4%			
	Total Project Costs/Budget Approved		771,700	1,204,400		1,066,094	21,796	21,796	0	1,087,890	930,664	85.5%	
6530 18	North Air Cargo Facility Redevelopment (TPA)												
	Design	RS&H (note 1)	235,121	0	0	0	0	0	235,121	136,040	58.7%		
	Design (Other)		1,200	0	0	0	0	0	1,200	1,200	100.0%		
	Construction	Astra Cons Serv LLC	264,095	24,461	08/02/18	24,461	0	288,556	288,556	100.0%	12.2%	12.2%	
	Construction	Skanska	417,798	0	Resolution No. 2015-113, 6/4/2015	0	0	417,798	417,798	100.0%	17.8%	21.2%	
	Other (In House/Misc)		93,031	0	0	0	0	0	93,031	93,031	100.0%		
	Total Project Costs/Budget Approved		8,916,800	1,150,000		1,011,246	24,461	24,461	0	1,035,706	938,629	90.6%	
6535 19	Parkey and Service Road Asphalt Pavement Rehabilitation												
	Design	Cone & Graham, Inc.	422,471	0	Resolution No. 2018-47, 5/3/18	0	0	422,471	422,405	100.0%	12.0%	0.0%	
	Project Management	Jacobs (Note 3)	10,338	0	0	0	0	10,338	10,338	100.0%	10.0%	15.4%	
	Construction	Cone & Graham, Inc.	3,382,548	61,809	Resolution No. 2019-100, 10/3/19	61,809	0	3,444,356	46,161	1.3%	15.4%	14.0%	
	Other (In House/Misc)		1,589	0	0	0	0	1,589	1,589	100.0%			
	Total Project Costs/Budget Approved		4,683,000	4,176,700		3,816,740	61,809	61,809	0	3,878,548	480,286	12.4%	
6595 19	Short Term Parking Garage - Hells Lighting Replacement												
	Design	RS&H (note 1)	87,390	0	0	0	0	0	87,390	87,390	100.0%	8.6%	9.3%
	Project Management	Jacobs (Note 3)	46,087	0	0	0	0	0	46,087	46,087	100.0%	10.0%	15.4%
	Construction (Other)	MCS	153,255	0	Resolution No. 2019-69, 8/1/19	0	0	153,255	0	0.0%	86.0%		
	Other (In House/Misc)		37,120	0	0	0	0	37,120	37,120	100.0%			
	Total Project Costs/Budget Approved		850,800	946,600		323,853	0	0	323,853	170,597	52.7%		
6615 19	Fire Suppression Tank Rehabilitation (TEA)												
	Design	RS&H (note 1)	131,938	0	0	0	0	0	131,938	105,730	80.1%	6.3%	8.0%
	Construction	Johnson-Laux	215,472	0	0	0	0	0	215,472	94,902	44.0%		
	Other (In House/Misc)		149,643	0	0	0	0	0	149,643	149,643	100.0%		
	Total Project Costs/Budget Approved		508,400	519,400		497,053	0	0	497,053	390,275	78.5%		
6650 19	Airport Amenities												
	Design	RS&H	229,741	0	0	0	0	0	229,741	229,741	100.0%	9.1%	9.1%
	Design	Jacobs (Note 3)	603	0	0	0	0	0	603	603	100.0%	10.0%	15.4%
	Project Management (Inspection)	Jacobs (Note 3)	67,896	0	0	0	0	0	67,896	67,896	100.0%	10.0%	15.4%
	Construction	DBM Cons.	1,345,710	-1,274	Resolution No. 2019-134, 12/5/2019	-1,274	0	1,344,436	1,344,436	100.0%	43.7%	39.1%	
	Other (In House/Misc)		156,707	0	0	0	0	156,707	151,931	97.0%			
	Total Project Costs/Budget Approved		1,598,000	1,952,000		1,801,687	-1,274	-1,274	0	1,800,413	1,795,637	99.7%	

ACTIVE PROJECTS MAY - JUN 2021													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/M/BE Target Percent	DBE W/M/BE Percent Achieved to Date
6685 20	Long Term Garage Elevator Rehabilitation												
Design	Duncan Elevator				9,200	0	0	0	9,200	4,400	48.4%		
Construction	Schindler Elevator Corp			Resolution 2019-137, 12/5/2019	4,724,991	0	0	0	4,724,991	3,543,711	75.0%		
Other (In House/Misc)					11,377	0	0	0	11,377	4,100	36.0%		
Total Project Costs/Budget Approved		4,840,000	4,840,000		4,745,528	0	0	0	4,745,528	3,552,243	74.9%		
6710 20	EF90 (Emergency Fuel Shut Off)												
Design	Aircraft Service International			MOU signed 8/27/2020	6,000	0	0	0	6,000	6,000	100.0%		
Construction	Schwimer Elevator				398,351	0	0	0	398,351	296,096	95.7%		
Construction	ACE Safegate				97,916	0	0	0	97,916	97,116	99.2%		
Construction	Aircraft Service International			MOU signed 8/27/2020	544,000	0	0	0	544,000	544,000	100.0%		
Other (In House/Misc)					15,908	0	0	0	15,908	15,908	100.0%		
Total Project Costs/Budget Approved		393,000	1,021,249		972,175	0	0	0	972,175	958,120	98.6%		
7054 12	Airport Support Area Environmental Remediation Phase 6 (TPA)												
Design	CDM (Note 4)				503,203	0	0	0	503,203	503,203	100.0%	20.0%	19.7%
Design	ECT (Note 5)				272,474	0	0	0	272,474	272,474	100.0%	23.0%	27.4%
Design	URS (Note 6)				46,071	0	0	0	46,071	46,071	100.0%	28.1%	31.8%
Design	CB&I /APTIM (Note 3)				1,250,176	0	0	0	1,250,176	1,168,903	93.5%	10.0%	26.0%
Design-Builder	Aecom Technical Svcs			Resolution No. 2011-127, 10/6/2011	2,968,791	-688,775	-688,775	0	2,220,006	2,220,006	100.0%	8.0%	11.1%
Construction (Other)					109,206	0	0	0	109,206	109,432	96.5%		
Other (In House/Misc)					599,803	0	0	0	599,803	599,803	100.0%		
Total Project Costs/Budget Approved		3,000,000	5,000,000		5,688,713	-688,775	-688,775	0	4,999,938	4,914,891	98.3%		
8235 17	Gateway Development Area												
Design	Stantec			Resolution No. 2013-48, 5/2/2013	6,901,821	0	0	0	6,901,821	6,791,747	98.4%	18.2%	18.2%
Design	Jacobs (Note 3)				778,883	0	0	0	778,883	771,292	99.0%	10.0%	15.7%
Design	RS&H (note 1)				99,828	0	0	0	99,828	85,990	86.1%	10.0%	9.8%
Design (Other)					113,211	0	0	0	113,211	91,448	80.8%		
Construction	Hensel Phelps			Resolution No. 2018-117, 12/6/2018	66,016,000	-3,671,422	-3,671,422	0	62,344,578	62,284,273	99.9%	14.6%	18.9%
Construction (DDP)					1,881,586	0	0	0	1,881,586	1,874,586	99.6%		
Project Management (Inspection)	Jacobs (Note 3)				2,608,823	0	0	0	2,608,823	2,607,553	100.0%	10.0%	15.7%
Other (In House/Misc)					5,687,834	0	0	0	5,687,834	5,292,567	93.1%		
Total Project Costs/Budget Approved		79,269,000	81,937,120		84,087,985	-3,671,422	-3,671,422	0	80,416,563	79,799,454	99.2%		
8236 17	STA Office Complex												
Design	DPK			Resolution No. 2019-114, 11/7/2019	3,482,803	161,368	161,368	0	3,644,171	3,406,320	93.5%	22.3%	25.7%
Design	Hensel Phelps			Resolution No. 2018-57, 6/7/2018	0	806,497	0	806,497	806,497	787,932	97.7%	16.8%	18.2%
Design	Jacobs (Note 3)				744,097	0	0	0	744,097	563,716	75.8%	10.0%	15.7%
Design	RS&H (note 1)				1,707	0	0	0	1,707	1,707	100.0%		
Design	Stantec			Resolution No. 2013-48, 5/2/2013	710,628	0	0	0	710,628	700,336	98.6%	14.0%	16.1%
Construction	Hensel Phelps			Resolution No. 2020-159, 8/9/2020	5,659,911	-599,280	-599,280	0	5,060,631	3,270,691	64.6%	8.6%	18.1%
Construction	DPK			Resolution No. 2021-18, 9/4/2021	34,385,266	-7,643,643	-7,643,643	0	26,741,623	5,790,510	21.7%	10.6%	2.6%
Construction	MWobahn			Resolution No. 2018-122, 12/6/18	0	814,304	0	814,304	814,304	0	0.0%		
Construction (DDP)					7,495,411	0	0	0	7,495,411	1,206,528	16.1%		
Project Management (Inspection)	Jacobs (Note 3)				691,352	0	0	0	691,352	347,121	50.2%	10.0%	15.7%
Other (In House/Misc)					3,946,446	0	0	0	3,946,446	1,910,410	48.4%		
Total Project Costs/Budget Approved		42,500,000	42,381,641		57,117,621	-6,460,754	-6,081,555	1,620,801	50,656,867	17,985,210	35.3%		
8239 18	Main Terminal Curbside Expansion (TPA)												
Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	17,864,516	4,010,476	0	4,010,476	21,875,051	21,855,911	99.9%	16.8%	16.2%
Design	Jacobs (Note 3)				1,758,375	0	0	0	1,758,375	1,565,993	89.1%	10.0%	15.7%
Design	RS&H (note 1)				172,910	0	0	0	172,910	144,383	83.5%	10.0%	9.8%
Design	Stantec			Resolution No. 2013-48, 5/2/2013	324,722	0	0	0	324,722	324,722	100.0%	15.3%	10.9%
Design (Other)					82,457	0	0	0	82,457	82,457	100.0%		
Construction	Hensel Phelps			Resolution No. 2020-159, 8/9/2020	85,453,499	-9,500,627	-9,500,627	0	75,952,869	61,346,560	80.8%	8.6%	18.1%
Construction	Johnson Lauw Co.			06/02/18	711,276	0	0	0	711,276	711,276	100.0%	10.0%	41.7%
Construction (Other)					6,618,076	0	0	0	6,618,076	6,154,094	93.0%	10.0%	15.7%
Project Management (Inspection)	Jacobs (Note 3)				2,193,617	0	0	0	2,193,617	1,852,386	84.4%	10.0%	15.7%
Other (In House/Misc)					3,955,526	0	0	0	3,955,526	3,993,241	78.6%		
Total Project Costs/Budget Approved		183,829,000	186,581,207		118,695,030	-5,490,152	-5,500,627	4,010,476	113,204,878	96,841,023	85.5%		
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement - Demolish Administration Building (TPA)												
Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	6,865,394	0	0	0	6,865,394	6,860,393	99.9%	16.8%	16.2%
Design	Jacobs (Note 3)				1,395,629	0	0	0	1,395,629	1,175,644	84.3%	10.0%	15.4%
Design	RS&H (note 1)				1,742	0	0	0	1,742	1,742	100.0%		
Construction	Hensel Phelps			Resolution No. 2020-159, 8/9/2020	80,689,511	-13,791,010	-13,791,010	0	66,898,521	52,836,133	79.0%	8.6%	18.1%
Construction (DDP)					12,639,993	0	0	0	12,639,993	11,922,230	94.3%	10.0%	15.4%
Project Management (Inspection)	Jacobs (Note 3)				2,780,745	0	0	0	2,780,745	2,280,674	82.0%	10.0%	15.4%
Other (In House/Misc)					4,910,569	0	0	0	4,910,569	2,145,712	43.7%		
Total Project Costs/Budget Approved		119,896,000	108,591,472		109,283,603	-13,791,010	-13,791,010	0	95,492,593	77,220,528	80.9%		
8235 18	Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit (TPA)												
Design	Cone & Graham			Resolution No. 2018-47, 5/3/18	4,303,085	0	0	0	4,303,085	4,302,811	100.0%	13.9%	19.8%
Design	Jacobs (Note 3)				825,221	0	0	0	825,221	771,402	93.5%	10.0%	15.4%
Design	RS&H (note 1)				71,383	0	0	0	71,383	66,975	92.4%	10.0%	9.8%
Design (Other)					28,427	0	0	0	28,427	28,427	100.0%		
Construction	Cone & Graham			Resolution No. 2019-100, 10/2/19	34,771,432	-2,287,461	-2,287,461	0	32,483,971	27,123,055	83.5%	15.4%	14.0%
Construction (Other)					933,187	0	0	0	933,187	809,223	86.7%		
Project Management (Inspection)	Jacobs (Note 3)				2,042,633	0	0	0	2,042,633	1,518,929	74.4%	10.0%	15.4%
Other (In House/Misc)					495,200	0	0	0	495,200	446,773	92.5%		
Total Project Costs/Budget Approved		49,821,000	47,279,712		49,674,608	-2,287,461	-2,287,461	0	47,387,147	35,246,596	85.2%		
8300 20	Alside A, C, and F Restroom Renovations												
Design	Jacobs (Note 3)				13,413	0	0	0	13,413	13,413	100.0%	10.0%	15.4%
Design	RS&H (note 1)				82,035	0	0	0	82,035	82,035	100.0%	7.0%	11.2%
Design	HCBECK			Resolution No. 2020-02, 2/6/2020	2,125,834	448,100	0	448,100	2,573,934	1,993,989	77.5%	35.1%	35.2%
Construction	HCBECK			Resolution No. 2020-263, 10/01/2020	3,748,139	6,538,280	-439,810	6,998,009	10,306,619	4,269,808	41.4%	23.2%	22.3%
Construction (DDP)					434,420	0	0	0	434,420	310,256	71.4%		
Project Management (Inspection)	Jacobs (Note 3)				65,136	0	0	0	65,136	65,136	100.0%	10.0%	15.4%
Other (In House/Misc)					661,766	0	0	0	661,766	504,224	76.2%		
Total Project Costs/Budget Approved		21,386,000	15,647,500		7,110,942	7,006,380	-439,810	7,446,190	14,117,322	7,238,862	51.3%		
8405 20	Alside A Boarding Bridge, PCA AHU and GU Replacement												
Design	Manhattan			Resolution No. 2020-160, 8/16/20	1,537,137	0	0	0	1,537,137	1,020,718	66.4%	21.8%	17.7%
Design	RS&H (note 1)				9,959	0	0	0	9,959	9,959	100.0%		
Construction	Manhattan			Resolution No. 2021-26, 4/01/21	20,052,119	-10,604,361	-10,604,361	0	9,447,758	530,096	5.6%	4.8%	0.0%
Construction (DDP)					10,002,878	0	0	0	10,002,878	130,456	1.3%		
Other (In House/Misc)					194,734	0	0	0	194,734	194,734	100.0%		
Total Project Costs/Budget Approved		25,587,600	22,645,500										

ACTIVE PROJECTS MAY - JUN 2021													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
9705 19	Purchase Additional SkyConnect Trains												
	Lea + Elliott			Resolution No. 2016-98, 11/3/16	455,107	0	0	0	455,107	310,266	68.2%		
	Mitsubishi			Resolution No. 2018-122, 12/6/18	12,514,000	168,000	168,000	0	12,682,000	12,675,838	99.9%		
	Other (in House/Misc)				8,167	0	0	0	8,167	8,167	100.0%		
	Total Project Costs/Budget Approved	13,000,000	13,168,000		12,967,274	168,000	168,000	0	13,135,274	12,994,271	98.9%		
	Sub-Total Construction Master Plan Projects	\$ 533,315,000	\$ 519,830,452		6	\$ 460,991,696	\$ (28,071,143)	\$ (36,100,840)	\$ 8,029,697	\$ 432,920,553	\$ 353,169,311	81.6%	
	Sub-Total Construction Non-Master Plan Projects	\$ 108,596,700	\$ 98,274,349		17	\$ 88,117,860	\$ 6,196,395.82	\$ (11,083,080.74)	\$ 17,279,476.56	\$ 94,314,256	\$ 61,572,677	65.3%	
	Total Construction	\$ 641,909,700	\$ 617,704,801		23	\$ 549,109,557	\$ (21,874,747.19)	\$ (47,183,920.90)	\$ 25,309,173.71	\$ 527,234,809	\$ 414,741,988	78.7%	
	Total - Projects in process Master Plan Projects	\$ 536,100,000	\$ 522,215,452		7	\$ 461,931,924	\$ (26,633,206)	\$ (36,100,840)	\$ 9,467,634	\$ 435,298,718	\$ 355,547,476	81.7%	
	Total - Projects in process Non-Master Plan Projects	\$ 292,900,000	\$ 284,543,949		41	\$ 155,853,311	\$ 7,898,658	\$ (10,912,769)	\$ 18,811,427	\$ 163,751,969	\$ 90,750,075	55.4%	
	Grand Total	\$ 829,000,000	\$ 806,759,401		48	\$ 617,785,235	\$ (18,734,548)	\$ (47,013,609)	\$ 28,279,061	\$ 599,050,687	\$ 446,297,551	74.5%	

PROJECTS SUBSTANTIALLY COMPLETE 2021 through AUG																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/Agmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																

PROJECTS SUBSTANTIALLY COMPLETE 2021 through AUG																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
6580 19	Rehabilitate and Enhance Airfield Lighting															
	Design	RS&H (note 1)				169,641	0	0	0	169,641	161,015					
	Project Management (Inspection)	Jacobs (Note 3)				104,094	0	0	0	104,094	67,518				5.6%	3.7%
	Construction	HL Pruitt Corp.			08/01/19	656,894	195,658	0	195,658	852,552	834,567				8.8%	8.8%
	Other (In House/Misc)					122,977	0	0	0	122,977	122,977					
	Total Project Costs/Budget Approved		3/31/2020	1,133,500	1,416,600	1,053,606	195,658	0	195,658	1,249,264	1,186,077	40,363	1,226,440	13.4%		
6590 19	Short Term Parking Garage - Level 9 & Tug Tunnels Rehabilitation															
	Design	Walker Consultants (Note 7)				155,886	0	0	0	155,886	155,886					
	Construction	Concrete Protection			02/06/20	1,524,064	-1,170	-1,170	0	1,522,894	1,522,894				14.0%	14.0%
	Project Management (Inspection)	Jacobs (Note 3)				205,601	0	0	0	205,601	205,601				0.0%	0.0%
	Other (In House/Misc)					77,565	0	0	0	77,565	77,565					
	Total Project Costs/Budget Approved		12/16/2020	2,480,900	1,961,946	1,963,116	-1,170	-1,170	0	1,961,946	1,961,946	11,754	1,973,700	-0.6%		
6635 19	General Aviation Maintenance Facility Rehabilitation (PCA, TEA, POK)															
	Design	RS&H (note 1)				148,724	0	0	0	148,724	129,247				9.5%	11.2%
	Project Management	Jacobs (Note 3)				59,526	0	0	0	59,526	59,526					
	Construction	Reno			03/05/20	771,102	42,051	42,051	0	813,153	813,153				14.3%	16.3%
	Other (In House/Misc)					184,312	0	0	0	184,312	182,997					
	Total Project Costs/Budget Approved		1/12/2021	900,000	1,246,800	1,163,664	42,051	42,051	0	1,205,714	1,184,922	-6,645	1,180,277	5.3%		
6645 19	Hangar 4000/E Rehabilitation (POK)															
	Design	RS&H (note 1)				107,981	0	0	0	107,981	104,846				9.3%	9.5%
	Construction	Odyssey Global			05/07/20	699,000	-14,261	-14,261	0	684,739	684,739				26.3%	75.5%
	Other (In House/Misc)					84,118	0	0	0	84,118	84,118					
	Total Project Costs/Budget Approved		11/20/2020	807,400	949,800	891,099	-14,261	-14,261	0	876,838	873,703	7,497	881,200	7.2%		
6705 20	ARFF 1988 T1500 Vehicle Replacement															
	Design					0	0	0	0	0	0					
	Construction	Oshkosh Corporation				993,973	0	0	0	993,973	993,973					
	Other (In House/Misc)					0	0	0	0	0	0					
	Total Project Costs/Budget Approved		11/16/2020	1,100,000	993,973	993,973	0	0	0	993,973	993,973	0	993,973	0.0%		
8100 14	Main Terminal Airport Concessions Redevelopment Program (TPA)															
	Design	Jacobs (Note 3)				1,339,682	0	0	0	1,339,682	1,339,682					
	Design	RS&H (note 1)				702,885	0	0	0	702,885	512,636				25.8%	30.5%
	Design	Bombardier			07/10/14	406,314	0	0	0	406,314	406,314					
	Design (Other)					165,438	0	0	0	165,438	152,438					
	Design-Builder (Design Part 1&2)	Skanska			04/03/14	8,717,578	2,019,524	1,324,480	695,044	10,737,102	10,737,102				17.9%	21.2%
	Design-Builder (Construction)	Skanska			06/04/15	28,007,331	85,175,723	406,485	84,769,238	113,183,054	113,183,054				17.9%	21.2%
	Construction	Johnson Laux			08/02/18	853,580	0	0	0	853,580	835,664					
	Construction (ODP & Other)					5,623,729	0	0	0	5,623,729	5,598,090					
	Project Management (Inspection)	Jacobs (Note 3)				5,834,310	0	0	0	5,834,310	5,834,310					
	Other (In House/Misc)					14,950,748	0	0	0	14,950,748	14,091,419					
	Total Project Costs/Budget Approved		10/15/2018	122,500,000	131,303,410	66,601,595	87,195,247	1,730,966	85,464,282	153,796,842	152,690,709	3,969,078	156,659,787	-19.3%		
6545 19	Alrside F Roof Replacement - Design															
	Design-Builder (Design Part 1&2)	HCBECK			11/01/18	2,237,288	-195,402	-195,402	0	2,041,886	2,041,886				14.9%	12.0%
	Design (Other)	RS&H (note 1)				12,382	0	0	0	12,382	12,382					
	Design	Jacobs (Note 3)				147,909	0	0	0	147,909	147,909					
	Design-Builder (Construction)	HCBECK			10/03/19	14,152,578	-2,139,028	-2,139,028	0	12,013,550	12,013,550				16.5%	21.0%
	Construction (Other)					1,198,045	0	0	0	1,198,045	1,198,045					
	Project Management (Inspection)	Jacobs (Note 3)				1,652	0	0	0	1,652	1,652					
	Other (In House/Misc)					610,286	0	0	0	610,286	610,286					
	Total Project Costs/Budget Approved		4/30/2021	19,525,400	18,442,100	18,360,140	-2,334,430	-2,334,430	0	16,025,710	16,025,710	231,090	16,256,800	11.8%		
8320 19	Security System Replacement (Construction)															
	Design	RS&H (note 1)				77,608	0	0	0	77,608	7,733					
	Design-Builder (Design Part 1&2)	HCBeck			08/01/19	733,971	0	0	0	733,971	693,475				47.3%	59.8%
	Design-Builder (Construction)	HCBeck			08/01/19	10,478,618	-1,123,822	-1,123,822	0	9,354,796	9,149,410				12.3%	13.8%
	Project Management	Jacobs (Note 3)				3,652	0	0	0	3,652	3,652					
	Other (In House/Misc)					3,709,856	0	0	0	3,709,856	3,247,658					
	Total Project Costs/Budget Approved		3/5/2021	15,903,300	15,903,300	15,003,704	-1,123,822	-1,123,822	0	13,879,883	13,101,927	656,753	13,758,680	13.5%		
6700 20	Runway 5-23 and Connector Taxiways Rehabilitation															
	Design	AVCON			10/03/19	846,804	0	0	0	846,804	840,873				23.2%	23.2%
	Design	RS&H				13,932	0	0	0	13,932	13,932					
	Construction	CW Roberts Contracting			08/06/20	5,902,073	-103,182	-103,182	0	5,798,890	5,446,995				11.0%	10.4%
	Project Management (Inspection)	Jacobs (Note 3)				48,301	0	0	0	48,301	48,301					
	Other (In House/Misc)					744,345	0	0	0	744,345	744,345					
	Total Project Costs/Budget Approved		5/1/2021	9,208,200	7,902,700	7,555,455	-103,182	-103,182	0	7,452,273	7,094,446	505,554	7,600,000	3.8%		
6735 20	Oracle Enterprise Business Solution Upgrade															
	Design	Mirage Software				2,520,120	0	0	0	2,520,120	2,520,120					
	Construction	Mirage Software				434,064	0	0	0	434,064	434,064					
	Construction	Oracle America				139,500	0	0	0	139,500	139,500					
	Construction	Qsoftware				68,500	0	0	0	68,500	68,500					
	Construction (Other)					36,871	0	0	0	36,871	36,871					
	Other (In House/Misc)					193,447	0	0	0	193,447	193,447					
	Total Project Costs/Budget Approved		7/14/2021	2,900,000	3,393,000	3,392,502	0	0	0	3,392,502	3,392,502	0	3,392,502	0.0%		
6475 19	Main Terminal Ticket Level Interior Refurbishment															
	Design	RS&H (note 1)				299,625	0	0	0	299,625	299,625				4.7%	3.6%

PROJECTS SUBSTANTIALLY COMPLETE 2021 through AUG																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
Project Management (Inspection)	Jacobs (Note 3)					1,298	0	0	0	1,298	1,298					
Design	DPR				07/14/19	538,807	0	0	0	538,807	538,807				12.5%	17.2%
Construction	DPR				12/05/19	5,883,399	-1,298,217	-1,298,217	0	4,585,182	4,320,289				19.7%	29.7%
Construction (Other)						384,875	0	0	0	384,875	384,875					
Other (In House/Misc)						434,151	0	0	0	434,151	434,151					
Total Project Costs/Budget Approved			11/16/2020	6,570,000		8,270,000	7,542,156	-1,298,217	-1,298,217	0	6,243,939	5,989,046	329,654	6,318,700	23.0%	
6665 19	Baggage Claim Walls Technology															
Design	Corbin					18,252	0	0	0	18,252	18,252					
Construction	Audio Visual Innovations					1,432,345	0	0	0	1,432,345	1,432,345					
Construction	BPG Staging Services					9,370	0	0	0	9,370	9,370					
Construction	Presidio Networked					32,648	0	0	0	32,648	32,648					
Other (In House/Misc)						6,940	0	0	0	6,940	6,940					
Total Project Costs/Budget Approved			5/31/2021	800,000		1,500,000	1,499,555	0	0	0	1,499,555	1,499,555	0	1,499,555	0.0%	
8825 18	New Taxiway A and Bridge (TPA)															
Design	RS&H (note 1)					20,015	0	0	0	20,015	20,015					
Design	Jacobs (Note 3)					425,109	0	0	0	425,109	410,397					
Design / Inspection	AECOM				02/01/18	5,984,696	0	0	0	5,984,696	5,892,795				32.6%	37.6%
Construction	GLF				05/02/19	43,678,939	-6,779,827	-6,779,827	0	36,899,111	36,775,649				11.1%	11.4%
Construction (Other)						5,238,778	0	0	0	5,238,778	5,075,175					
Project Management (Inspection)	Jacobs (Note 3)					1,921,838	0	0	0	1,921,838	1,750,031					
Other (In House/Misc)						194,288	0	0	0	194,288	192,720					
Total Project Costs/Budget Approved			5/21/2021	57,840,000		53,725,783	57,463,664	-6,779,827	-6,779,827	0	50,683,837	50,116,782	757,001	50,873,783	5.3%	
8310 19	Main Terminal Drive Lanes Ceiling Replacement															
Design	Hensel Phelps				06/07/18	522,561	0	0	0	522,561	513,165					
Design	Jacobs (Note 3)					1,853	0	0	0	1,853	1,853					
Design	Walker Consultants (Note 7)					2,154	0	0	0	2,154	2,154					
Construction	Hensel Phelps				08/09/20	10,099,289	-3,000,000	-3,000,000	0	7,099,289	6,811,233					
Construction (Other)						2,579,852	0	0	0	2,579,852	2,545,946					
Project Management (Inspection)	Jacobs (Note 3)					305,545	0	0	0	305,545	177,334					
Other (In House/Misc)						332,532	0	0	0	332,532	327,201					
Total Project Costs/Budget Approved			7/30/2021	11,346,300		11,757,900	13,843,786	-3,000,000	-3,000,000	0	10,843,786	10,378,887	1,379,013	11,757,900	0.0%	
Sub-Total Substantially Complete Master Plan Projects				\$ 199,865,400	\$ 203,471,293	\$ -	\$ 142,425,399	\$ 78,080,990	\$ (7,383,292)	\$ 85,464,282	\$ 220,506,389	\$ 218,833,201	\$ 4,957,170	\$ 223,790,370	-10%	
Sub-Total Substantially Complete Non-Master Plan Projects				\$ 53,149,600	\$ 55,296,019	\$ -	\$ 54,902,615	\$ (5,302,943)	\$ (5,498,601)	\$ 195,658	\$ 49,599,672	\$ 47,656,982	\$ 2,925,945	\$ 50,582,927	\$ 1	
Total Substantially Complete				\$ 253,015,000	\$ 258,767,312	\$ -	\$ 197,328,015	\$ 72,778,047	\$ (12,881,892)	\$ 85,659,940	\$ 270,106,062	\$ 266,490,183	\$ 7,883,114	\$ 274,373,297	-6%	

- (1) RS&H Inc. Consulting Agreement started on 11/5/16, with an overall D/W/MBE target of 10%. JUN 2021 reported achievement on completed projects and projects in process of 9.6% and 10.3%, respectively, with an overall achievement of 9.8%. A new contract was executed on 6/4/2020 with an with an overall D/W/MBE target of 12%. JUN 2021 reported achievement on completed projects and p
- (2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. AUG 2021 reported achievement on completed projects and projects in process is 14.9% and 16.3%, respectively, with an overall achievement of 15.7%.
- (3) CB&I/APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. AUG 2021 reported achievement on completed projects and projects in process is 22.6% and 27.2%, respectively, with an overall achievement of 26.1%.
- (4) CDM Engineering Services Agreement (Drew Park) started on 10/1/1993 and ended on 12/31/15 with an overall D/W/MBE target of 20%. Final reported overall achievement is 19.7%.
- (5) ECT Engineering Services Agreement (Drew Park) started on 10/1/1993, with an overall D/W/MBE target of 23% and ended on 12/31/15. Final reported overall achievement is 27.4%.
- (6) URS Corp Southern Consulting Agreement started on 10/7/10, ended on 9/30/13 with an overall D/W/MBE target of 10%. Final reported overall achievement is 10.5%
- (7) Walker Consulting Agreement started on 7/2/2015, with an overall D/W/MBE target of 10%. AUG 2020 reported achievement on completed projects and projects in process is 6.8% and 7.1%, respectively, with an overall achievement of 7.0%. A new contract was executed 8/6/2020 with an overall D/W/MBE target of 5%. AUG 2021 reported overall achievement is 25.9%
- (8) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. AUG 2021 reported overall achievement is 0%

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2021							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$16,660,000	\$0	\$7,125,380	\$9,534,620	\$0	\$0	\$0
Main Terminal Elevator Modernization	\$7,455,000		\$3,182,750		\$4,272,250		
Employee Bus Replacement	\$5,492,000	\$0			\$5,492,000		
Part 139 Airfield Improvements	\$4,455,700				\$4,455,700		
Structural and Pavement Rehabilitation	\$2,792,900		\$931,500		\$1,861,400		
Common/Shared Use Passenger Processing System - Ph 3	\$2,775,000		\$852,000		\$1,923,000		
Main Terminal Complex Structural Envelope Restoration	\$2,439,000				\$2,439,000		
Short Term Parking Garage Rehab, Tug Tunnels and Quad Decks Rehabilitation	\$2,223,400				\$2,223,400		
Airside Guideways & Bridge Repairs	\$2,102,800				\$2,102,800		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Baggage Belt LCD Signage Replacement with LED	\$1,200,000				\$1,200,000		
Wildlife Assessment	\$639,300				\$639,300		
Maintenance and Tenant Contingency	\$372,800				\$372,800		
TPA Real Estate Development - Ph 1	\$250,000			\$250,000	\$0		
Airside C Airline and TSA Space Rehabilitation	\$200,000				\$200,000		
Fiscal Year 2021	\$50,557,900	\$0	\$12,091,630	\$9,784,620	\$28,681,650	\$0	\$0

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2022							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$33,000,000			\$33,000,000			
Main Terminal AS-D Shuttle Station	\$25,000,000			\$25,000,000			
Baggage Claim Level Ceiling Replacement	\$23,299,700			\$23,299,700			
Replace Airfield Perimeter Fence	\$7,532,223	\$4,000,000			\$3,532,223		
GA Hangar Rehabilitation: Hangar Rehabs:6800/S & Shade Hangar 4200/F-TPF; Shade Hangar 3200/F- PCA; Hangar 5300/N & Bulk Hangars 3700/A & 3800/B - VDF	\$3,221,699		\$600,000		\$2,621,699		
Tampa International Airport Master Plan Update	\$3,100,000		\$0		\$3,100,000		
Airfield Slab Replacement	\$3,000,000	\$0	\$1,500,000		\$1,500,000		
FedEx Roof and Structure Rehabilitation	\$2,700,000				\$2,700,000		
LTPG Level 6 & Stairway/Elevators Cores	\$2,695,000				\$2,695,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 3	\$2,000,000		\$852,000		\$1,148,000		
CCTV Server and Storage Refresh	\$1,713,700		\$856,850		\$856,850		
Lightning Warning System Replacement	\$1,500,000				\$1,500,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Replace ARFF Vehicle (ARFF 8 T-3000 1996)	\$1,160,200				\$1,160,200		
Repaint Airside E Shuttle Superstructure	\$1,105,900				\$1,105,900		
Chiller System Replacement - (VDF)	\$505,200		\$0		\$505,200		
GA Hangar Rehabs - 500/B & 2600/I (PCM); 4700/3 & 1900/13 (VDF)	\$448,000		\$0		\$448,000		
Admin Bldg 2800 Rehabilitation (TPF)	\$430,000				\$430,000		
Maintenance and tenant contingency	\$382,900				\$382,900		
East & West Vault Emergency Generators & Switch Replacement	\$372,800				\$372,800		
Landside Airline Space Rehabilitation	\$298,650				\$298,650		
LTPG Elevator Room Air Conditioning Replacement	\$242,400				\$242,400		
Fiscal Year 2022	\$115,208,372	\$4,000,000	\$3,808,850	\$81,299,700	\$26,099,822	\$0	\$0

Tampa International Airport & General Aviation Airports Capital Improvement Program - 2023							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Main Terminal LED Technology Refresh	\$5,135,000				\$5,135,000		
Overlay Taxiway F, Apron C and other Pavements - (VDF)	\$4,708,600	\$0	\$0		\$4,708,600		
Overlay Runway 10/28 (East of RW 1R/19L)	\$4,201,300	\$0	\$1,349,920		\$2,851,380		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,360,000		\$0		\$3,360,000		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,358,300		\$0		\$3,358,300		
Taxiway E Rehabilitation (VDF)	\$3,252,300	\$1,651,100	\$0	\$0	\$1,601,200		
Baggage handling systems servers upgrade/enhancement	\$3,000,000		\$1,089,150		\$1,910,850		
Runway 1R/19L & Taxiway Slab Rehabilitation and Replacement	\$3,000,000				\$3,000,000		
STPG Level 6 & Helixes	\$2,231,800		\$500,000		\$1,731,800		
Structural and pavement rehabilitation	\$1,964,900		\$982,400		\$982,500		
Shooter Detection System	\$1,705,500				\$1,705,500		
East Airfield Service Road Rehabilitation	\$1,642,000				\$1,642,000		
Airfield Drainage Rehabilitation	\$1,542,554	\$0	\$187,700		\$1,354,854		
Part 150 Noise Study (follow-on to FY19 project)	\$1,540,500				\$1,540,500		
CCTV Enhancement/Replacement	\$1,540,500		\$750,000		\$790,500		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Walter Corporate Hangar Rehabilitation	\$1,495,600				\$1,495,600		
Vandenberg Airport Road Rehabilitation - VDF	\$1,316,830				\$1,316,830		
LTPG Levels 1-4	\$1,269,900		\$350,000		\$919,900		
Replace ARFF Vehicle (ARFF 4 Striker 1500 2006)	\$1,191,500				\$1,191,500		
Runway 18/36 Lighting Circuits Rehabilitation; REILS & PAPI's (VDF)	\$1,180,000		\$590,000		\$590,000		
Ramp FedEx / Emory and Taxiway K concrete joint and slab rehabilitation	\$1,108,215		\$485,000		\$623,215		
LTPG Switchgear Replacement	\$995,500				\$995,500		
Ramp Red (Pemco) concrete joint and slab rehabilitation	\$799,743		\$350,000		\$449,743		
Airside Agati Seating	\$783,200				\$783,200		
Ramp Blue (Pemco) concrete joint and slab rehabilitation	\$754,043		\$330,000		\$424,043		
Self Service Bag Drop	\$590,000				\$0	\$590,000	
Landside building control system retrofit	\$564,300		\$282,150		\$282,150		
Taxiway J east of runway 19L concrete joint and slab rehabilitation	\$466,707		\$233,353		\$233,354		
Terminal 3000 and administration 2800 buildings rehabilitation (TPF)	\$423,200				\$423,200		
Replace Automatic Doors in Main Terminal	\$372,800				\$372,800		
Baggage System PLC Replacement	\$348,700				\$348,700		
Airside E roof rehabilitation	\$348,500		\$174,250		\$174,250		
Airside F bag sort roof rehabilitation	\$348,500				\$348,500		
Way Finding Touch Screen Replacement	\$270,820				\$270,820		
Airside F airline and TSA space rehabilitation	\$251,350				\$251,350		
Terminal Parking Toll Plaza Chillers Replacement	\$238,600				\$238,600		
DeBartelo Corporate Hangar Refurbishment	\$114,900				\$114,900		
EG roof rehabilitation	\$108,900				\$108,900		
Subtotal Priority 1	\$59,025,062	\$1,651,100	\$7,653,923	\$0	\$49,130,039	\$590,000	\$0
Priority 2 or 3 Projects					-		
PARCS Equipment Replacement	5,272,945				5,272,945		
Subtotal Priority 2	5,272,945	-	-	-	5,272,945	-	-
Fiscal 2023	\$64,298,007	\$1,651,100	\$7,653,923	\$0	\$54,402,984	\$590,000	\$0

Tampa International Airport & General Aviation Airports Capital Improvement Program - FY 2024							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Checked Baggage System Relocation & Upgrade (West)	\$60,002,532		\$6,000,000	\$42,001,772	\$0		\$12,000,760
TPA Real Estate Development - Ph 2	\$7,100,000			\$7,100,000			
New Terminal Building (TPF)	\$5,273,700				\$5,273,700		
Landside and Airside E Baggage Handling System Pushers Replacement	\$3,532,800		\$1,000,000		\$2,532,800		
Taxiways A,C, D, J, V and W asphalt shoulder rehabilitation	\$2,847,900	\$2,135,900	\$356,000		\$356,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 4	\$2,000,000		\$1,000,000		\$1,000,000		
Airside E interior finishes refurbishment	\$1,991,700				\$1,991,700		
Runway & taxiway edge lighting replacement(TPF)	\$1,664,000		\$832,000		\$832,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
EG Lots Pavement Rehabilitation	\$1,420,000		\$710,000		\$710,000		
Replace Traffic Coating on Curbside Drives	\$1,345,000				\$1,345,000		
Taxiway B concrete joint and slab rehabilitation	\$1,230,000	\$922,500	\$153,700		\$153,800		
RPZ and Approach Areas-Aerials & Tree Trimming (All Airports)	\$812,400		\$407,600		\$404,800		
Perimeter Service Roads Rehabilitation (VDF)	\$737,400				\$737,400		
Hangar 6600/E Rehabilitation (TPF)	\$703,500				\$703,500		
Hangar 4600/H Rehabilitation (TPF)	\$650,000				\$650,000		
LTPG Level X Rehab	\$550,600		\$275,300		\$275,300		
Cargo/GSE ramp concrete joint & slab rehabilitation	\$468,000		\$234,000		\$234,000		
Maintenance and tenant contingency	\$403,800				\$403,800		
Airside F emergency generator replacement	\$396,200				\$396,200		
Operations Interactive Employee Training System Replacement	\$378,800				\$378,800		
Airside A sort building roof rehabilitation	\$306,700		\$153,350		\$153,350		
Airside A airline and TSA space rehabilitation	\$262,800				\$262,800		
Terminal Building Rehab (PCM)	\$255,900		\$204,720		\$51,180		
Perimeter Fence Rehab - (VDF)	\$242,400				\$242,400		
Airside E Passenger Boarding Bridges Painting	\$232,000				\$232,000		
GA Hangar Rehabilitation - Bulk Hangar 3400/C (TPF) & 4800/C (VDF)	\$205,400				\$205,400		
Seal coat West Apron, Access Road & Parking Lot - (PCM)	\$197,200				\$197,200		
GA Hangar Rehabilitation (3600/D & 3000/G (PCM) & 1800/14 (VDF)	\$185,000				\$185,000		
EG A/C replacement	\$134,200				\$134,200		
Runway 36 PAPI lights replacement (TPF)	\$115,500		\$92,400		\$23,100		
Fiscal Year 2024	\$97,145,432	\$3,058,400	\$11,419,070	\$49,101,772	\$21,565,430	\$0	\$12,000,760

Tampa International Airport & General Aviation Airports Capital Improvement Program - FY 2025							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside D Development	\$787,923,140	\$0	\$150,000,000	\$637,923,140	\$0	\$0	\$0
Airside E Shuttle Cars, Running Surface, Power and Signal Rail Replacement	\$22,801,500		\$4,000,000	\$18,801,500	\$0		\$0
Airside A Roof Rehabilitation	\$13,581,944		\$2,300,000		\$11,281,944		
Authority Warehouse Expansion	\$8,010,000				\$8,010,000		
TW A & V and ramps A, B, C, & E Concrete Pavement Rehabilitation	\$6,500,000	\$0	\$702,800	\$0	\$5,797,200		
Improve Infrastructure for Drew Park Area	\$4,000,000			\$4,000,000			
Garage Rehab/Repairs (ST/LT/Econ & ConRAC)	\$3,872,400				\$3,872,400		
Airfield Slab Replacement	\$3,250,000	\$0	\$1,500,000		\$1,750,000		
Airside A baggage system sort devices and pushers replacement	\$2,940,800		(\$910,000)		\$3,850,800		
Airside C interior finishes refurbishment	\$2,100,125				\$2,100,125		
Structural and pavement rehabilitation	\$2,072,400		\$1,036,200		\$1,036,200		
FY ITS Commodity Purchases	\$1,800,000				\$1,800,000		
Airside A interior finishes refurbishment	\$1,615,000				\$1,615,000		
Airside F bag sort devices and pushers replacement	\$1,470,100		\$735,050		\$735,050		
Replace ARFF Vehicle (ARFF 1 Striker 3000 2011)	\$1,256,700				\$1,256,700		
GA Master Plan Update	\$1,094,000				\$1,094,000		
Authority-wide Petroleum Storage Systems Refurbishment	\$1,054,700	\$0	\$500,000		\$554,700		
LTPG Level 5, Helixes & Vehicle Bridge	\$1,052,800		\$350,000		\$702,800		
Seawall rehabilitation (TPF)	\$1,021,700		\$817,360		\$204,340		
Airside F field carpet and boarding bridge carpet replacement	\$1,000,500				\$1,000,500		
Carpet replacement for shuttles, monorail and monorail lobby carpet	\$677,700				\$677,700		
Terminal Toll Plaza Roof Rehabilitation	\$630,000		\$250,000		\$380,000		
LTPG Fire Suppression System Refurbishment	\$541,600		\$270,800		\$270,800		
Crack seal RW 4-22, Taxiways A,C, E & G (TPF)	\$529,000		\$423,200		\$105,800		
New Monument Signs for all GA Airports	\$527,400				\$527,400		
GA Hangar Rehab (5200/A PCM) & 3000/4 & 2900/5 VDF)	\$455,000				\$455,000		
Maintenance and tenant contingency	\$414,700				\$414,700		
Airside E airline and TSA space rehabilitation	\$222,250				\$222,250		
Airside A sort facility light fixtures replacement	\$210,100				\$210,100		
Black Diamond corporate hangar MEP refurbishing	\$161,500				\$161,500		
K-9 Facility Roof Rehabilitation	\$140,000				\$140,000		
Firing Range Facility Roof Rehabilitation	\$140,000				\$140,000		
Cargo/GSE roof rehabilitation	\$114,900				\$114,900		
Fiscal Year 2025	\$873,181,959	\$0	\$161,975,410	\$660,724,640	\$50,481,909	\$0	\$0